



# 2024 Development Charges Background Study

Township of Drummond/North Elmsley

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For Public Review and Comment

September 19, 2024

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## List of Acronyms and Abbreviations

Acronym	Full Description of Acronym
A.M.P.	Asset management plan
CANSIM	Canadian Socio-Economic Information Management System (Statistics Canada)
D.C.	Development Charges
D.C.A.	Development Charges Act, 1997, as amended
F.I.R.	Financial Information Return
G.F.A.	Gross floor area
H.C.B.	High-Class Bituminous
km	Kilometre(s)
L.C.B.	Low-Class Bituminous
LPAT	Local Planning Appeal Tribunal
N.F.P.O.W.	No fixed place of work
OLT	Ontario Land Tribunal
O.P.P.	Ontario Provincial Police
O. Reg.	Ontario Regulation
P.O.A.	Provincial Offences Act
P.P.U.	Persons per unit
S.D.U.	Single detached unit
sq.ft.	square foot/feet



# Executive Summary



# Executive Summary

(a) The report provided herein represents the Development Charges (D.C.) Background Study for the Township of Drummond/North Elmsley (Township) required by the *Development Charges Act, 1997*, as amended (D.C.A.). This report has been prepared in accordance with the methodology required under the D.C.A. The contents include the following:

- Chapter 1 – Introduction and overview of the legislative requirements of the D.C.A.;
- Chapter 2 – Review of the Township’s present D.C. policies;
- Chapter 3 – Summary of the anticipated residential and non-residential development for the Township;
- Chapter 4 – Approach to calculating the D.C.;
- Chapter 5 – Review of the historical level of service, increase in capital needs, identification of future capital costs to service the anticipated development, and related deductions and allocations;
- Chapter 6 – Calculation of the D.C.s;
- Chapter 7 – D.C. policy recommendations and rules; and
- Chapter 8 – By-law implementation.

(b) D.C.s provide for the recovery of growth-related capital expenditures from new development. The D.C.A. is the statutory basis to impose these charges. The methodology required to determine the charges are detailed in Chapter 4; a simplified summary is provided below.

- 1) Identify amount, type, and location of the anticipated development;
- 2) Identify the increase in need for service to accommodate growth;
- 3) Identify capital costs to provide services to meet the needs;
- 4) Deduct:
  - Grants, subsidies, and other contributions;
  - Benefit to existing development;
  - Amounts in excess of 15-year historical service calculation; and
  - D.C. reserve funds (where applicable);





- 5) Net capital costs are then allocated between residential and non-residential development types; and
  - 6) Net costs divided by the anticipated development to provide the D.C.
- (c) Subsequent to the passage of the Township's 2019 D.C. By-law (By-law 2019-041), a number of amendments to the D.C.A. have taken place. These changes have been incorporated throughout the report and in the draft by-law, as necessary. The legislative amendment to the D.C.A. include the following (details of each Act are provided in Chapter 1 of this report):
- Bill 108: *More Homes, More Choice Act, 2019*
  - Bill 138: *Plan to Build Ontario Together Act, 2019*
  - Bill 197: *COVID-19 Economic Recovery Act, 2020*
  - Bill 213: *Better for People, Smarter for Business Act, 2020*
  - Bill 109: *More Homes for Everyone Act, 2022*
  - Bill 23: *More Homes Built Faster Act, 2022*
  - Bill 97: *Helping Homebuyers, Protecting Tenants Act, 2023*
  - Bill 134: *Affordable Homes and Good Jobs Act, 2023*
  - Bill 185: *Cutting Red Tape to Build More Homes Act, 2024*

A summary of some of the amendments are outlined below:

- Limiting D.C. eligible services;
- Historical level of service calculation extended to a 15-year average;
- Capital cost definition revised to remove prescribe services for which land or an interest in land will be restricted (no services currently prescribed);
- Annual installment payments for rental and institutional development, in six equal payments commencing at occupancy;
- The determination of D.C. for development occurring within two years of a site plan or zoning by-law amendment planning approval for applications received between January 1, 2020, and June 5, 2024, and for development occurring within 18 months of a site plan or zoning by-law amendment planning approval for applications received after on or after January 1, 2020 where approval has not been received prior to June 6, 2024;



- Maximum interest rate for instalments and the determination of D.C. for eligible site plan and zoning by-law amendment applications set at the average prime rate plus 1%;
- Statutory D.C. exemptions for additional residential units (up to a third dwelling unit), affordable units, attainable units, affordable inclusionary zoning units, non-profit housing, and universities receiving ongoing funding from the Province;
- Mandatory D.C. discount for rental housing, based on the number of bedrooms within a dwelling unit;
- Term of a D.C. by-law extended from 5 years to 10 years;
- Requirement for municipalities to spend or allocate at least 60% of their D.C. reserve fund at the beginning of the year for water, wastewater, and services related to a highway;
- Requirements related to the annual D.C. reserve fund Treasurer's statement;
- Provision to allow minor amendments to D.C. by-laws concerning by-law expiry dates; and
- D.C. public notice requirements.

(d) The growth forecast (provided in Chapter 3), summarized in Table ES-1, on which the D.C. is based, projects the following population, housing, and non-residential employment and associated gross floor area (G.F.A.) for the 10-year (mid-2024 to mid-2034) forecast period.

Table ES-1  
Township of Drummond/North Elmsley  
Summary of Anticipated Township-Wide D.C. Residential and  
Non-Residential Development

Measure	10 Year Mid-2024 to Mid-2033
(Net) Population Increase	1,099
(Gross) Population Increase in New Households*	1,428
Residential Unit Increase	518
Non-Residential Employment Increase	163
Non-Residential Gross Floor Area Increase (sq.ft.)	158,200



(e) Table ES-2 includes a summary of the D.C.-eligible capital costs for each eligible service arising from the anticipated development. These capital costs are provided in detail in Chapter 5. The D.C.A. requires that the background study include a summary of the gross and net capital costs to be incurred over the term of the by-law (i.e., 10 years) for existing and future development. This summary is provided by service in Table 6-3 of the D.C. Background Study.

In total, gross capital costs of approximately \$8.99 million are forecasted for the 10-year by-law term. These capital costs have been identified through discussion with staff. Of these capital costs, \$314,500 is related to the needs of growth beyond the forecast period. These costs are not included in the D.C. calculation, however, will be considered in future D.C. studies. A deduction of \$363,800 related to other deductions that include the proportionate shares from other municipalities and/or costs that related to D.C. ineligible services has been made along with a deduction of approximately \$5.09 million related to the benefit to the existing community.

The resultant net D.C.-recoverable costs included in the calculations for capital works anticipated over the 10-year forecast period totals approximately \$3.23 million, of which approximately \$2.87 million is attributed to the forecast residential development and approximately \$354,800 allocated to the forecast non-residential development.

Table ES-2  
Township of Drummond/North Elmsley  
Summary of Costs Anticipated During the Term of the By-law

Description	Value (2024\$)
Total gross expenditures planned over the next 10 years	\$8,990,870
Less: benefit to existing development	\$5,087,314
Less: post planning period benefit	\$314,500
Less: deductions related to contributions from other municipalities and/or D.C.-ineligible services	\$363,800
<b>Net costs to be recovered from D.C.s. over the term of the by-law</b>	<b>\$3,225,256</b>



- (f) At present, the Township imposes D.C.s on residential developments in accordance with By-Law 2019-041. The Township is undertaking a D.C. public process and anticipates passing a new D.C. by-law for the services identified in the D.C. Background Study. The statutory mandatory public meeting has been set for October 22, 2024, with adoption of the D.C. by-law anticipated for November 26, 2024 and enactment of the by-law anticipated for December 1, 2024.

This report provides the calculations of the residential and non-residential charges to recover the capital costs of the anticipated increase in need for services arising from the forecast development (summarized in Schedule ES-3). The following services/class of services are calculated based on a Township-wide 10-year forecast period:

- Services Related to a Highway;
- Fire Protection Services;
- Policing Services;
- Parks and Recreation Services;
- Library Services;
- Waste Diversion Services; and
- Growth-Related Studies (class of services).

- (g) The calculated D.C. for a single detached unit within the Township is \$6,135. The calculated non-residential charge for developments is \$2.40 per sq.ft. of G.F.A. Table ES-3 provides the calculated D.C.s for residential and non-residential developments by service and class of services.



Table ES-3  
Township of Drummond/North Elmsley  
Calculated Schedule of Development Charges

Services/Class of Services	RESIDENTIAL					NON-RESIDENTIAL
	Single and Semi-Detached Dwelling	Other Multiples	Apartments - 2 Bedrooms +	Apartments - Bachelor and 1 Bedroom	Special Care/Special Dwelling Units	(per sq.ft. of Gross Floor Area)
<b>Township-Wide Services:</b>						
Services Related to a Highway	3,935	2,964	2,245	1,608	1,516	1.86
Fire Protection Services	102	77	58	42	39	0.05
Policing Services	4	3	2	2	2	0.00
Parks and Recreation Services	828	624	472	338	319	0.14
Library Services	703	529	401	287	271	0.12
Waste Diversion	168	127	96	69	65	0.08
<b>Township-Wide Class of Services:</b>						
Growth-Related Studies	395	297	225	161	152	0.15
<b>Total Township-Wide Services/Class of Services</b>	<b>\$6,135</b>	<b>\$4,621</b>	<b>\$3,499</b>	<b>\$2,507</b>	<b>\$2,364</b>	<b>\$2.40</b>



(h) Tables ES-4 and ES-5 provide a comparison of the D.C.s currently imposed in the Township and the calculated charges herein. These comparisons are provided for a single detached residential dwelling unit and non-residential development on a per sq.ft. of G.F.A., respectively.

Table ES-4  
Township of Drummond/North Elmsley  
Single Detached Residential Dwelling Unit D.C. Comparison

Services/Class of Services	Current	Calculated
<b>Township-Wide Services:</b>		
Services Related to a Highway	3,510	3,935
Fire Protection Services	328	102
Policing Services	-	4
Parks and Recreation Services	-	828
Library Services	-	703
Waste Diversion	-	168
<b>Township-Wide Class of Services:</b>		
Growth-Related Studies	162	395
<b>Total Services/Classes of Services</b>	<b>\$4,000</b>	<b>\$6,135</b>

Table ES-5  
Township of Drummond/North Elmsley  
Non-Residential D.C. Comparison per sq.ft.  
of Gross Floor Area

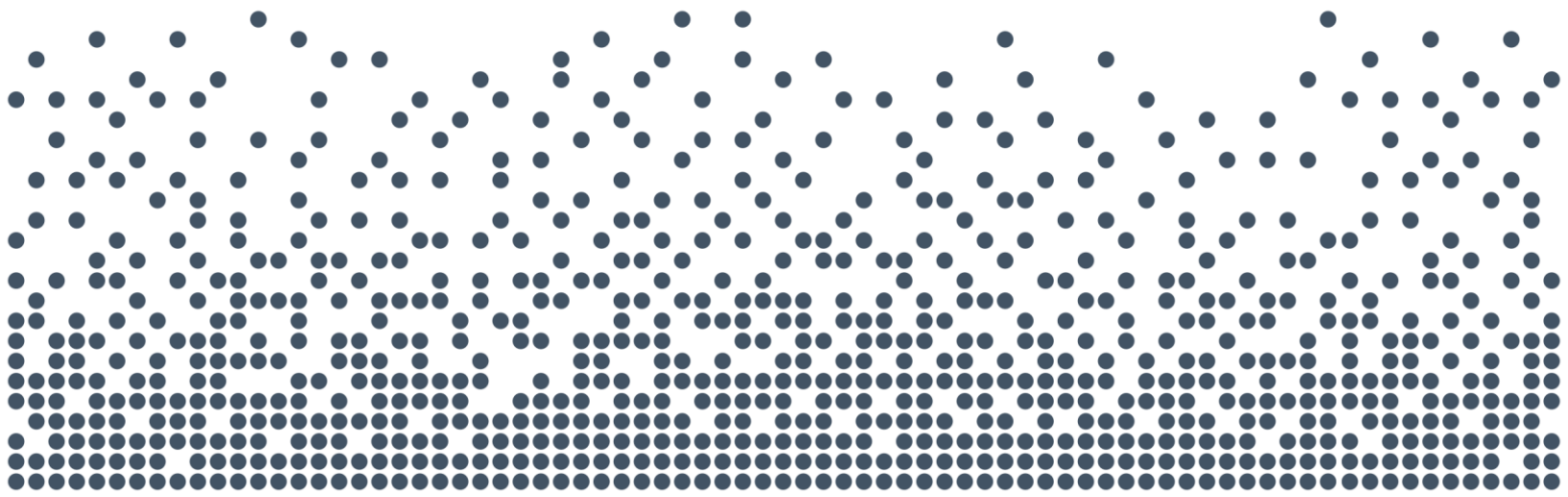
Services/Class of Services	Current	Calculated
<b>Township-Wide Services:</b>		
Services Related to a Highway	-	1.86
Fire Protection Services	-	0.05
Policing Services	-	-
Parks and Recreation Services	-	0.14
Library Services	-	0.12
Waste Diversion	-	0.08
<b>Township-Wide Class of Services:</b>		
Growth-Related Studies	-	0.15
<b>Total Services/Classes of Services</b>	<b>\$0.00</b>	<b>\$2.40</b>



(i) Chapter 7 herein, provides the D.C. by-law policy recommendations and rules that govern the imposition of the charges. Council will consider the findings and recommendations provided herein and, in conjunction with public input, approve such policies and rates it deems appropriate. These directions will refine the draft D.C. by-law for each service, which is appended in Appendix G. These decisions may include:

- adopting the charges and policies recommended herein;
- considering additional exemptions to the D.C. by-law; and
- considering reductions in the charges (obtained by removing certain services or capital costs on which the charge is based and/or by a general reduction in the charge).

The D.C.A. does not allow for D.C. revenue foregone as a result of an exemption or reduction in the charge to be made up through higher D.C.s on other development. As such, any decision to provide further exemptions or reductions should consider alternative funding sources to address the foregone revenue.



# Report





# Chapter 1

## Introduction



# 1. Introduction

## 1.1 Purpose of this Document

---

The Township of Drummond/North Elmsley (Township) retained Watson & Associates Economists Ltd. (Watson), to undertake the development charges (D.C.) background study and by-law process in 2024. This background study has been prepared for public comment. This background study has been prepared pursuant to the requirements of the *Development Charges Act, 1997* (D.C.A.), as amended, and recommends new charges and by-law policies for the Township.

This D.C. background study will be distributed to members of the public to provide interested parties with sufficient background information on the legislation, the study's recommendations, and an outline of the basis for these recommendations. Watson will continue to work with Township staff to further refine the background study (as required) based on public feedback, for the release of the final D.C. background study prior to the Council adoption of the by-law.

This report has been prepared, in the first instance, to meet the statutory requirements applicable to the Township's D.C. background study, as summarized in Chapter 4. Chapter 6 contains the calculated D.C.s based on the increase in need and capital costs of services identified in Chapter 5. It also addresses the requirement for "rules" outlining the implementation of the charge as contained in Chapter 7. Appendix G provides the proposed by-law to be made available to the public as part of the approval process.

The report also includes a summary of the Township's current D.C. rates and policies (Chapter 2) to provide a comparison with those being proposed. It further addresses post-by-law adoption implementation requirements (Chapter 8), which are critical to the successful application of the new by-law.

The chapters in the report are supported by appendices containing the data required to explain and substantiate the calculation of the charges.



## 1.2 Summary of the Process

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The public meeting required under section 12 of the D.C.A., has been scheduled for October 22, 2024. Its purpose is to present the study to the public and to solicit public input. The public meeting is also being held to answer any questions regarding the study's purpose, methodology, and the proposed D.C. by-law.

In accordance with the legislation, the background study and proposed D.C. by-law will be available for public review on September 19, 2024.

The process to be followed in finalizing the report and recommendations includes:

- Consideration of responses received prior to, at, or immediately following the public meeting;
- Refinements to the report, if required; and
- Council consideration of the by-law subsequent to the public meeting.

Figure 1-1 outlines the proposed schedule to be followed with respect to the D.C. by-law adoption process.



Figure 1-1  
Schedule of Key D.C. Process Dates

Process Steps	Dates
Data collection, growth forecast development, staff review, engineering work, D.C. calculations and policy work	Early to mid-2024
Council Workshop to present draft findings	August 27, 2024
Public release of final D.C. Background study and proposed by-law	September 19, 2024
Public meeting notice provided as per the D.C.A.	By 21 days prior to the Public Meeting
Public meeting of Council	October 22, 2024
Council considers adoption of background study	November 19, 2024
Council considers passage of by-law	November 26, 2024
By-law effective date	December 1, 2024
Notice given of by-law passage	By 20 days after passage
Last day for by-law appeal	40 days after passage
Township makes pamphlet available (where by-law not appealed)	By 60 days after in force date

### 1.3 Changes to the *Development Charges Act, 1997*

Over the past five years, a number of changes to the D.C.A. have been introduced through various legislation including the following:

- Bill 108: *More Homes, More Choice Act*, 2019;
- Bill 138: *Plan to Build Ontario Together Act*, 2019;
- Bill 197: *COVID-19 Economic Recovery Act*, 2020;
- Bill 213: *Better for People, Smarter for Business Act*, 2020;
- Bill 109: *More Homes for Everyone Act*, 2022;
- Bill 23: *More Homes Built Faster Act*, 2022;
- Bill 97: *Helping Homebuyers, Protecting Tenants Act*, 2023;
- Bill 134: *Affordable Homes and Good Jobs Act*, 2023; and



- Bill 185: *Cutting Red Tape to Build More Homes Act*, 2024.

The following provides an overview of the amendments to the D.C.A. that each of these pieces of legislation provided.

### **1.3.1 Bill 108: *More Homes, More Choice Act*, 2019**

The Province introduced Bill 108, *More Homes, More Choice Act*, 2019 which proposed changes to the D.C.A. as part of the province's "More Homes, More Choice: Ontario's Housing Supply Action Plan." The *More Homes, More Choice Act*, 2019 received Royal Assent on June 6, 2019. At that time many of the amendments to the D.C.A. did not come into effect, awaiting proclamation by the Lieutenant Governor. On January 1, 2020, the following provisions were proclaimed:

- Rental housing, institutional, industrial, and commercial developments will pay D.C.s in six equal annual instalments, with the first payment commencing on the date of occupancy. Non-profit housing developments will pay D.C.s in 21 equal annual payments (note, that further changes related to non-profit housing have been made under the *More Homes Built Faster Act*, 2022, summarized below). Any unpaid D.C. amounts may be added to the property and collected as taxes.
- For all developments triggering a D.C. within two years of a Site Plan or Zoning By-law Amendment planning approval, the D.C. shall be determined based on the charges in effect on the date the planning application was submitted. These provisions only apply to Site Plan and Zoning By-law Amendment planning applications received on or after January 1, 2020. These amendments do not affect developments approved under other planning application types (e.g., plan of subdivision, minor variance, etc.).
- The removal of the 10% statutory deduction for soft services, i.e., services limited to a 10-year forecast period.

### **1.3.2 Bill 138: *Plan to Build Ontario Together Act*, 2019**

The *Plan to Build Ontario Together Act*, 2019 provided further amendments to the D.C.A. and *Planning Act*. This Act received Royal Assent on December 10, 2019. Proclamation resulted in the sections related to the D.C.A. (schedule 10) coming into effect on January 1, 2020. The amendments to the D.C.A. included the removal of instalment payments for commercial and industrial developments that were originally included in the *More Homes, More Choice Act*, 2019.



### **1.3.3 Bill 197: COVID-19 Economic Recovery Act, 2020**

In response to the global pandemic that began affecting Ontario in early 2020, the Province released Bill 197, *COVID-19 Economic Recovery Act, 2020*, which provided amendments to a number of statutes, including the D.C.A. and *Planning Act*. The COVID-19 Economic Recovery Act further revised some of the proposed changes identified in the *More Homes, More Choice Act, 2019* and *Plan to Build Ontario Together Act, 2019*. The *COVID-19 Economic Recovery Act, 2020* received Royal Assent on July 21, 2020, and was proclaimed on September 18, 2020. The following provides a summary of the amendments to the D.C.A.:

#### **1.3.3.1 List of D.C.-Eligible Services**

The D.C.A. previously defined ineligible services for D.C.s. The amendments to the D.C.A. now defined the services that are eligible for inclusion in a D.C. by-law. The following summarizes the D.C.-eligible services:

- Water supply services, including distribution and treatment services;
- Wastewater services, including sewers and treatment services;
- Storm water drainage and control services;
- Services related to a highway;
- Electrical power services;
- Waste diversion services;
- Policing services;
- Fire protection services;
- Ambulance services;
- Library services;
- Long-term care services;
- Parks and recreation services (excluding the acquisition of land for parks);
- Public health services;
- Child care and early years services;
- Housing services (Note that as per Bill 23, housing services are no longer eligible);
- *Provincial Offences Act* services;
- Services related to emergency preparedness;
- Services related to airports, but only in the Regional Municipality of Waterloo;
- and



- Additional services as prescribed.

### 1.3.3.2 *Classes of D.C. Services*

Prior to the amendments, the D.C.A. allowed for categories of services to be grouped together into a minimum of two categories, i.e., 90% services and 100% services. The amendments repealed these rules and replaced them with the following provisions:

- A D.C. by-law may provide for any eligible service or capital cost related to any eligible service to be included in a class as set out in the by-law.
- A class may be composed of any number or combination of services and may include parts or portions of the eligible services or parts or portions of the capital costs in respect of those services.
- A class of service set out in the D.C. by-law is deemed to be a single service with respect to reserve funds, use of monies, and credits.

### 1.3.3.3 *Statutory Exemptions*

The D.C.A. provides for statutory exemptions from payment of D.C.s related to additional residential units, where the development is creating additional residential dwelling units within prescribed classes of existing residential buildings or structures. This statutory exemption has been expanded to include secondary residential dwelling units, in prescribed classes, that are ancillary to existing residential buildings. Furthermore, additional statutory exemptions are provided for the creation of a second dwelling unit in prescribed classes of proposed new residential buildings, including structures ancillary to new dwellings. Note: further changes related to additional residential units have been made under the *More Homes Built Faster Act, 2022*, summarized below.

### 1.3.4 ***Bill 213: Better for People, Smarter for Business Act, 2020***

On December 8, 2020, the *Better for People, Smarter for Business Act, 2020* received Royal Assent. One of the changes of this Act amended the *Ministry of Training, Colleges and Universities Act* by exempting the developments of land intended for use by a university that receives operating funds from the Government from the payment of D.C.s. As a result, this mandatory exemption is included in the Township's draft D.C. by-law.



### **1.3.5 Bill 109: More Homes for Everyone Act, 2022**

On April 14, 2022, the *More Homes for Everyone Act, 2022* received Royal Assent. One of the D.C.A. amendments, and O. Reg. 438/22, prescribed additional information to be included in the annual Treasurer's Statement on D.C. reserve funds and its publication. The following additional information must be provided for each service for which a D.C. is collected for during the year:

- a) whether, as of the end of the year, the municipality expects to incur the amount of capital costs that were estimated, in the relevant development charge background study, to be incurred during the term of the applicable development charge by-law;
- b) if the answer to a) is no, the amount the municipality now expects to incur and a statement as to why this amount is expected; and
- c) if no money was spent from the reserve fund during the year, a statement as to why there was no spending during the year.

These requirements have been further amended to require that the annual Treasurer's Statement be made available to the public on the municipality's website, or in the municipal office.

### **1.3.6 Bill 23: More Homes Built Faster Act, 2022**

The *More Homes Built Fast Act, 2022*, received Royal Assent on November 28, 2022. This Act amends several pieces of legislation including the *Planning Act* and the D.C.A. The following provides a summary of the amendments to the D.C.A.:

#### **1.3.6.1 Additional Residential Unit Exemption**

The rules for these exemptions are now provided in the D.C.A., rather than the regulations and are summarized as follows:

- Exemption for residential units in existing rental residential buildings – For rental residential buildings with four or more residential units, the greater of one unit or 1% of the existing residential units will be exempt from D.C.
- Exemption for additional residential units in existing and new residential buildings – The following developments will be exempt from a D.C.:





- A second unit in a detached, semi-detached, or rowhouse if all buildings and ancillary structures cumulatively contain no more than one residential unit;
- A third unit in a detached, semi-detached, or rowhouse if no buildings or ancillary structures contain any residential units; and
- One residential unit in a building or structure ancillary to a detached, semi-detached, or rowhouse on a parcel of urban land, if the detached, semi-detached, or rowhouse contains no more than two residential units and no other buildings or ancillary structures contain any residential units.

#### *1.3.6.2 Removal of Housing as an Eligible D.C. Service*

Housing services is removed as an eligible service. Municipalities with by-laws that include a charge for housing services can no longer collect for this service.

#### *1.3.6.3 New Statutory Exemptions for Affordable Units, Attainable Units, Inclusionary Zoning Units, and Non-Profit Housing developments*

Affordable units, attainable units, inclusionary zoning units and non-profit housing developments are exempt from the payment of D.C.s, as follows:

- Affordable Rental Units: Where rent is no more than 80% of the average market rent as defined by a new bulletin published by the Ministry of Municipal Affairs and Housing.
- Affordable Owned Units: Where the price of the unit is no more than 80% of the average purchase price as defined by a new bulletin published by the Ministry of Municipal Affairs and Housing.
- Attainable Units: Excludes affordable units and rental units; will be defined as prescribed development or class of development and sold to a person who is at “arm’s length” from the seller.
  - Note: for affordable and attainable units, the municipality shall enter into an agreement that ensures the unit remains affordable or attainable for 25 years.
- Inclusionary Zoning Units: Affordable housing units required under inclusionary zoning by-laws are exempt from a D.C.
- Non-Profit Housing: Non-profit housing units are exempt from D.C.s and D.C. instalment payments due after November 28, 2022.



#### ***1.3.6.4 Historical Level of Service extended to 15-year period instead of the historical 10-year period***

Prior to Royal Assent, the increase in need for service was limited by the average historical level of service calculated over the 10-year period preceding the preparation of the D.C. background study. This average is now extended to the historical 15-year period.

#### ***1.3.6.5 Revised Definition of Capital Costs***

The definition of capital costs has been revised to remove studies. Furthermore, the regulations to the Act will prescribe services for which land or an interest in land will be restricted. As at the time of writing, no services have been prescribed.

#### ***1.3.6.6 Mandatory Phase-in of a D.C.***

For all D.C. by-laws passed after January 1, 2022, the charge must be phased-in annually over the first five years the by-law is in force, as follows:

- Year 1 – 80% of the maximum charge;
- Year 2 – 85% of the maximum charge;
- Year 3 – 90% of the maximum charge;
- Year 4 – 95% of the maximum charge; and
- Year 5 to expiry – 100% of the maximum charge.

#### ***1.3.6.7 D.C. By-law Expiry***

A D.C. by-law now expires ten years after the day it comes into force unless the by-law provides for an earlier expiry or repeal date. This extends the by-law's life from what used to be a maximum of five years.

#### ***1.3.6.8 Instalment Payments***

Non-profit housing development has been removed from the instalment payment section of the D.C.A. under section 26.1, as these units are now exempt from the payment of a D.C.



#### **1.3.6.9 Rental Housing Discount**

The D.C. payable for rental housing development will be reduced based on the number of bedrooms in each unit as follows:

- Three or more bedrooms – 25% reduction;
- Two bedrooms – 20% reduction; and
- All other bedroom quantities – 15% reduction.

#### **1.3.6.10 Maximum Interest Rate for Instalments and Determination of Charge for Eligible Site Plan and Zoning By-law Amendment Applications**

No maximum interest rate was previously prescribed, which allowed municipalities to choose the interest rate to impose. As per Bill 23, the maximum interest rate is set at the average prime rate plus 1%. This maximum interest rate provision would apply to all instalment payments and eligible site plan and zoning by-law amendment applications occurring after November 28, 2022.

#### **1.3.6.11 Requirement to Allocate Funds Received**

Annually, beginning in 2023, municipalities will be required to spend or allocate at least 60% of the monies in a reserve fund at the beginning of the year for water services, wastewater services, and services related to a highway. Other services may be prescribed by the regulation.

### **1.3.7 Bill 97: Helping Homebuyers, Protecting Tenants Act, 2023**

The *Helping Homebuyers, Protecting Tenants Act, 2023* (Bill 97) received Royal Assent on June 8, 2023. This bill extends the mandatory exemption from payment of D.C.s for additional residential units in new residential buildings or in existing houses to all lands versus just urban lands.

### **1.3.8 Bill 134: Affordable Homes and Good Jobs Act, 2023**

The exemption for affordable residential units was included in the *More Homes Built Faster Act, 2022* (Bill 23), enacted by the Province on November 28, 2022. Under this legislation, affordable residential units were defined within subsection 4.1 of the D.C.A. and exemptions for D.C.s were provided in respect of this definition. While the legislation was enacted in November 2022, the ability for municipalities to implement the



exemptions required the Minister of Municipal Affairs and Housing to publish an “Affordable Residential Units for the Purposes of the *Development Charges Act, 1997* Bulletin.” This bulletin informs the average market rent, average purchase price, and average household income thresholds to be used in determining which developments qualify as affordable residential units. The bulletin was published by the Minister on May 1, 2024.

Bill 134 received Royal Assent on December 4, 2023, and provides for a modification to the affordable residential unit definition by:

- Introducing an income-based test for affordable rent and purchase price; and
- Increasing the threshold for the market test of affordable rent and purchase price.

This change provides the exemption based on the lesser of the two measures.

Moreover, the rules in subsection 4.1 of the D.C.A. are unchanged with respect to:

- The tenant and purchaser transacting the affordable unit being at arm’s length;
- The intent of maintaining the affordable residential unit definition for a 25-year period, requiring an agreement with the municipality (which may be registered on title); and
- Exemptions for attainable residential units and associated rules (requiring further regulations).

The following Table 1-1 provides further detail through Bill 134 (underlining added for emphasis).

Table 1-1  
Definition of Affordable Residential Units

Item	Bill 134 Definition (as per D.C.A.)
Affordable residential unit rent (subsection 4.1 (2), para. 1)	The rent is no greater than <u>the lesser of</u> , <ul style="list-style-type: none"><li>i. the <u>income-based affordable rent</u> for the residential unit set out in the Affordable Residential Units bulletin, as identified by the Minister of Municipal Affairs and Housing in accordance with subsection (5), and</li><li>ii. the <u>average market rent</u> identified for the residential unit set out in the Affordable Residential Units bulletin.</li></ul>
Average market rent/rent based on income (subsection 4.1 (5)) for the	The Minister of Municipal Affairs and Housing shall, <ul style="list-style-type: none"><li>(a) determine the <u>income of a household</u> that, in the Minister’s opinion, is <u>at the 60<sup>th</sup> percentile of gross annual incomes for renter households in the applicable local municipality</u>; and</li></ul>



Item	Bill 134 Definition (as per D.C.A.)
purposes of subsection 4.1 (2), para. 1	(b) identify the <u>rent</u> that, in the Minister's opinion, is <u>equal to 30 per cent of the income of the household</u> referred to in clause (a).
Affordable residential unit ownership (subsection 4.1 (3), para. 1)	The price of the residential unit is no greater than <u>the lesser of</u> , i. the <u>income-based affordable purchase price</u> for the residential unit set out in the Affordable Residential Units bulletin, as identified by the Minister of Municipal Affairs and Housing in accordance with subsection (6), and ii. <u>90 per cent of the average purchase price</u> identified for the residential unit set out in the Affordable Residential Units bulletin.
Average market purchase price/purchase price based on income (subsection 4.1 (6)) for the purposes of subsection 4.1 (3), para. 1	The Minister of Municipal Affairs and Housing shall, (a) determine the <u>income of a household</u> that, in the Minister's opinion, is at the <u>60<sup>th</sup> percentile of gross annual incomes for households in the applicable local municipality</u> ; and (b) identify the <u>purchase price</u> that, in the Minister's opinion, <u>would result in annual accommodation costs equal to 30 per cent of the income of the household</u> referred to in clause (a)

As noted, the bulletin was released on May 1, 2024, which provides the information for the Township to measure against for determining the applicability of the exemption from the D.C. (as well as C.B.C. and Parkland requirements). The bulletin provides the following information which is specific to the Township (it is noted that the Bulletin will be updated annually):

- For Affordable Ownership Units: Table 1-2 indicates the cost of a house based on the average household income in the Township, provides the amount to be measured against, as 90% of average purchase prices are greater for detached dwelling units, semi-detached dwelling units, and row/townhouse dwelling units. For condominium apartments, 90% of the average purchase price in the Township provides the amount to measure against, as this amount is lower than the cost of a house based on the average household income in the Township, (note applicable thresholds are in bold font in Table 1-2).



Table 1-2  
Threshold for Affordable Residential Ownership Units

Units	90% of Average Purchase Price in the Township	Cost of House Based on Average Household Income in the Township
Detached House	\$585,000	<b>\$398,800</b>
Semi-Detached House	\$441,000	<b>\$398,800</b>
Row/townhouse	\$459,000	<b>\$398,800</b>
Condominium Apartment	<b>\$360,000</b>	\$398,800

- For Affordable Rental Units: The average monthly market rents for bachelor, 1-bedroom, and 2-bedroom units are lower than the monthly rent based on average household income in the Township and therefore, provide the amount to be measured against as provided in Table 1-3. For rental units with 3 or more bedrooms, the average monthly rent based on average household income in the Township is the amount to be measured against. Note applicable thresholds are in bold font in Table 1-3.



Table 1-3  
Threshold for Affordable Residential Rental Units

Units	Average Monthly Market Rent in the Township	Monthly Rent Based on Average Household Income in the Township
Bachelor unit	\$1,132	\$1,860
1-Bedroom unit	\$1,331	\$1,860
2-Bedroom unit	\$1,466	\$1,860
3 or more Bedrooms	\$1,975	\$1,860

### **1.3.9 Bill 185: Cutting Red Tape to Build More Homes Act, 2024**

The *Cutting Red Tape to Build More Homes Act, 2024* (Bill 185), was introduced on April 10, 2024, and received Royal Assent on June 6, 2024. This Act amends the D.C.A as follows:

- Reintroduces studies as an eligible cost for services, including a D.C. background study;
- Removes the mandatory phase-in of a D.C. by-law;
- Reduces the time period for the determination of a D.C. applicable to site plan and zoning by-law amendment applications, whereby the time period between the building permit issuance and planning application approval is reduced to 18 months from two years (note, the two-year time period still applies to applications received and approved between January 1, 2020, and June 5, 2024);
- Permits the repeal of the date the D.C. by-law expires (allowing for the 10-year by-law term provided in the D.C.A.);
- Allows minor D.C. by-law amendments related to the inclusion of studies, removal of the mandatory phase-in of a D.C. by-law and removal of expiry date for by-laws passed between November 28, 2022, and June 6, 2024; and
- Permits municipalities to publish D.C. public notice on municipal websites where newspapers of general circulation are not available.



As Bill 185 has been enacted, this D.C. Background Study includes the cost of studies, and the other amendments made to the D.C.A. as noted above (where applicable).





# Chapter 2

## Township of Drummond/North Elmsley Current Development Charge Policy



## **2. Township of Drummond/North Elmsley Current Development Charge Policy**

### **2.1 Schedule of Charges**

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On August 27, 2019, the Township passed By-law 2019-041 under the D.C.A. to impose D.C.s for residential uses only. The following section summarize the policies within D.C. By-law 2019-041.

### **2.2 Services Covered**

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The following services are covered under By-law 2019-041:

- Development Charges Study;
- Fire Protection;
- Public Works; and
- Facilities.

The by-law imposes D.C.s on residential development for all services on a Township-wide basis.

### **2.3 Timing of Development Charge Calculation and Payment**

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D.C.s are calculated and payable in full in money or by provision of services as may be agreed upon by credit granted by the D.C.A., on the date that the building permit for the development is issued. Building permits are not issued until the D.C.s are paid in full for lands to which a building permit is required. It is noted that changes to the D.C.A. related to the timing of payments are now in force, although they are not yet reflected in the Township's existing By-Law. Furthermore, Township Council may, under agreement, give a credit towards a D.C. in exchange for work that related to a service to which a D.C. relates.



## 2.4 Approvals for Development

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The D.C.s shall be imposed on all lands, buildings, or structures that are developed for residential uses if the development requires:

- The passing of a zoning by-law or an amendment thereto under section 34 of the *Planning Act*;
- The approval of a minor variance under section 45 of the *Planning Act*;
- A conveyance of land to which a by-law passed under Subsection 50(7) of the *Planning Act* applies;
- The approval of a plan of subdivision under section 51 of the *Planning Act*;
- A consent under section 53 of the *Planning Act*;
- The approval of a description under section 50 of the *Condominium Act*; or
- The issuance of a building permit under the *Building Code Act* in relation to a building or structure.

## 2.5 Indexing

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D.C.s within the by-law may be adjusted annually on January 1<sup>st</sup> without amendment to the by-law, in accordance with the second quarter Statistics Canada Quarterly, Non-Residential Building Construction Price Index, unless Township Council determines to waive any part or all of such adjustment.

## 2.6 Exemptions

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The Township's current D.C. By-law 2019-041 does not include any non-statutory exemptions.

It is noted that statutory exemptions resulting from D.C.A. amendments as noted in Chapter 1, must also be witnessed by the Township even though they may not be currently reflected in the existing by-law.

## 2.7 Current Development Charges

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The Township's current D.C.s for residential development as per By-Law 2019-041 are shown in Table 2-1. The by-law imposes a flat rate for all types of residential units.

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Table 2-1  
Township of Drummond/North Elmsley  
Current Schedule of D.C.  
As of January 1, 2024

Service Area	Development Charge (\$)
Development Charges Study	162
Fire Protections	328
Public Works and Facilities	3,510
<b>Total</b>	<b>4,000</b>



# Chapter 3

## Anticipated Development in the Township of Drummond/ North Elmsley



## 3. Anticipated Development in the Township of Drummond/North Elmsley

### 3.1 Requirement of the Act

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The growth forecast contained in this chapter (with supplemental tables in Appendix A) provides for the anticipated development for which the Township will be required to provide services over a 10-year (mid-2024 to mid-2034) time horizon.

Chapter 4 provides the methodology for calculating a D.C. as per the D.C.A. Figure 4-1 presents this methodology graphically. It is noted in the first box of the schematic that in order to determine the D.C. that may be imposed, it is a requirement of subsection 5 (1) of the D.C.A. that “the anticipated amount, type and location of development, for which development charges can be imposed, must be estimated.”

### 3.2 Basis of Population, Household and Non-Residential Gross Floor Area Forecast

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The D.C. growth forecast has been derived by Watson in consultation with the Township of Drummond/North Elmsley. In preparing the growth forecast, the following information sources were consulted to assess the residential and non-residential development potential for the Township of Drummond/North Elmsley over the forecast period, including:

- Lanark County 2023 Growth Management Strategy, by Watson and Associates;
- Official Plan for the Township of Drummond/North Elmsley (first adopted by Council May 2011);
- 2011, 2016 and 2021 population, household, and employment Census data;
- Historical residential building permit data over the 2014 to 2023 period;
- Residential and non-residential supply opportunities as identified by Township of Drummond/North Elmsley staff; and
- Discussions with Township staff regarding anticipated residential and non-residential development in the Township of Drummond/North Elmsley.

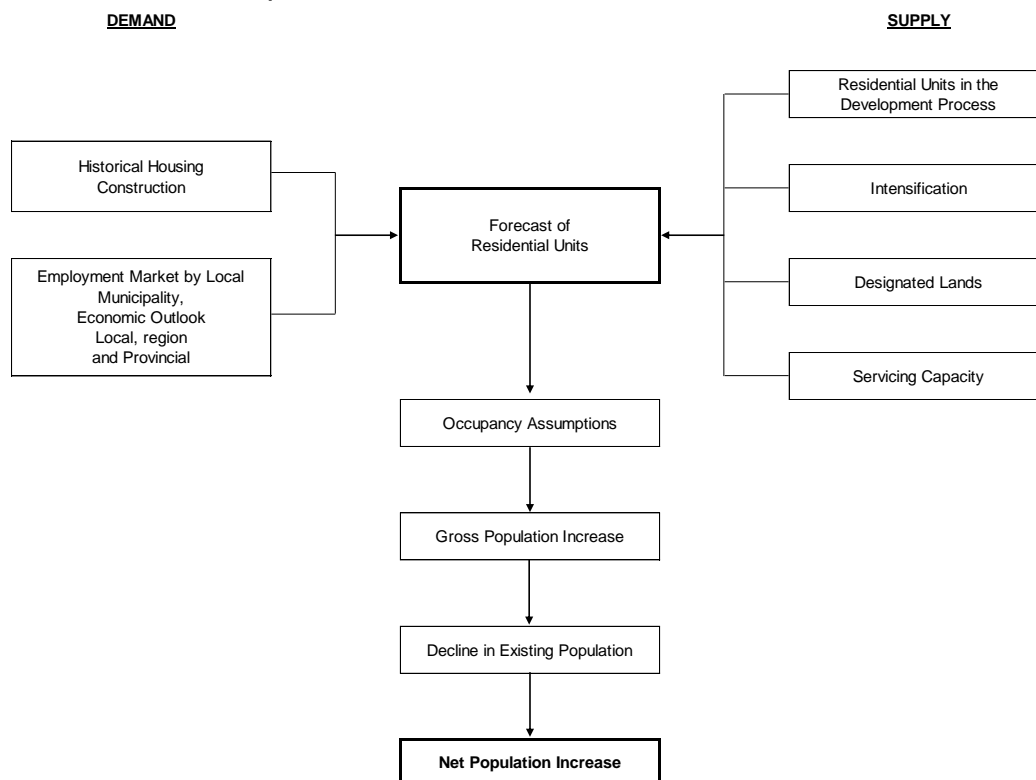


### 3.3 Summary of Growth Forecast

A detailed analysis of the residential and non-residential growth forecasts is provided in Appendix A and the methodology employed is illustrated in Figure 3-1. The discussion provided herein summarizes the anticipated growth for the Township and describes the basis for the forecast. The results of the residential growth forecast analysis are summarized in Table 3-1 below, and Schedule 1 in Appendix A.

As identified in Table 3-1 and Appendix A – Schedule 1, population in the Township of Drummond/North Elmsley (excluding Census undercount) is anticipated to reach approximately 9,560 by mid-2034 resulting in an increase of approximately 1,100 persons.<sup>[1]</sup>

Figure 3-1  
Population and Household Forecast Model



<sup>[1]</sup> The population figures used in the calculation of the 2024 D.C. exclude the net Census undercount, which is estimated at approximately 2.5%. Population figures presented herein have been rounded



**Table 3-1**  
**Township of Drummond/North Elmsley**  
**Residential Growth Forecast Summary**

	Year	Population (Including Census Undercount) <sup>[1]</sup>	Excluding Census Undercount			Housing Units						Person Per Unit (P.P.U.): Total Population/ Total Households
			Population	Institutional Population	Population Excluding Institutional Population	Singles & Semi- Detached	Multiple Dwellings <sup>[2]</sup>	Apartments <sup>[3]</sup>	Other	Total Households	Equivalent Institutional Households	
Historical	Mid 2011	7,680	7,487	52	7,435	2,722	24	15	129	2,890	47	2.591
	Mid 2016	7,970	7,773	53	7,720	2,920	30	25	125	3,100	48	2.507
	Mid 2021	8,390	8,183	58	8,125	3,090	25	40	135	3,290	53	2.487
Forecast	Mid 2024	8,670	8,459	61	8,398	3,253	25	45	135	3,458	55	2.446
	Mid 2034	9,800	9,558	73	9,485	3,733	32	65	135	3,965	66	2.411
Incremental	Mid 2011 - Mid 2016	290	286	1	285	198	6	10	-4	210	1	
	Mid 2016 - Mid 2021	420	410	5	405	170	-5	15	10	190	5	
	Mid 2021 - Mid 2024	280	276	3	273	163	0	5	0	168	2	
	Mid 2024 - Mid 2034	1,130	1,099	12	1,087	480	7	20	0	507	11	

<sup>[1]</sup> Population includes the Census undercount estimated at approximately 2.5% and has been rounded.

<sup>[2]</sup> Includes townhouses and apartments in duplexes.

<sup>[3]</sup> Includes bachelor, 1-bedroom, and 2-bedroom+ apartment units.

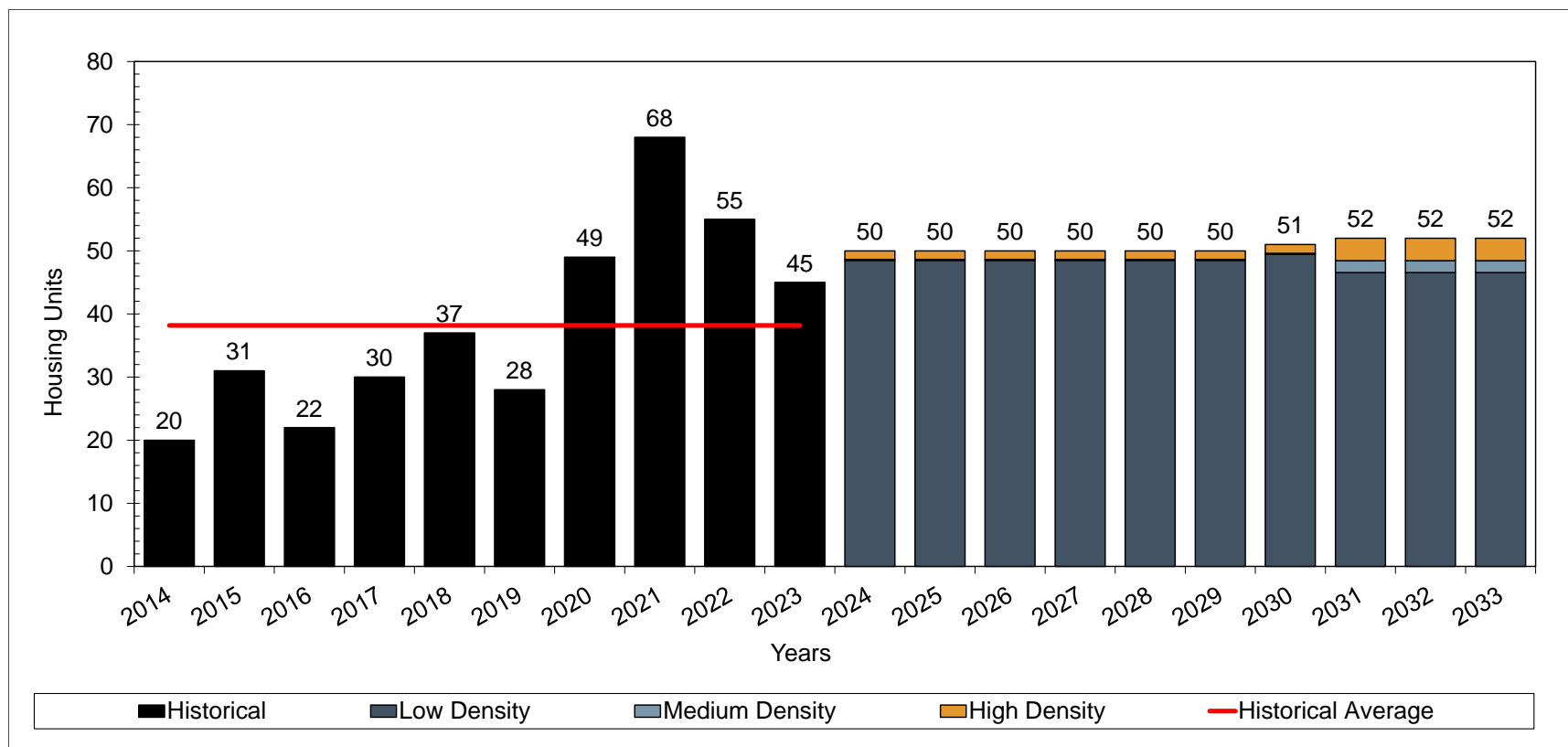
Note: Numbers may not add due to rounding.

Source: Watson & Associates Economists Ltd., 2024.





Figure 3-2  
Township of Drummond/North Elmsley  
Annual Housing Forecast<sup>[1]</sup>



<sup>[1]</sup> Growth forecast represents calendar year.

Source: Historical housing activity derived from building permit data for the Township of Drummond/North Elmsley, by Watson & Associates Economists Ltd.



Provided below is a summary of the key assumptions and findings regarding the Township's D.C. growth forecast:

- Unit Mix (Appendix A - Schedules 1 and 4)
  - The housing unit mix for the Township was derived from a detailed review of historical development activity (as per Schedule 4), as well as active residential development applications and discussions with Township staff regarding anticipated development trends for the Township.
  - Based on the above indicators, the mid-2024 to mid-2034 household growth forecast for the Township comprises a unit mix of 95% low density units (single detached and semi-detached), 1% medium density (multiples except apartments) and 4% high density (bachelor, 1 bedroom and 2-bedroom apartments).
- Planning Period:
  - The D.C.A. limits the planning horizon for transit services to a 10-year planning horizon. All other services can utilize a longer planning period if the Township has identified the growth-related capital infrastructure needs associated with the longer-term growth planning period.
- Population in New Housing Units (Appendix A - Schedules 2 and 3):
  - The number of housing units to be constructed by mid-2034 in the Township over the forecast period is presented in Table 3-1. Over the mid-2024 to mid-2034 forecast period, the Township is anticipated to average approximately 51 new housing units per year.
  - Institutional population<sup>[1]</sup> is anticipated to increase by 12 persons between mid-2024 to mid-2034.
  - Population in new units is derived from Schedules 2, and 3 which incorporate historical development activity, anticipated units (see unit mix discussion) and average persons per unit (P.P.U.) by dwelling type for new units.
  - Schedule 5a summarizes the average P.P.U. assumed for new housing units by age and type of dwelling based on Statistics Canada 2021 custom Census data for the Township of Drummond/North Elmsley. Due to data

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<sup>[1]</sup> Institutional population largely includes special care facilities such as long-term home or residences for senior citizens, group homes, hospices, etc. A P.P.U. of 1.100 depicts 1-bedroom and 2-or-more-bedroom units in these types of collective households.



limitations medium and high density P.P.U. data was derived from Lanark County, which includes the Township of Drummond/North Elmsley and is outlined in Schedule 5b. The total calculated P.P.U. for all density types has been adjusted accordingly to account for the P.P.U. trends which have been recently experienced in both new and older units. Forecast 15-year average P.P.U.s by dwelling type are as follows:

- Low density: 2.856
  - Medium density: 2.151
  - High density: 1.466
- Existing Units and Population Change (Appendix A - Schedules 2 and 3):
    - Existing households for mid-2024 are based on the 2021 Census households, plus estimated residential units constructed between mid-2021 to the beginning of the growth period, assuming a minimum six-month lag between construction and occupancy (see Schedule 2).
    - The change in average occupancy levels for existing housing units is calculated in Schedules 2 and 3.<sup>[1]</sup> The forecast population change in existing households over the mid-2024 to mid-2034 forecast period is forecast to decline by approximately 327.
  - Employment (Appendix A – Schedules 7a and 7b):
    - The employment projections provided herein are largely based on the activity rate method, which is defined as the number of jobs in the Township divided by the number of residents. Key employment sectors include primary, industrial, commercial/population-related, institutional, and work at home, which are considered individually below.
    - Mid-2016 employment data<sup>[2], [3]</sup> (place of work) for the Township is outlined in Schedule 7a. The 2016 employment base comprises the following sectors:

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<sup>[1]</sup> Change in occupancy levels for existing households occurs due to aging of the population and family life cycle changes, lower fertility rates and changing economic conditions.

<sup>[3]</sup> 2016 employment is based on Statistics Canada 2016 Place of Work Employment dataset by Watson & Associates Economists Ltd.

<sup>[4]</sup> Statistics Canada 2021 Census place of work employment data has been reviewed. The 2021 Census employment results have not been utilized due to a significant increase in work at home employment captured due to Census enumeration occurring during the provincial COVID-19 lockdown from April 1, 2021, to June 14, 2021.



- 30 primary (3%);
- 465 work at home employment (47%);
- 152 industrial (16%);
- 243 commercial/population-related (25%); and
- 90 institutional (9%).
- The mid-2016 employment by usual place of work, including work at home, is 980. An additional 221 employees have been identified for the Township in mid-2016 that have no fixed place of work (N.F.P.O.W.).<sup>[1]</sup>
- Total employment, including work at home and N.F.P.O.W. for the Township is anticipated to reach approximately 1,682 by mid-2034. This represents an employment increase of approximately 276 for the 10-year forecast.
- Schedule 7b, Appendix A, summarizes the employment forecast, excluding work at home employment and N.F.P.O.W. employment, which is the basis for the D.C. employment forecast. The impact on municipal services from work at home employees has already been included in the population forecast. The need for municipal services related to N.F.P.O.W. employees has largely been included in the employment forecast by usual place of work (i.e., employment and gross floor area (G.F.A.) generated from N.F.P.O.W. construction employment). Furthermore, since these employees have no fixed work address, they cannot be captured in the non-residential G.F.A. calculation. Accordingly, work at home and N.F.P.O.W. employees have been removed from the D.C.A. employment forecast and calculation.
- Total employment for the Township (excluding work at home and N.F.P.O.W. employment) is anticipated to reach approximately 757 by mid-2034. This represents an employment increase of 163 for the 10-year forecast period.
- Non-Residential Sq.ft. Estimates (G.F.A.), (Appendix A - Schedule 7b):
  - Square footage estimates were calculated in Schedule 7b based on the following employee density assumptions:

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<sup>[1]</sup> No fixed place of work is defined by Statistics Canada as "persons who do not go from home to the same workplace location at the beginning of each shift. Such persons include building and landscape contractors, travelling salespersons, independent truck drivers, etc."



- 3,000 sq.ft. per employee for primary;
- 1,500 sq.ft. per employee for industrial;
- 500 sq.ft. per employee for commercial/population-related; and
- 700 sq.ft. per employee for institutional employment.
- The Township-wide incremental G.F.A. is anticipated to increase by approximately 158,200 sq.ft. over the 10-year forecast period.
- In terms of percentage growth, the mid-2024 to mid-2034 incremental G.F.A. forecast by sector is broken down as follows:
  - Primary - 6%;
  - Industrial - 61%
  - Commercial/population-related - 22%; and
  - Institutional - 11%.



# Chapter 4

## The Approach to the Calculation of the Charge



## 4. The Approach to the Calculation of the Charge

### 4.1 Introduction

---

This chapter addresses the requirements of subsection 5 (1) of the D.C.A. with respect to the establishment of the need for service which underpins the D.C. calculation. These requirements are illustrated schematically in Figure 4-1.

### 4.2 Services Potentially Involved

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Table 4-1 lists the full range of municipal services that are provided within municipalities and indicates the D.C.-eligible service components included in the D.C. background study for the Township.

A number of these services are not included in the list of eligible services provided in subsection 2 (4) of the D.C.A. as being ineligible for inclusion in D.C.s. These are shown as “ineligible” on Table 4-1B (as per the legend in Table 4-1A). Two ineligible costs defined in subsection 5 (3) of the D.C.A. are “computer equipment” and “rolling stock with an estimated useful life of (less than) seven years.” In addition, local roads are covered separately under subdivision agreements and related means (as are other local services). Services that are potentially eligible for inclusion in the Township’s D.C. are indicated with a “Yes.”

### 4.3 Increase in the Need for Service

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The D.C. calculation commences with an estimate of “the increase in the need for service attributable to the anticipated development,” for each service to be covered by the by-law. There must be some form of link or attribution between the anticipated development and the estimated increase in the need for service. While the need could conceivably be expressed generally in terms of units of capacity, subsection 5 (1) 3, which requires that Township Council indicate that it intends to ensure that such an increase in need will be met, suggests that a project-specific expression of need would be most appropriate.



Figure 4-1  
The Process of Calculating a Development Charge under the Act that must be followed

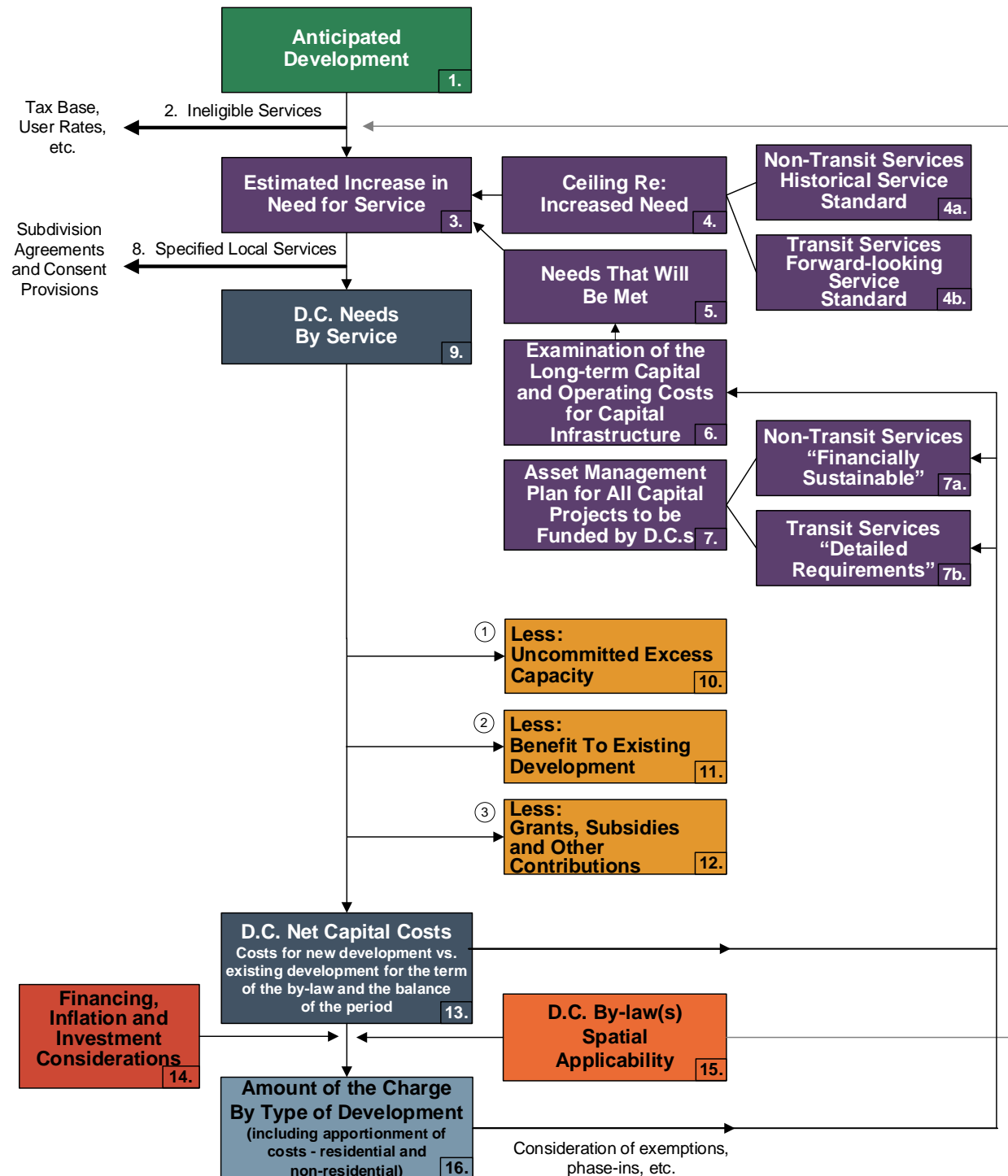






Table 4-1A  
Categories of Township Services to be Addressed as Part of the  
Calculation – Eligibility Legend

Eligibility for Inclusion in the D.C. Calculation	Description
Yes	Township provides the service – service has been included in the D.C. calculation.
No	Township provides the service – service has not been included in the D.C. calculation.
n/a	Township does not provide the service.
Ineligible	Service is ineligible for inclusion in the D.C. calculation.

Table 4-1B  
Categories of the Township Services to be Addressed as Part of the Calculation

Categories of Township Services	Inclusion in the D.C. Calculation	Service Components
1. Water supply services, including distribution and treatment services	n/a n/a Ineligible n/a	1.1 Treatment plants, Water Supply, and Storage Facilities 1.2 Distribution systems 1.3 Local services 1.4 Vehicles and equipment <sup>[1]</sup>
2. Wastewater services, including sewers and treatment services	n/a n/a Ineligible n/a	2.1 Treatment plants 2.2 Sewage trunks 2.3 Local services 2.4 Vehicles and equipment <sup>[1]</sup>
3. Stormwater Drainage and Control Services	n/a n/a n/a	3.1 Main channels and drainage trunks 3.2 Channel connections 3.3 Retention/detention ponds
4. Services Related to a Highway	Yes Yes No Yes No Yes No Yes Yes	4.1 Arterial roads 4.2 Bridges and Culverts 4.3 Local municipal roads 4.4 Traffic signals 4.5 Sidewalks 4.6 Streetlights 4.6 Active Transportation 4.7 Works Yard 4.8 Rolling stock <sup>[1]</sup>

<sup>[1]</sup> with a 7+ year useful life.



Categories of Township Services	Inclusion in the D.C. Calculation	Service Components
5. Electrical Power Services	n/a n/a n/a	5.1 Electrical substations 5.2 Electrical distribution system 5.3 Electrical system rolling stock <sup>[1]</sup>
6. Transit Services	n/a n/a	6.1 Transit vehicles <sup>[1]</sup> & facilities 6.2 Other transit infrastructure
7. Waste Diversion Services	Yes No  Yes	7.1 Waste diversion facilities 7.2 Waste diversion vehicles and equipment <sup>[1]</sup> 7.3 Waste diversion - Other
8. Policing Services	Yes Yes Yes	8.1 Police Detachments 8.2 Police rolling stock <sup>[1]</sup> 8.3 Small equipment and gear
9. Fire Protection Services	Yes Yes Yes	9.1 Fire stations 9.2 Fire vehicles <sup>[1]</sup> 9.3 Fire equipment and gear
10. Ambulance Services	n/a n/a	10.1 Ambulance station space 10.2 Vehicles <sup>[1]</sup>
11. Services provided by a board within the meaning of the <i>Public Libraries Act</i>	Yes  n/a Yes	11.1 Public library space (incl. furniture and equipment) 11.2 Library vehicles <sup>[1]</sup> 11.3 Library materials
12. Services Related to Long-Term Care	n/a n/a	12.1 Long-Term Care space 12.2 Vehicles <sup>[1]</sup>
13. Parks and Recreation Services	Ineligible  Yes Yes Yes  Yes	13.1 Acquisition of land for parks, woodlots, and E.S.A.s 13.2 Development of municipal parks 13.3 Parks rolling stock <sup>[1]</sup> and yards 13.4 Facilities, such as arenas, indoor pools, fitness facilities, community centres, etc. 13.5 Recreation vehicles and equipment <sup>[1]</sup>
14. Services Related to Public Health	n/a n/a	14.1 Public Health department space 14.2 Public Health department vehicles <sup>[1]</sup>

<sup>[1]</sup> with a 7+ year useful life.



Categories of Township Services	Inclusion in the D.C. Calculation	Service Components
15. Child Care and Early Years Programs and Services within the meaning of Part VI of the <i>Child Care and Early Years Act, 2014</i> and any related services.	n/a n/a	15.1 Child care space 15.2 Vehicles <sup>[1]</sup>
16. Services related to proceedings under the <i>Provincial Offences Act</i> , including by-law enforcement services and municipally administered court services	No No	16.1 P.O.A. space, including by-law enforcement and municipally administered court services 16.2 Vehicles <sup>[1]</sup>
17. Services Related to Emergency Preparedness	No No	17.1 Emergency Preparedness Space 17.2 Equipment
18. Services Related to Airports	Ineligible Ineligible	18.1 Airports 18.2 Other Airports
20. Other	Yes Yes	20.1 Interest on money borrowed to pay for growth-related capital 20.2 Studies in connection with eligible services, including the D.C. background study

## 4.4 Local Service Policy

Some of the need for services generated by additional development consists of local services related to a plan of subdivision. As such, they will be required as a condition of subdivision agreements or consent conditions. The Township's Local Service Policy is included in Appendix E.

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<sup>[8]</sup> with a 7+ year useful life.



## 4.5 Capital Forecast

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Paragraph 7 of subsection 5 (1) of the D.C.A. requires that “the capital costs necessary to provide the increased services must be estimated.” The Act goes on to require two potential cost reductions and the regulation sets out the way in which such costs are to be presented. These requirements are outlined below.

These estimates involve capital costing of the increased services discussed above. This entails costing actual projects or the provision of service units, depending on how each service has been addressed.

The capital costs include:

- a) costs to acquire land or an interest therein (including a leasehold interest);
- b) costs to improve land;
- c) costs to acquire, lease, construct or improve buildings and structures;
- d) costs to acquire, lease or improve facilities, including rolling stock (with a useful life of 7 or more years), furniture and equipment (other than computer equipment), materials acquired for library circulation, reference, or information purposes;
- e) interest on money borrowed to pay for the above-referenced costs; and
- f) costs to undertake studies in connection with the above-referenced matters (include costs of the D.C. background study).

In order for an increase in need for service to be included in the D.C. calculation, Township Council must indicate “that it intends to ensure that such an increase in need will be met” (subsection 5 (1) 3). This can be done if the increase in service forms part of a Council-approved Official Plan, capital forecast, or similar expression of the intention of Council (O. Reg. 82/98 section 3). The capital program contained herein reflects the Township’s needs through discussions with staff, along with the prior D.C. study.

## 4.6 Treatment of Credits

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Section 8, paragraph 5, of O. Reg. 82/98 indicates that a D.C. background study must set out “the estimated value of credits that are being carried forward relating to the service.” Subsection 17, paragraph 4, of the same regulation indicates that, “...the



value of the credit cannot be recovered from future D.C.s,” if the credit pertains to an ineligible service. This implies that a credit for eligible services can be recovered from future D.C.s. As a result, this provision should be made in the calculation, in order to avoid a funding shortfall with respect to future service needs.

Currently, there are no outstanding credits to be included in the D.C. calculations.

## **4.7 Class of Services**

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Section 7 of the D.C.A. states that a D.C. by-law may provide for any D.C.-eligible service or the capital costs with respect to those services. Furthermore, a class may be composed of any number or combination of services and may include parts or portions of each D.C.-eligible services. With respect to growth-related studies, section 7(3) of the D.C.A. states that:

“For greater certainty, a development charge by-law may provide for a class consisting of studies in respect of any service listed in subsection 2 (4) whose capital costs are described in paragraphs 5 and 6 of subsection 5 (3).”

These provisions allow for services to be grouped together to create a class for the purposes of the D.C. by-law and D.C. reserve funds. Currently the growth-related studies have been provided as a class of services.

## **4.8 Existing Reserve Funds**

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Section 35 of the D.C.A. states that:

“The money in a reserve fund established for a service may be spent only for capital costs determined under paragraphs 2 to 7 of subsection 5 (1).”

There is no explicit requirement under the D.C.A. calculation method set out in s. 5 (1) to net the outstanding reserve fund balance as part of making the D.C. calculation; however, section 35 does restrict the way in which the funds are used in future.

For services that are subject to a per-capita-based, service level “cap,” the reserve fund balance should be applied against the development-related costs for which the charge was imposed once the project is constructed (i.e., the needs of recent growth). This



cost component is distinct from the development-related costs for the next 10-year period, which underlie the D.C. calculation herein.

The alternative would involve the Township spending all reserve fund monies prior to renewing each by-law, which would not be a sound basis for capital budgeting. Thus, the Township will use these reserve funds for the Township's cost share of applicable development-related projects, which are required but have not yet been undertaken, as a way of directing the funds to the benefit of the development which contributed them (rather than to future development, which will generate the need for additional facilities directly proportionate to future growth).

The Township's D.C. reserve fund balances, by service, as of December 31, 2023, are provided in Table 4-2. The balances have been adjusted to ensure accuracy of the draws from 2019 to 2024, and to reflect commitments outstanding. These balances have been considered in the D.C. calculations:

Table 4-2  
Township of Drummond/North Elmsley  
Projected Development Charge Reserve Fund Balances  
As of December 31, 2023

Services/Class of Services	Balance Dec. 31, 2023	Adjustments/ Commitments	Adjusted Balance Dec. 31, 2023
Services Related to a Highway	\$180,076.41	\$151,543.65	\$331,620.06
Fire Protection Services	\$699.78	\$0	\$699.78
Development Charges Study	\$25,407.82	\$0	\$25,407.82
<b>Total</b>	<b>\$206,184.01</b>	<b>\$151,543.65</b>	<b>\$357,727.66</b>

## 4.9 Deductions

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The D.C.A. potentially requires that four deductions be made to the increase in the need for service. These relate to:

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- the historical level of service ceiling;
- uncommitted excess capacity;
- benefit to existing development; and
- anticipated grants, subsidies, and other contributions.

The requirements behind each of these reductions are addressed below.

#### ***4.9.1 Reduction Require by Historical Level of Service Ceiling***

This is designed to ensure that the increase in need included in section 4.3 does “not include an increase that would result in the level of service [for the additional development increment] exceeding the average historical level of the service provided in the municipality over the 15-year period immediately preceding the preparation of the background study” (D.C.A., subsection 5 (1) 4). O. Reg. 82/98 (section 4) goes further to indicate that “both the quantity and quality of a service shall be taken into account in determining the level of service and the average level of service.”

In many cases, this can be done by establishing a quantity measure in terms of units as floor area, land area, or road length per capita and a quality measure, in terms of the average cost of providing such units based on replacement costs, engineering standards, or recognized performance measurement systems, depending on circumstances. When the quantity and quality factors are multiplied together, they produce a measure of the level of service which meets the requirements of the Act, i.e., cost per unit.

The average historical service level calculation sheets for each service component in the D.C. calculation are set out in Appendix B.

#### ***4.9.2 Reduction for Uncommitted Excess Capacity***

Paragraph 5 of subsection 5 (1) requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the Township’s “excess capacity,” other than excess capacity which is “committed.”

“Excess capacity” is undefined, but in this case must be able to meet some or all of the increase in need for service, in order to potentially represent a deduction. The deduction of uncommitted excess capacity from the future increase in the need for service would normally occur as part of the conceptual planning and feasibility work



associated with justifying and sizing new facilities, (e.g., if a road widening to accommodate increased traffic is not required because sufficient excess capacity is already available, then widening would not be included as an increase in need, in the first instance).

#### **4.9.3 *Reduction for Benefit to Existing Development***

Section 5 (1) 6 of the D.C.A. provides that, “The increase in the need for service must be reduced by the extent to which an increase in service to meet the increased need would benefit existing development.” The general guidelines used to consider benefit to existing development included:

- the repair or unexpanded replacement of existing assets that are in need of repair;
- an increase in average service level of quantity or quality;
- the elimination of a chronic servicing problem not created by growth; and
- providing services where none previously existed (generally considered for water or wastewater services).

This step involves a further reduction in the need, by the extent to which such an increase in service would benefit existing development. The level of service cap in section 4.9.1 is related but is not the identical requirement.

Where existing development has an adequate service level which will not be tangibly increased by an increase in service, no benefit would appear to be involved. For example, where expanding existing library facilities simply replicates what existing residents are receiving, they receive limited (or no) benefit as a result. On the other hand, where a clear existing service problem is to be remedied, a deduction should be made accordingly.

In the case of services such as recreation facilities, community parks, libraries, etc., the service is typically provided on a Township-wide system basis. For example, facilities of the same type may provide different services (i.e., leisure pool vs. competitive pool), different programs (i.e., hockey vs. figure skating), and different time availability for the same service (i.e., leisure skating available on Wednesdays in one arena and Thursdays in another). As a result, residents will travel to different facilities to access the services they want at the times they wish to use them, and facility location generally does not correlate directly with residence location. Even where it does, displacing users





from an existing facility to a new facility frees up capacity for use by others and generally results in only a limited benefit to existing development. Furthermore, where an increase in demand is not met for a number of years, a negative service impact to existing development is involved for a portion of the planning period.

#### **4.9.4 Reduction for Anticipated Grants, Subsidies, and Other Contributions**

This step involves reducing the capital costs necessary to provide the increased services by capital grants, subsidies, and other contributions (including direct developer contributions required due to the local service policy) made or anticipated by Council and in accordance with various rules such as the attribution between the share related to new vs. existing development. That is, some grants and contributions may not specifically be applicable to growth or where Council targets fundraising as a measure to offset impacts on taxes (O. Reg. 82/98, section 6).

### **4.10 Township-Wide vs. Area-Specific**

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This step involves determining whether all the subject costs are to be recovered on a uniform municipal-wide basis or whether some or all are to be recovered on an area-specific basis. Under the amended D.C.A., it is now mandatory to “consider” area-rating of services (providing charges for specific areas and services); however, it is not *mandatory to implement area rating*.

All services/class of services are calculated on a Township-wide basis.

### **4.11 Allocation by Type of Development**

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This step involves relating the costs involved to anticipated development for each period under consideration and using allocations between residential and non-residential development and between one type of development and another, to arrive at a schedule of charges.

### **4.12 Asset Management**

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The legislation now requires that a D.C. background study must include an asset management plan (subsection 10 (2) c.2). The asset management plan (A.M.P.) must

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deal with all assets that are proposed to be funded, in whole or in part, by D.C.s. The current regulations provide very extensive and specific requirements for the A.M.P. related to transit services (as noted in the subsequent subsection); however, they are silent with respect to how the A.M.P. is to be provided for all other services. As part of any A.M.P., the examination should be consistent with the municipality's existing assumptions, approaches, and policies on asset management planning. This examination has been included in Appendix F.



# Chapter 5

## D.C.-Eligible Cost Analysis by Service



## 5. Development Charge Eligible Cost Analysis by Service and Class of Services

### 5.1 Introduction

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This chapter outlines the basis for calculating eligible costs for the D.C.s to be applied on a uniform basis for the defined service areas. In each case, the required calculation process set out in subsection 5 (1) paragraphs 2 to 7 in the D.C.A., and described in Chapter 4, was followed in determining D.C.-eligible costs.

The service component is evaluated on two format sheets:

- The service standards that provide the average historical 15-year level of service calculation (see Appendix B), which “caps” the D.C. amounts; and
- The infrastructure cost calculation, which determines the potential D.C.-recoverable cost.

The nature of the capital projects and timing identified in the Chapter reflect Council's current intention. Over time, however, Township projects and Council priorities may change; accordingly, Council's intentions may be altered, and different capital projects (and timing) may be necessary to meet the need for services required by new growth.

### 5.2 Service Levels and 10-Year Capital Costs for Township-wide Development Charge Services and Class of Services Calculation

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This section evaluates the development-related capital requirements for all Township services under a 10-year planning period, from mid-2024 to mid-2034.

#### 5.2.1 *Services Related to a Highway*

The Township's inventory of roadways is measured in kilometres (km) and includes gravel, High-Class Bituminous (H.C.B.), and Low-Class Bituminous (L.C.B.) collector roads and local roads external to subdivisions. In total, the Township currently owns 230.83 km along with 14 bridges and culverts. Furthermore, there are 56 utility poles and/or decorative & other locations for streetlights along with approximately 45 vehicles



& equipment units to service the roads and 23,307 sq.ft. of roads operations facility space.

The total inventory of assets over the past 15-years results in an invested level of service of \$24,454 per capita. When applied to the 10-year forecast population, a maximum D.C.-eligible cost of approximately \$26.87 million is applicable.

Table 5-1 provides the 10-year capital program for services related to a highway. The capital program includes works related to roadways, additional facility space needed, streetlights, and growth-related studies needs. It also includes the debenture payments related to Buttermilk Hill & Armstrong Bridge expansions. The total gross capital cost of the program is approximately \$7.41 million over the 2024-2033 forecast period. A deduction related to the capital funding from other municipalities of \$200,000 has also been made. Further, a deduction related to the benefit to the existing development has been applied for approximately \$4.61 million, along with a deduction related to the existing D.C. reserve fund balance of \$331,620. As a result, the total D.C.-recoverable cost of approximately \$2.26 million has been included in the calculation of the charge. Approximately \$1.97 million (87%) and \$294,000 (13%) have been attributed to residential and non-residential developments, respectfully. These attributions are based on the incremental growth anticipated in population and employment over the 10-year forecast period.

### **5.2.2 Fire Protection Services**

The Township currently provides fire protection services to its community through the Drummond/North Elmsley Tay Valley Fire Rescue (formerly known as the Bathurst Burgess Drummond & Elmsley) fire station. The fire station is a shared facility between the Townships of Drummond/North Elmsley and Tay Valley. Currently, the Township's proportionate share of the fire hall is approximately 55%, and the corresponding proportionate share provides the Township with fire hall space equivalent to 5,495 sq.ft. With the same proportionate share, the Township is responsible for approximately 5.5 fire vehicles and 26.4 items related to small equipment and gear to provide fire protection services to its community.

The total inventory of assets over the past 15 years results in an invested level of service of \$881 per capita. When applied to the 10-year forecast population, a maximum D.C.-eligible cost of approximately \$968,700 is applicable.



The 10-year capital program for fire protection services is provided in Table 5-2. The capital program included a total gross capital cost of \$130,000 over the 10-year forecast period. The capital program includes provisions for additional equipment, vehicles, and a fire facility feasibility & location study. \$58,500 has been deducted to recognize the portion of the capital costs that are the responsibility of the Township of Tay Valley as the fire station is shared between the two municipalities. Further deductions of \$12,200 have been made related to the costs that benefit the existing development, and \$700 related to the amount in the current D.C. reserve fund.

As a result of these deductions, the D.C.-recoverable cost of approximately \$58,600 has been included in the calculation of the charge and have been apportioned to residential and non-residential development. The residential development cost share totals \$50,982 (87%) and non-residential development cost share totals \$7,618 (13%). The allocation of D.C.-recoverable costs by type of development is based on the incremental population and employment growth over the period.

### **5.2.3 Policing Services**

The Township provides policing services to its community through its share of the Ontario Provincial Police (O.P.P.) for Lanark County and 2 sheds. With the Township's proportionate share of 0.1846%, it provides 35.3 sq.ft. of facility space, approximately 1.2 vehicles, and 4 fully equipped police officers.

The total inventory of assets over the past 15 years results in an invested level of service of \$15.74 per capita. When applied to the 10-year forecast population, a maximum D.C.-eligible cost of approximately \$17,300 is applicable.

The 10-year capital program for policing services is provided in Table 5-3. The gross capital costs for program total \$2,400 over the 10-year forecast period, which represents the Township's share of the costs. These costs are to provide additional fully equipped full-time police officers and associated vehicles required to service growth. As these costs are 100% growth-related, no deductions are required; the total D.C.-recoverable cost included in the calculation of the charge is \$2,400.

The D.C.-recoverable cost has been apportioned 87%, approximately \$2,088, to residential and 13%, approximately \$312, to non-residential development based on the incremental population and employment growth over the period.



### **5.2.4 Parks and Recreation Services**

The Township currently owns 0.5 acres of parkland which is related to the Rideau Ferry Docks and Land Development. There are 6 parkland amenities at the Rideau Ferry Docks, including the docks, storage, and washroom facilities, along with park furniture. The Township also has 4,942 sq.ft. of recreational facility space. The trails provide 2,682 linear metres of trail space within the Township as well, and has 0.65 vehicles and equipment related to parks and recreation.

The total inventory of assets related to parks and recreation services over the past 15-years results in an invested level of service of \$366 per capita. When applied to the 10-year forecast population, a maximum D.C.-eligible cost of approximately \$403,000 is applicable.

Table 5-4 provides the capital program related to parks and recreation services for the 10-year forecast period. It includes provision for additional recreational facilities space, trail development, and an additional generator. Further, debenture payments related to the Ferguson's Falls Community Hall Expansion and the cost of growth-related studies is included in the capital program. The gross capital cost for the capital program totals approximately \$856,900. A post-period deduction of \$310,700 has been made to account for the benefit related to the Ferguson's Falls Community Hall Expansion beyond the 10-year forecast period. Lastly, a deduction of \$110,500 related to the benefit to existing development has been made.

As a result, approximately \$435,700 has been included in the calculation of the charge. As the predominant users of parks and recreation services tend to be residents of the Township, the forecast D.C.-recoverable costs have been allocated 95% to future residential development and 5% to future non-residential development. Therefore, approximately \$414,000, and \$21,800 have been allocated to residential and non-residential developments, respectively.

### **5.2.5 Library Services**

The Township shares library services with the Town of Perth and Township of Tay Valley out of the facility located in Perth. The Township's current proportionate share of capital costs is approximately 30%. As a result, this provides 3,491 sq.ft. of library space is attributable to the Township. Similarly, the library collection materials are also



shared and as a result, the Township provides for approximately 46,115 collection items, including books, periodicals, database subscriptions, etc.

Based on the level of investment, the historical average level of service provided is \$587 per capita. This results in the maximum D.C.-eligible amount for library services over the 10-year forecast period is approximately \$645,700.

Table 5-5 provides the capital program for library services for the 10-year forecast period. The capital program consists of the Township's share of costs to purchase additional collection materials for the library required to service growth. Gross capital costs for the program total \$370,000. As these costs are 100% growth-related, no further deductions have been made to the total D.C.-recoverable cost.

Similar to parks and recreation services, the forecast D.C.-recoverable costs have been allocated 95%, approximately \$351,500, to residential development and 5%, approximately \$18,500, to non-residential development.

### **5.2.6 Waste Diversion Services**

The Township provides waste diversion services to its community. It has 1,774 sq.ft. of facility space, which includes facilities like the landfill garage, re-use centre, office trailer, and the Township office/garage. In addition, the Township also has 110 diversion bins for the community. Based on the level of investment, the average level of service provided is \$88 per capita. In total, the maximum D.C.-eligible amount for waste diversion services over the 10-year forecast period is approximately \$96,700.

Table 5-6 provides the capital program related to waste diversion services for the 10-year forecast period. It includes the cost related to waste diversion bin, an expansion/upgrade to the reuse centre, along with a growth-related study. The gross capital costs for the capital program are approximately \$225,600. After deducting \$3,800 to recognize the benefit to growth beyond the 10-year horizon, \$105,000 for the costs of ineligible services, and \$19,900 to recognize the benefit to existing development, the resulting D.C.-recoverable costs totalling \$96,600 have been included in the calculation of the charge.

The D.C.-recoverable costs have been apportioned 87%, approximately \$84,000, to residential and 13%, approximately \$12,600, to non-residential development based on the incremental population and employment growth over the period.





### **5.2.7 Growth-Related Studies (Class of Services)**

Section 7 of the D.C.A. states that a D.C. by-law may provide for any D.C. eligible service or the capital costs with respect to those services. Further, a class may be composed of any number or combination of services and may include parts or portions of each D.C. eligible services. With respect to growth-related studies, Section 7 (3) of the D.C.A. states that:

“For greater certainty, a development charge by-law may provide for a class consisting of studies in respect of any service listed in subsection 2 (4) whose capital costs are described in paragraphs 5 and 6 of subsection 5 (3)”.

These provisions allow for services to be grouped together to create a class for the purposes of the D.C. by-law and D.C. reserve funds. The D.C. calculations and draft by-law provided herein include a class for growth-related studies. This class comprises the following services:

- Services Related to a Highway;
- Fire Protection Services;
- Policing Services;
- Parks and Recreation Services;
- Library Services; and
- Waste Diversion Services.

The following provides a list of the studies that have been identified for the 10-year forecast period:

- Development Charge Studies;
- Official Plan Reviews;
- Comprehensive Zoning By-law Reviews;
- Asset Management Plans and Updates;
- Strategic Plans; and
- A provision for unidentified Growth Studies.

The list of growth-related studies, as provided in Table 5-7, has an estimated gross capital cost of \$380,000. A deduction related to the post-period benefit of \$14,900 has been made. For planning related studies, a deduction of 10% of the growth-related



costs, totalling \$25,500, has been applied to recognize the extent to which the studies relate to non-D.C.-eligible services. Further deductions related to the benefit to existing development of \$92,540 and existing D.C. reserve fund of \$25,408 have been made resulting in net D.C. recoverable costs of approximately \$221,700.

Planning related studies and future D.C. background studies have been allocated to the services in the following manner:

- Services Related to a Highway – 70.13%;
- Fire Protection Services – 1.82%;
- Policing Services – 0.07%
- Parks and Recreation Services – 13.51%;
- Library Services – 11.47%; and
- Waste Diversion Services – 3.00%.

The allocation of the net growth-related costs between residential and non-residential development is based on the residential and non-residential allocations for each service area and are presented in Table 5-8 (i.e. 89% residential and 11% non-residential).



Table 5-1  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Services Related to a Highway

Proj. No.	Increased Service Needs Attributable to Anticipated Development  2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 87%	Non-Residential Share 13%
	<b>Roads:</b>										
1	Wayside Drive (resurfacing and widening of shoulder for ~ 1.35 km)	2026	548,000	-	-	548,000	526,100	-	21,900	19,053	2,847
2	Poonamalie (resurfacing and widening of shoulder for ~ 3.09 km)	2024-2025	1,340,000	-	-	1,340,000	1,286,400	-	53,600	46,632	6,968
3	2008 Ford E350 Cube Van (former ambulance) Replace with Larger Vehicle	2028	90,000	-	-	90,000	72,000	-	18,000	15,660	2,340
4	2016 GMC 3/4 ton Pick-Up Truck (Cold Patching) Replace and Expand with Larger Vehicle (Extended Cab)	2027	100,000	-	-	100,000	92,300	-	7,700	6,699	1,001
5	2016 GMC 3/4 Ton Pick-Up Truck (Shawn J) Replace and Expand with Larger Vehicle (Extended Cab)	2026	100,000	-	-	100,000	92,300	-	7,700	6,699	1,001
6	Massey Ferguson 5HI/Mower/Brushing Unit Replace with Larger Unit	2033	375,000	-	-	375,000	300,000	-	75,000	65,250	9,750
7	Yacht Club Road Replace & Widening	2028	160,380	-	-	160,380	144,595	-	15,785	13,733	2,052
8	Rose Mac Drive Replace & Widening	2030	67,860	-	-	67,860	62,776	-	5,084	4,423	661
9	Burn's Road (3.31 km) (replace gravel to HCB asphalt and realignment)	2027	2,177,500	-	-	2,177,500	722,755	-	1,454,745	1,265,628	189,117
10	Rideau Lake Road (1 km) (gravel to asphalt and grading improvements)	2025	400,000	-	200,000	200,000	154,500	-	45,500	39,585	5,915
11	Spence Road (0.87 km) (gravel to asphalt)	2028	322,988	-	-	322,988	243,818	-	79,170	68,877	10,292
12	Porter Road (1.6 km) (gravel to asphalt)	2029	680,400	-	-	680,400	534,800	-	145,600	126,672	18,928
13	Design & Engineering - on Road	2024	170,000	-	-	170,000	127,500	-	42,500	36,975	5,525
	<b>Facilities:</b>										
14	Paving of Yard at Sand Dome	2024	60,000	-	-	60,000	-	-	60,000	52,200	7,800
	<b>Streetlights:</b>										
15	Wildlife Road at Rideau Ferry Road (Township Wood)	2024	1,500	-	-	1,500	750	-	750	653	98
16	Drummond CON 7 at Highway 7 (Utility Pole)	2024	600	-	-	600	300	-	300	261	39
17	Drummond CON 7 at Highway 7 and Code Road (Township Wood)	2024	3,000	-	-	3,000	1,500	-	1,500	1,305	195
18	Additional Street Lights at Intersections	2024-2033	500,000	-	-	500,000	250,000	-	250,000	217,500	32,500



Table 5-1 Continued  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Services Related to a Highway

Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 87%	Non-Residential Share 13%
	2024 to 2033										
	<b>Growth-Related Debt:</b>										
19	Buttermilk Hill & Armstrong Bridge Expansions - Principal (Growth-Related Portion)	2024-2032	227,636	-	-	227,636	-	-	227,636	198,044	29,593
20	Buttermilk Hill & Armstrong Bridge Expansions - Interest - Discounted (Growth-Related Portion)	2024-2032	8,066	-	-	8,066	-	-	8,066	7,018	1,049
	<b>Studies:</b>										
21	Road Needs Study	2031	38,000	-	-	38,000	-	-	38,000	33,060	4,940
22	Bridge OSIM Study	2025	7,000	-	-	7,000	-	-	7,000	6,090	910
23	Bridge OSIM Study	2027	7,000	-	-	7,000	-	-	7,000	6,090	910
24	Bridge OSIM Study	2029	7,000	-	-	7,000	-	-	7,000	6,090	910
25	Bridge OSIM Study	2031	7,000	-	-	7,000	-	-	7,000	6,090	910
26	Bridge OSIM Study	2033	7,000	-	-	7,000	-	-	7,000	6,090	910
	<b>Adjustments:</b>										
27	Reserve Fund Adjustment		-	-	-	-	331,620	-	(331,620)	(288,509)	(43,111)
	<b>Total</b>		<b>\$7,405,930</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$7,205,930</b>	<b>\$4,944,014</b>	<b>\$0</b>	<b>\$2,261,916</b>	<b>\$1,967,867</b>	<b>\$294,049</b>



Table 5-2  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Fire Protection Services

Proj. No.	Increased Service Needs Attributable to Anticipated Development  2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 87%	Non-Residential Share 13%
1	Boat for BBD&E + Water Rescue Equipment	2025	70,000	-	31,500	38,500	3,900	-	34,600	30,102	4,498
2	Ice Water Rescue Trailer	2030	15,000	-	6,750	8,250	-	-	8,250	7,178	1,073
3	Dry Hydrant in Fallbrooke	2030	15,000	-	6,750	8,250	-	-	8,250	7,178	1,073
4	Fire Facility Feasibility & Location Study	2026-2027	30,000	-	13,500	16,500	8,300	-	8,200	7,134	1,066
5	Reserve Fund Adjustment		-	-	-	-	700	-	(700)	(609)	(91)
	<b>Total</b>		<b>\$130,000</b>	<b>\$0</b>	<b>\$58,500</b>	<b>\$71,500</b>	<b>\$12,900</b>	<b>\$0</b>	<b>\$58,600</b>	<b>\$50,982</b>	<b>\$7,618</b>

Table 5-3  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Policing Services

Proj. No.	Increased Service Needs Attributable to Anticipated Development  2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 87%	Non-Residential Share 13%
1	Additional Full-time Equivalent Equipped Police Officers and Associated Vehicles (Township Share)	2024-2033	2,400	-	-	2,400	-	-	2,400	2,088	312
	<b>Total</b>		<b>\$2,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400</b>	<b>\$2,088</b>	<b>\$312</b>



Table 5-4  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Parks and Recreation Services

Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 95%	Non-Residential Share 5%
	2024 to 2033										
1	Trail Development, including amenities	2025-2030	48,000	-	-	48,000	42,500	-	5,500	5,225	275
2	Provision for Additional Recreation Facility Space	2024-2033	215,000	-	-	215,000	-	-	215,000	204,250	10,750
3	35 KW Generator for Ferguson Hall	2026	60,000	-	-	60,000	53,100	-	6,900	6,555	345
	<b>Debt:</b>										
4	Ferguson's Falls Community Hall Expansion - Outstanding Debt Principal (Growth-Share)	2025-2044	377,030	247,200	-	129,830	-	-	129,830	123,338	6,491
5	Ferguson's Falls Community Hall Expansion - Outstanding Debt Discounted Interest (Growth-Share)	2025-2044	96,910	63,500	-	33,410	-	-	33,410	31,739	1,670
	<b>Studies:</b>				-			-			
6	Joint Recreation Feasability Study	2025	40,000	-	-	40,000	10,000	-	30,000	28,500	1,500
7	Joint Recreation Master Plan	2029	20,000	-	-	20,000	5,000	-	15,000	14,250	750
	<b>Total</b>		<b>\$856,940</b>	<b>\$310,700</b>	<b>\$0</b>	<b>\$546,240</b>	<b>\$110,600</b>	<b>\$0</b>	<b>\$435,640</b>	<b>\$413,858</b>	<b>\$21,782</b>



Table 5-5  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Library Services

Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share	Non-Residential Share
	2024 to 2033									95%	5%
1	Provision for Library Collection Materials	2019-2028	370,000	-	-	370,000	-	-	370,000	351,500	18,500
	<b>Total</b>		<b>\$370,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$370,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$370,000</b>	<b>\$351,500</b>	<b>\$18,500</b>

Table 5-6  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Waste Diversion Services

Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
							Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share	Non-Residential Share
	2024 to 2033									87%	13%
1	Waste Diversion Bins	2024-2033	12,400	-	-	12,400	-	-	12,400	10,788	1,612
2	Reuse Center Expansion/Upgrade	2025-2031	96,200	3,800	-	92,400	9,600	-	82,800	72,036	10,764
	<b>Studies</b>										
3	Waste Disposal Site Report Updates	2024-2033	117,000	-	105,300	11,700	10,300	-	1,400	1,218	182
	<b>Total</b>		<b>\$225,600</b>	<b>\$3,800</b>	<b>\$105,300</b>	<b>\$116,500</b>	<b>\$19,900</b>	<b>\$0</b>	<b>\$96,600</b>	<b>\$84,042</b>	<b>\$12,558</b>



Table 5-7  
Township of Drummond/North Elmsley  
Infrastructure Costs Included in the Development Charge Calculation  
For Growth-Related Studies Class of Services

Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Service to Which Project Relates	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions (to recognize benefit to non-D.C. services)	Net Capital Cost	Less:		Potential D.C. Recoverable Cost		
								Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share	Non-Residential Share
	2024 to 2033											
1	Official Plan Review	2029	All Services	100,000	-	10,000	90,000	22,500	-	67,500	60,076	7,424
2	Comprehensive Zoning By-law Review	2025	All Services	40,000	-	4,000	36,000	9,000	-	27,000	24,033	2,967
3	Comprehensive Zoning By-law Review	2031	All Services	50,000	-	5,000	45,000	11,200	-	33,800	30,081	3,719
4	Development Charges Background Study	2024	All Services	30,000	-	-	30,000	-	-	30,000	26,700	3,300
5	Development Charges Background Study Update	2029	All Services	15,000	-	-	15,000	-	-	15,000	13,350	1,650
6	Development Charges Background Study	2033-2034	All Services	30,000	14,900	-	15,100	-	-	15,100	13,441	1,659
7	Asset Management Plan	2024	All Services	15,000	-	1,500	13,500	12,140	-	1,360	1,211	149
8	Asset Management Plan Updates	2025-2033	All Services	30,000	-	3,000	27,000	24,300	-	2,700	2,403	297
9	Provision for Unidentified Growth Studies	2024-2033	All Services	50,000	-	-	50,000	-	-	50,000	44,499	5,501
10	Strategic Plan	2027	All Services	20,000	-	2,000	18,000	13,400	-	4,600	4,098	502
	Reserve Fund Adjustment				-	-	-	25,408	-	(25,408)	(22,614)	(2,794)
	<b>Total</b>			<b>\$380,000</b>	<b>\$14,900</b>	<b>\$25,500</b>	<b>\$339,600</b>	<b>\$117,948</b>	<b>\$0</b>	<b>\$221,652</b>	<b>\$197,278</b>	<b>\$24,375</b>





Table 5-8  
Infrastructure Costs Covered in the D.C. Calculation – Growth-Related Studies –  
Residential/Non-Residential Shares

Services	Total	Residential Share	Non-Residential Share
Services Related to a Highway	173,056	150,558	22,497
Fire Protection Services	4,480	3,898	582
Policing Services	233	202	30
Parks and Recreation Services	33,474	31,800	1,674
Library Services	28,390	26,970	1,419
Waste Diversion Services	7,428	6,462	966
<b>Total</b>	<b>\$247,060</b>	<b>\$219,891</b>	<b>\$27,169</b>
<b>Overall Growth Studies Class of Services Residential/Non-Residential %</b>		<b>89%</b>	<b>11%</b>



# Chapter 6

## Development Charge Calculation



## 6. Development Charge Calculation

Tables 6-1 calculate the proposed D.C.s to be imposed on development for all Township-wide services over the 10-year forecast period. The D.C. eligible costs for each service were determined in Chapter 5 for all Township-wide services, based on their associated capital programs.

The calculation for residential development is generated on a per capita basis and is based upon five (5) forms of housing types (singles and semi-detached dwellings, multiple dwellings, bachelor and 1-bedroom apartments, 2+ bedrooms apartments, and special care/special dwelling units). The non-residential D.C. has been calculated on a uniform per sq.ft. of G.F.A. basis for all types of non-residential development (primary, industrial, commercial, and institutional).

For the residential calculations, the total cost is divided by the “gross” (new resident) population to determine the per capita amount. The residential D.C. recoverable capital cost calculations set out in Chapter 5 are based on the net anticipated population increase (the forecast new unit population less the anticipated decline in existing units). The cost per capita is then multiplied by the average occupancy of the new units (Appendix A, Schedule 3) to calculate the charges in Table 6-1.

Table 6-2 provides the schedule of charges that is applicable for all services by type of development. Table 6-3 summarizes the gross capital expenditures and sources of revenue for works to be undertaken during the 10-year life of the by-law.



Table 6-1  
Township of Drummond/North Elmsley  
Township-Wide D.C. Calculation for the 10-year Forecast Period

SERVICES/CLASS OF SERVICES	2024\$ D.C.-Eligible Cost		2024\$ D.C.-Eligible Cost	
	Residential	Non-Residential	S.D.U.	per sq.ft.
	\$	\$	\$	\$
1. <u>Services Related to a Highway</u>				
1.1 Roads and related	1,967,867	294,049	3,935	1.86
2. <u>Fire Protection Services</u>				
2.1 Fire facilities, vehicles & equipment	50,982	7,618	102	0.05
3. <u>Policing Services</u>				
3.1 Vehicles and equipment, small equipment and gear	2,088	312	4	-
4. <u>Parks and Recreation Services</u>				
4.1 Park development, amenities, trails, recreation facilities, vehicles, and equipment	413,953	21,787	828	0.14
5. <u>Library Services</u>				
5.1 Library facilities and collection materials	351,500	18,500	703	0.12
6. <u>Waste Diversion</u>				
6.1 Waste diversion facilities and other	84,042	12,558	168	0.08
7. Growth-Related Studies	197,278	24,375	395	0.15
<b>TOTAL</b>	<b>\$3,067,710</b>	<b>\$379,199</b>	<b>\$6,135</b>	<b>\$2.40</b>
D.C.-Eligible Capital Cost	\$3,067,710	\$379,199		
10-Year Gross Population/GFA Growth (sq.ft.)	1,428	158,200		
<b>Cost Per Capita/Non-Residential GFA (sq.ft.)</b>	<b>\$2,148.26</b>	<b>\$2.40</b>		
<b><u>By Residential Unit Type</u></b>	<b><u>P.P.U.</u></b>			
Single and Semi-Detached Dwelling	2.856	\$6,135		
Other Multiples	2.151	\$4,621		
Apartments - 2 Bedrooms +	1.629	\$3,499		
Apartments - Bachelor and 1 Bedroom	1.167	\$2,507		
Special Care/Special Dwelling Units	1.100	\$2,364		



Table 6-2  
Township of Drummond/North Elmsley  
Calculated Schedule of Development Charges by Service and Class of Services

Services/Class of Services	RESIDENTIAL					NON-RESIDENTIAL
	Single and Semi-Detached Dwelling	Other Multiples	Apartments - 2 Bedrooms +	Apartments - Bachelor and 1 Bedroom	Special Care/Special Dwelling Units	(per sq.ft. of Gross Floor Area)
<b>Township-Wide Services:</b>						
Services Related to a Highway	3,935	2,964	2,245	1,608	1,516	1.86
Fire Protection Services	102	77	58	42	39	0.05
Policing Services	4	3	2	2	2	0.00
Parks and Recreation Services	828	624	472	338	319	0.14
Library Services	703	529	401	287	271	0.12
Waste Diversion	168	127	96	69	65	0.08
<b>Township-Wide Class of Services:</b>						
Growth-Related Studies	395	297	225	161	152	0.15
<b>Total Township-Wide Services/Class of Services</b>	<b>\$6,135</b>	<b>\$4,621</b>	<b>\$3,499</b>	<b>\$2,507</b>	<b>\$2,364</b>	<b>\$2.40</b>



Table 6-3  
Township of Drummond/North Elmsley  
Gross Expenditure and Sources of Revenue Summary for Costs  
to be Incurred over the 10-Year Life of the By-law for all Services/Class of Services

Services/Class of Services	Total Gross Cost	Sources of Financing					
		Tax Base or Other Non-D.C. Source			Post D.C. Period Benefit	D.C. Reserve Fund	
		Other Deductions	Benefit to Existing	Other Funding		Residential	Non-Residential
1. Services Related to a Highway							
1.1 Roads and related	7,405,930	200,000	4,944,014	0	0	1,967,867	294,049
2. Fire Protection Services							
2.1 Fire facilities, vehicles & equipment	130,000	58,500	12,900	0	0	50,982	7,618
3. Policing Services							
3.1 Vehicles and equipment, small equipment and gear	2,400	0	0	0	0	2,088	312
4. Parks and Recreation Services							
4.1 Park development, amenities, trails, recreation facilities, vehicles, and equipment	856,940	0	110,500	0	310,700	413,953	21,787
5. Library Services							
5.1 Library facilities and collection materials	370,000	0	0	0	0	351,500	18,500
6. Waste Diversion							
6.1 Waste diversion facilities and other	225,600	105,300	19,900	0	3,800	84,042	12,558
7. Growth-Related Studies	365,000	25,500	67,132	0	7,450	190,557	23,545
<b>Total Expenditures &amp; Revenues</b>	<b>\$8,990,870</b>	<b>\$363,800</b>	<b>\$5,087,314</b>	<b>\$0</b>	<b>\$314,500</b>	<b>\$2,870,432</b>	<b>\$354,824</b>



# Chapter 7

## Development Charge Policy Recommendations and By-law Rules



## 7. Development Charge Policy Recommendations and By-law Rules

### 7.1 Introduction

---

This chapter outlines the D.C. policy recommendations and by-law rules.

Subsection 5 (1) 9 of the D.C.A. states that rules must be developed:

“to determine if a development charge is payable in any particular case and to determine the amount of the charge, subject to the limitations set out in subsection 6.”

Paragraph 10 of the section goes on to state that the rules may provide for exemptions, phasing in and/or indexing of D.C.s.

Subsection 5 (6) establishes the following restrictions on the rules:

- the total of all D.C.s that would be imposed on anticipated development must not exceed the capital costs determined under subsection 5 (1) 2-7 for all services involved;
- if the rules expressly identify a type of development, they must not provide for it to pay D.C.s that exceed the capital costs that arise from the increase in the need for service for that type of development; however, this requirement does not relate to any particular development; and
- if the rules provide for a type of development to have a lower D.C. than is allowed, the rules for determining D.C.s may not provide for any resulting shortfall to be made up via other development.

With respect to “the rules,” section 6 states that a D.C. by-law must expressly address the matters referred to above re subsection 5 (1) paragraphs 9 and 10, as well as how the rules apply to the redevelopment of land.

The rules provided give consideration for the recent amendments to the D.C.A. as summarized in Chapter 1. These policies, however, are provided for Council’s consideration and may be refined prior to adoption of the by-law.





## 7.2 Development Charge By-law Structure

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It is recommended that:

- The Township uses a uniform Township-wide D.C. calculation for all services; and
- The Township uses a uniform Township-wide D.C. calculation for the growth-related studies class of services.

## 7.3 Development Charge By-law Rules

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The following sets out the recommended rules governing the calculation, payment, and collection of D.C.s in accordance with subsection 6 of the D.C.A.

It is recommended that the following provides the basis for the D.C.s:

### 7.3.1 *Payment in any Particular Case*

In accordance with the D.C.A., subsection 2 (2), a D.C. be calculated, payable and collected where the development requires one or more of the following:

- (a) the passing of a zoning by-law or of an amendment to a zoning by-law under section 34 of the *Planning Act*;
- (b) the approval of a minor variance under section 45 of the *Planning Act*;
- (c) a conveyance of land to which a by-law passed under subsection 50 (7) of the *Planning Act* applies;
- (d) the approval of a plan of subdivision under section 51 of the *Planning Act*;
- (e) a consent under section 53 of the *Planning Act*;
- (f) the approval of a description under section 9 of the *Condominium Act, 1998*; or
- (g) the issuing of a permit under the *Building Code Act, 1992* in relation to a building or structure.

### 7.3.2 *Determination of the Amount of the Charge*

The following conventions should be adopted:

1. Costs allocated to residential uses will be assigned to different types of residential units based on the average occupancy for each housing type



constructed during the previous 15-year period. Costs allocated to non-residential uses will be assigned based on the number of square feet of G.F.A. constructed for eligible uses (i.e., primary, industrial, commercial, and institutional).

2. Costs allocated to residential and non-residential uses are based upon a number of conventions, as may be suited to each municipal circumstance, as follows:
  - For services related to a highway, fire protection, policing, and waste diversion services, an 87% residential and 13% non-residential attribution has been made, to recognize the incremental residential population and non-residential employment uses projected over the Township-wide 10-year forecast period for both services.
  - Parks and recreation and library services costs have been allocated 95% to residential development and 5% to non-residential development as the predominant users of these services tend to be residents of the Township.
  - For the growth-related studies class of services, the costs related to library services and parks and recreation services, have been allocated 95% to residential development and 5% to non-residential development, similar to the capital costs for these services. All other studies have been allocated based on the incremental population and employment uses projected over the forecast periods similar to the specific services (i.e., 87% to residential and 13% to non-residential). This results in an overall allocation of 89% to residential and 11% to non-residential development.

### ***7.3.3 Application to Redevelopment of Land (Demolition and Conversion)***

Where, as a result of the redevelopment of land, a building or structure existing on the same land within three years prior to the date of payment of D.C.s in regard to such redevelopment was, or is to be demolished, in whole or in part, or converted from one principal use to another principal use on the same land, in order to facilitate the redevelopment, the D.C.s otherwise payable with respect to such redevelopment shall be reduced by the following amounts:

- In the case of a residential building or structure, or in the case of a mixed-use building or structure, the residential uses in the mixed-use building or structure,



an amount calculated by multiplying the applicable D.C. by the number, according to type, of dwelling units that have been or will be demolished or converted to another principal use; and

- In the case of a non-residential building or structure or, in the case of mixed-use building or structure, the non-residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable D.C., by the G.F.A. that has been or will be demolished or converted to another principal use;

The demolition/conversion credit is allowed only if the land was improved by occupied structures, and if the demolition permit related to the site was issued less than 36 months (three years) prior to the issuance of a building permit.

### **7.3.4 Exemptions**

Statutory exemptions include the following:

- Partial exemption for industrial building additions of up to and including 50% of the existing G.F.A. (defined in O. Reg. 82/98, section 1) of the building; for industrial building additions that exceed 50% of the existing G.F.A., only the portion of the addition in excess of 50%, is subject to D.C.s (subsection 4 (3) of the D.C.A.).
- Full exemption for buildings or structures owned by and used for the purposes of any municipality, local board, or Board of Education.
- Full exemption for additional residential development in existing buildings: development that results only in the enlargement of an existing dwelling unit, or that results only in the creation of up to two additional dwelling units (based on prescribed limits set out in section 2 of O. Reg. 82/98).
- Full exemption for additional residential development in new dwellings: development that includes the creation of up to two additional dwelling units (based on prescribed limits set out in section 2 of O. Reg. 82/98).
- Full exemption for a university in Ontario that receives direct, regular, and ongoing operating funding from the Government of Ontario.
- Full exemption for affordable units (see bulletin rates identified in section 1.3.8).
- Full exemption for attainable units.
- Full exemption for affordable inclusionary zoning units.
- Full exemption for non-profit housing developments.



- Partial exemption through a discount for rental housing units based on the number of bedrooms contained in each unit, as prescribed (note that these discounts are not part of the methodology required for calculating the charge, but a rule that has to be included in the by-law which informs implementation):
  - Residential units intended for use as a rented residential premises with three (3) or more bedrooms - 25% discount.
  - Residential units intended for use as a rented residential premises with two (2) bedrooms - 20% discount.
  - Residential units intended for use as a rented residential premises not referred to 1 or 2 above - 15% discount.

Non-statutory (discretionary exemptions) include the following:

- Full exemption for the development of a bona fide non-residential farm building;
- Full exemption of temporary Seasonal dwelling units;
- Full exemption for up to 3,000 square feet of a non-residential development or redevelopment; and
- Full exemption of non-retail greenhouses.

### **7.3.5 Timing of Collection**

The D.C.s for all services and class of services, except services related to a highway proceeding through subdivision and/or consent, are payable upon issuance of a building permit for each dwelling unit, building, or structure, subject to early or late payment agreements entered into by the Township and an owner under section 27 of the D.C.A.

For developments proceeding through subdivision or consent agreements, the D.C.s for Services Related to a Highway, are payable immediately upon the developing landowner entering into a subdivision agreement or consent agreement.

Rental housing and institutional developments will pay D.C.s in six equal annual payments commencing at occupancy, and then on the anniversary of occupancy for the following five (5) years.

Moreover, the D.C. amount for all developments occurring within two (2) years of a Site Plan or Zoning By-law Amendment planning approval (for applications submitted and approved after January 1, 2020, and June 5, 2024), shall be determined based on the D.C. in effect on the day of the applicable Site Plan or Zoning By-law Amendment



application. The D.C. amount for all developments occurring within eighteen (18) months of a Site Plan or Zoning By-law Amendment planning approval (for applications received on or after January 1, 2020, that had not received approval prior to June 6, 2024), shall be determined based on the D.C. in effect on the day of the applicable Site Plan or Zoning By-law Amendment application.

Instalment payments and payments determined at the time of Site Plan or Zoning By-law Amendment application are subject to annual interest charges. The maximum interest rate the Township can impose is the average prime rate plus 1% as defined in subsection 26.3(1) of the Act.

### **7.3.6 Indexing**

Indexing of the D.C.s shall be implemented on a mandatory basis annually commencing on January 1<sup>st</sup>, in accordance with the Statistics Canada Quarterly, Non-Residential Building Construction Price Index, for the most recent year-over-year period

### **7.3.7 Development Charge Spatial Applicability**

The D.C.A. historically has provided the opportunity for a municipality to impose municipal-wide charges or area specific charges. Subsections 2 (7) and 2 (8) of the D.C.A. provide that a D.C. by-law may apply to the entire municipality or only part of it and more than one D.C. by-law may apply to the same area. The D.C.A. requires municipalities to consider the application of municipal-wide and area-specific D.C.s. Subsection 10 (2) (c.1) requires Council to consider the use of more than one D.C. by-law to reflect different needs from services in different areas. Most municipalities in Ontario have established uniform, municipal-wide D.C.s. When area-specific charges are used, it is generally to underpin master servicing and front-end financing arrangements for more localized capital costs.

The rationale for maintaining a Township-wide D.C. approach is based, in part, on the following:

1. All Township services, except for water, wastewater, and stormwater services, require that the average 15-year service standard be calculated. This average service standard multiplied by growth in the Township, establishes an upper ceiling on the amount of funds that can be collected from all developing landowners. Section 4 (4) of O. Reg. 82/98 provides that “if a development



charge by-law applies to a part of the municipality, the level of service and average level of service cannot exceed that which would be determined if the by-law applied to the whole municipality.” Put in layman terms, the average service standard multiplied by the growth within the specific area would establish an area-specific ceiling which would significantly reduce the total revenue recoverable for the Township hence potentially resulting in D.C. revenue shortfalls and impacts on property taxes.

2. Expanding on item 1, attempting to impose an area charge potentially causes equity issues in transitioning from a Township-wide approach to an area-specific approach. For example, if all services were now built (and funded) within Area A (which is 75% built out) and this was funded with some revenues from Areas B and C, moving to an area-rating approach would see Area A contribute no funds to the costs of services in Areas B and C. The D.C.s would be lower in Area A (as all services are now funded) and higher in Areas B and C. As well, funding shortfalls may then potentially encourage the municipality to provide less services to Areas B and C due to reduced revenue.
3. Many services provided (roads, parks, and recreation facilities) are not restricted to one specific area and are often used by all residents. For example, arenas located in different parts of the Township will be used by residents from all areas depending on the programming of the facility (i.e., a public skate is available each night, but at a different arena; hence usage of any one facility at any given time is based on programming availability).

Based on the foregoing and discussions with Township staff, there is no apparent justification for the establishment of area-specific D.C.s at this time. The recommendation is to apply Township-wide D.C.s for all services and class of services.

## 7.4 Other Development Charge By-law Provisions

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**It is recommended that:**

### ***7.4.1 Categories of Services for Reserve Fund and Credit Purposes***

The Township’s D.C. collections should be contributed into six (6) separate reserve funds, including:

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- Services Related to a Highway;
- Fire Protection Services;
- Policing Services;
- Parks and Recreation Services;
- Library Services; and
- Waste Diversion Services.

#### ***7.4.2 Categories for Class of Services for Reserve Fund and Credit Purposes***

It is recommended that the Township's D.C. collections related to the growth-related studies class of services be contributed into a separate reserve fund from the six reserve funds specific for the services noted above in section 7.4.1. Note that the current D.C. reserve fund balance for Development Charges Study has been included in the growth-related studies D.C. calculations.

#### ***7.4.3 By-law In-force Date***

The by-law will come into force on December 1, 2024, unless Council determines an alternative date for enactment.

#### ***7.4.4 Minimum Interest Rate Paid on Refunds and Charged for Inter-Reserve Fund Borrowing***

The minimum interest rate is the Bank of Canada rate on the day on which the by-law come into force (as per section 11 of O. Reg. 82/98).



## 7.5 Other Recommendations

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The following recommendations are required to be approved by Council to ensure the background study, and assumptions within it, are accepted as a basis for approval of the by-law. These recommendations are often included in a supporting staff report to Council for approval of the background study and D.C. by-law.

**It is recommended that Council:**

“Whenever appropriate, request that grants, subsidies and other contributions be clearly designated by the donor as being to the benefit of existing development or new development, as applicable;”

“Adopt the assumptions contained herein as an ‘anticipation’ with respect to capital grants, subsidies, and other contributions;”

“Adopt the D.C. approach to calculate the charges on a uniform Township-wide basis for all services and class of services;”

“Approve the capital project listing set out in Chapter 5 of the D.C. Background Study dated September 19, 2024, subject to further annual review during the capital budget process;”

“Approve the D.C. Background Study dated September 19, 2024, as amended (if applicable);”

“Determine that no further public meeting is required;” and

“Approve the D.C. By-law as set out in Appendix G .”





# Chapter 8

## By-law Implementation



## 8. By-law Implementation

### 8.1 Public Consultation Process

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#### **8.1.1 Introduction**

This chapter addresses the mandatory, formal public consultation process (subsection 8.1.2), as well as the optional, informal consultation process (subsection 8.1.3). The latter is designed to seek the co-operation and participation of those involved, in order to produce the most suitable policy. Section 8.2 addresses the anticipated impact of the D.C. on development from a generic viewpoint.

#### **8.1.2 Public Meeting of Council**

Section 12 of the D.C.A. indicates that before passing a D.C. by-law, Council must hold at least one public meeting, giving at least 20 clear days' notice thereof, in accordance with the Regulation. Council must also ensure that the proposed by-law and background report are made available to the public at least two weeks prior to the (first) meeting.

Any person who attends such a meeting may make representations related to the proposed by-law.

If a proposed by-law is changed following such a meeting, Council must determine whether a further meeting (under this section) is necessary (i.e., if the proposed by-law which is proposed for adoption has been changed in any respect, Council should formally consider whether an additional public meeting is required, incorporating this determination as part of the final by-law or associated resolution. It is noted that Council's decision, once made, is final and not subject to review by a Court or the Ontario Land Tribunal (OLT) (formerly the Local Planning Appeal Tribunal (LPAT)).

#### **8.1.3 Other Consultation Activity**

There are three broad groupings of the public who are generally the most concerned with municipal D.C. policy:

1. The first grouping is the residential development community, consisting of land developers and builders, who are typically responsible for generating the majority



of the D.C. revenues. Others, such as realtors, are directly impacted by D.C. policy. They are, therefore, potentially interested in all aspects of the charge, particularly the quantum by unit type, projects to be funded by the D.C. and the timing thereof, and municipal policy with respect to development agreements, D.C. credits and front-ending requirements.

2. The second public grouping embraces the public at large and includes taxpayer coalition groups and others interested in public policy.
3. The third grouping is the industrial/commercial/institutional/primary development sector, consisting of land developers and major owners or organizations with significant construction plans, such as hotels, entertainment complexes, shopping centres, offices, industrial buildings, institutional buildings, and buildings on agricultural lands. Also involved are organizations such as Industry Associations, the Chamber of Commerce, the Board of Trade, and the Economic Development Agencies, who are all potentially interested in the Township's D.C. policy. Their primary concern is frequently with the quantum of the charge, G.F.A. exclusions such as basements, mechanical or indoor parking areas, or exemptions and phase-in or capping provisions in order to moderate the impact.

#### ***8.1.4 Anticipated Impact of the Charge on Development***

The establishment of sound D.C. policy often requires the achievement of an acceptable balance between two competing realities. The first is that high non-residential D.C.s can, to some degree, represent a barrier to increased economic activity and sustained industrial/commercial growth, particularly for capital intensive uses. Also, in many cases, increased residential D.C.s can ultimately be expected to be recovered via housing prices and can impact project feasibility in some cases (e.g., rental apartments).

On the other hand, D.C.s or other municipal capital funding sources need to be obtained in order to help ensure that the necessary infrastructure and amenities are installed. The timely installation of such works is a key initiative in providing adequate service levels and in facilitating strong economic growth, investment, and wealth generation.



## 8.2 Implementation Requirements

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### 8.2.1 Introduction

Once the Township has calculated the charge, prepared the complete background study, carried out the public process and passed a new by-law, the emphasis shifts to implementation matters. These include notices, potential appeals and complaints, credits, front-ending agreements, subdivision agreement conditions and finally the collection of revenues and funding of projects.

The sections that follow present an overview of the requirements in each case.

### 8.2.2 Notice of Passage

In accordance with section 13 of the D.C.A., when a D.C. by-law is passed, the Township Clerk shall give written notice of the passing and of the last day for appealing the by-law (the day that is 40 days after the day it was passed). Such notice must be given no later than 20 days after the day the by-law is passed (i.e., as of the day of newspaper publication or the mailing of the notice).

Section 10 of O. Reg. 82/98 further defines the notice requirements which are summarized as follows:

- notice may be given by publication in a newspaper which is (in the Clerk's opinion) of sufficient circulation to give the public reasonable notice, or by personal service, fax, or mail to every owner of land in the area to which the by-law relates;
- subsection 10 (4) lists the persons/organizations who must be given notice; and
- subsection 10 (5) lists the eight items that the notice must cover.

### 8.2.3 By-law Pamphlet

In addition to the “notice” information, the Township must prepare a “pamphlet” explaining each D.C. by-law in force, setting out:

- a description of the general purpose of the D.C.s;
- the "rules" for determining if a charge is payable in a particular case and for determining the amount of the charge;



- the services to which the D.C.s relate; and
- a description of the general purpose of the Treasurer's statement and where it may be received by the public.

Where a by-law is not appealed to the OLT, the pamphlet must be readied within 60 days after the by-law comes into force. Later dates apply to appealed by-law.

The Township must give one copy of the most recent pamphlet without charge, to any person who requests one.

### **8.2.4 Appeals**

Sections 13 to 19 of the D.C.A. set out the requirements relative to making and processing a D.C. by-law appeal and OLT hearing in response to an appeal. Any person or organization may appeal a D.C. by-law to the OLT by filing a notice of appeal with the Township Clerk, setting out the objection to the by-law and the reasons supporting the objection. This must be done by the last day for appealing the by-law, which is 40 days after the by-law is passed.

The Township is conducting a public consultation process in order to address the issues that come forward as part of that process, thereby avoiding or reducing the need for an appeal to be made.

### **8.2.5 Complaints**

A person required to pay a D.C., or his agent, may complain to the Township Council imposing the charge that:

- the amount of the charge was incorrectly determined;
- the reduction to be used against the D.C. was incorrectly determined; or
- there was an error in the application of the D.C.

Sections 20 to 25 of the D.C.A. set out the requirements that exist, including the fact that a complaint may not be made later than 90 days after a D.C. (or any part of it) is payable. A complainant may appeal the decision of Township Council to the OLT.



### **8.2.6 Credits**

Sections 38 to 41 of the D.C.A. set out a number of credit requirements, which apply where a municipality agrees to allow a person to perform work in the future that relates to a service in the D.C. by-law.

These credits would be used to reduce the amount of D.C.s to be paid. The value of the credit is limited to the reasonable cost of the work which does not exceed the average level of service. The credit applies only to the service to which the work relates unless the municipality agrees to expand the credit to other services for which a D.C. is payable.

### **8.2.7 Front-Ending Agreements**

The Township and one or more landowners may enter into a front-ending agreement that provides for the costs of a project that will benefit an area in the Township to which the D.C. by-law applies. Such an agreement can provide for the costs to be borne by one or more parties to the agreement who are, in turn, reimbursed in future by persons who develop land defined in the agreement.

Part III of the D.C.A. (sections 44 to 58) addresses front-ending agreements and removes some of the obstacles to their use which were contained in the *Development Charges Act, 1989*. Accordingly, the Township assesses whether this mechanism is appropriate for its use, as part of funding projects prior to Township funds being available.

### **8.2.8 Severance and Subdivision Agreement Conditions**

Section 59 of the D.C.A. prevents a municipality from imposing directly or indirectly, a charge related to development or a requirement to construct a service related to development, by way of a condition or agreement under section 51 or section 53 of the *Planning Act*, except for:

- "local services, related to a plan of subdivision or within the area to which the plan relates, to be installed or paid for by the owner as a condition of approval under section 51 of the *Planning Act*;" and
- "local services to be installed or paid for by the owner as a condition of approval under section 53 of the *Planning Act*."

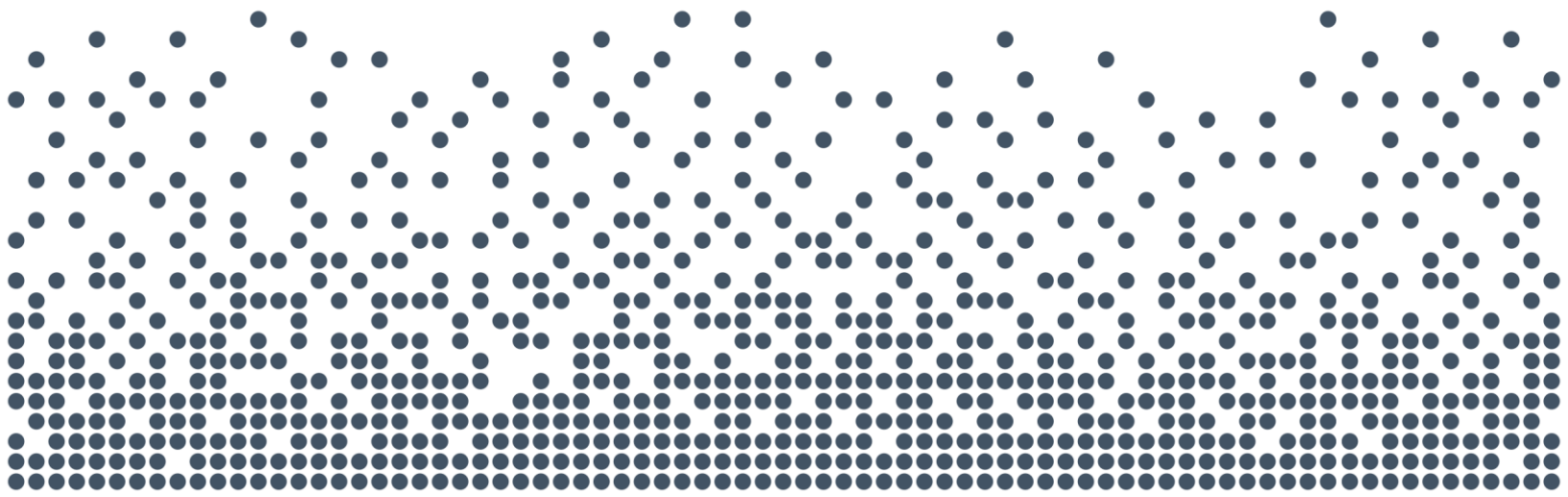


It is also noted that subsection 59 (4) of the D.C.A. requires that the municipal approval authority for a draft plan of subdivision under subsection 51 (31) of the *Planning Act*, use its power to impose conditions to ensure that the first purchaser of newly subdivided land is informed of all the D.C.s related to the development, at the time the land is transferred.

In this regard, if the municipality in question is a commenting agency, in order to comply with subsection 59 (4) of the D.C.A. it would need to provide to the approval authority information regarding the applicable municipal D.C.s related to the site.

If the Township is an approval authority for the purposes of section 51 of the *Planning Act*, it would be responsible to ensure that it collects information from all entities that can impose a D.C.

The most effective way to ensure that purchasers are aware of this condition would be to require it as a provision in a registered subdivision agreement, so that any purchaser of the property would be aware of the charges at the time the title was searched prior to closing a transaction conveying the lands.



# Appendices





# Appendix A

## Background Information on Residential and Non- Residential Growth Forecast



Schedule 1  
Township of Drummond/North Elmsley  
Residential Growth Forecast Summary

Year		Population (Including Census Undercount) <sup>[1]</sup>	Excluding Census Undercount			Housing Units						Person Per Unit (P.P.U.): Total Population/ Total Households
			Population	Institutional Population	Population Excluding Institutional Population	Singles & Semi- Detached	Multiple Dwellings <sup>[2]</sup>	Apartments <sup>[3]</sup>	Other	Total Households	Equivalent Institutional Households	
Historical	Mid 2011	7,680	7,487	52	7,435	2,722	24	15	129	2,890	47	2.591
	Mid 2016	7,970	7,773	53	7,720	2,920	30	25	125	3,100	48	2.507
	Mid 2021	8,390	8,183	58	8,125	3,090	25	40	135	3,290	53	2.487
Forecast	Mid 2024	8,670	8,459	61	8,398	3,253	25	45	135	3,458	55	2.446
	Mid 2034	9,800	9,558	73	9,485	3,733	32	65	135	3,965	66	2.411
Incremental	Mid 2011 - Mid 2016	290	286	1	285	198	6	10	-4	210	1	
	Mid 2016 - Mid 2021	420	410	5	405	170	-5	15	10	190	5	
	Mid 2021 - Mid 2024	280	276	3	273	163	0	5	0	168	2	
	Mid 2024 - Mid 2034	1,130	1,099	12	1,087	480	7	20	0	507	11	

<sup>[1]</sup> Population excludes the Census undercount estimated at approximately 2.5% and has been rounded.

<sup>[2]</sup> Includes Townhouses and apartments in duplexes.

<sup>[3]</sup> Includes bachelor, 1-bedroom, and 2-bedroom+ apartment units

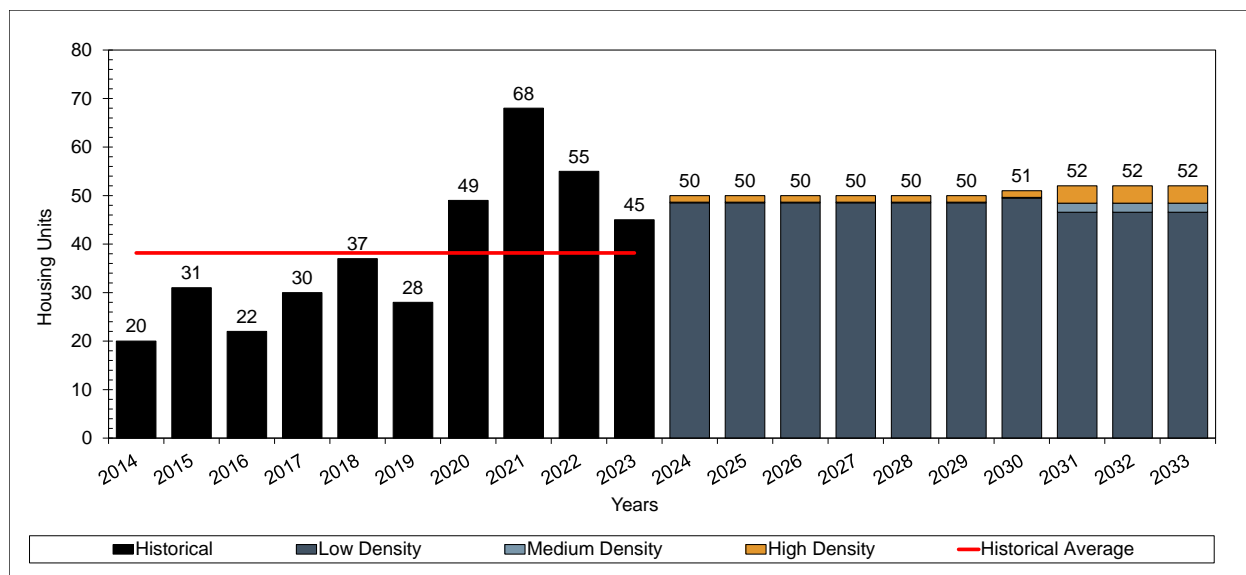
Notes:

Numbers may not add due to rounding.

Source: Watson & Associates Economists Ltd.



Figure A-1  
Township of Drummond/North Elmsley  
Annual Housing Forecast



[1] Growth forecast represents calendar year.

Source: Historical housing activity derived from building permit data for the Township of Drummond/North Elmsley, by Watson & Associates Economists Ltd.



Schedule 2  
Township of Drummond/North Elmsley  
Current Year Growth Forecast  
Mid-2021 to Mid-2024

		Population
Mid 2021 Population		8,183
Occupants of New Housing Units, Mid 2021 to Mid 2024	Units (2)	168
	multiplied by P.P.U. (3)	2.887
	gross population increase	485
Occupants of New Equivalent Institutional Units, Mid 2021 to Mid 2024	Units	2
	multiplied by P.P.U. (3)	1.100
	gross population increase	2
Decline in Housing Unit Occupancy, Mid 2021 to Mid 2024	Units (4)	3,290
	multiplied by P.P.U. decline rate (5)	-0.064
	total decline in population	-211
Population Estimate to Mid 2024		8,459
Net Population Increase, Mid 2021 to Mid 2024		276

- (1) 2021 population based on Statistics Canada Census unadjusted for Census undercount.
- (2) Estimated residential units constructed, Mid-2021 to the beginning of the growth period assuming a six-month lag between construction and occupancy.
- (3) Average number of persons per unit (P.P.U.) is assumed to be:

Structural Type	Persons Per Unit <sup>1</sup> (P.P.U.)	% Distribution of Estimated Units <sup>2</sup>	Weighted Persons Per Unit Average
<i>Singles &amp; Semi Detached</i>	2.929	97%	2.841
<i>Multiples (6)</i>	2.264	0%	0.000
<i>Apartments (7)</i>	1.545	3%	0.046
Total		100%	2.887

<sup>1</sup> Based on 2021 Census custom database

<sup>2</sup> Based on Building permit/completion activity

- (4) 2021 households taken from Statistics Canada Census.
- (5) Decline occurs due to aging of the population and family life cycle changes, lower fertility rates and changing economic conditions.
- (6) Includes townhouses and apartments in duplexes.
- (7) Includes bachelor, 1-bedroom and 2-bedroom+ apartments.

Note: Numbers may not add to totals due to rounding.



### Schedule 3 Township of Drummond/North Elmsley Ten Year Growth Forecast Mid-2024 to Mid-2034

		Population
Mid 2024 Population		8,459
Occupants of New Housing Units, Mid 2024 to Mid 2034	Units (2)	507
	multiplied by P.P.U. (3)	2.792
	gross population increase	1,416
Occupants of New Equivalent Institutional Units, Mid 2024 to Mid 2034	Units	11
	multiplied by P.P.U. (3)	1.100
	gross population increase	12
Decline in Housing Unit Occupancy, Mid 2024 to Mid 2034	Units (4)	3,458
	multiplied by P.P.U. decline rate (5)	-0.095
	total decline in population	-329
Population Estimate to Mid 2034		9,558
Net Population Increase, Mid 2024 to Mid 2034		1,099

(1) Mid 2024 Population based on:

2021 Population (8,183) + Mid 2021 to Mid 2024 estimated housing units to beginning of forecast period (168 x 2.887 = 485) + (2 x 1.1 = 2) + (3,290 x -0.064 = -211) = 8,459

(2) Based upon forecast building permits/completions assuming a lag between construction and occupancy.

(3) Average number of persons per unit (P.P.U.) is assumed to be:

Structural Type	Persons Per Unit <sup>1</sup> (P.P.U.)	% Distribution of Estimated Units <sup>2</sup>	Weighted Persons Per Unit Average
<i>Singles &amp; Semi Detached</i>	2.856	95%	2.705
<i>Multiples (6)</i>	2.151	1%	0.030
<i>Apartments (7)</i>	1.466	4%	0.057
<i>one bedroom or less</i> 1.167			
<i>two bedrooms or more</i> 1.629			
Total		100%	2.792

<sup>1</sup> Persons per unit based on adjusted Statistics Canada Custom 2021 Census database.

<sup>2</sup> Forecast unit mix based upon historical trends and housing units in the development process.

(4) Mid 2024 households based upon 2021 Census (3,290 units) + Mid 2021 to Mid 2024 unit estimate (168 units) = 3,458 units.

(5) Decline occurs due to aging of the population and family life cycle changes, lower fertility rates and changing economic conditions.

(6) Includes townhouses and apartments in duplexes.

(7) Includes bachelor, 1-bedroom and 2-bedroom+ apartments.

Note: Numbers may not add to totals due to rounding.



Schedule 4  
Township of Drummond/North Elmsley  
Historical Residential Building Permits  
Years 2014 to 2023

Year	Residential Building Permits			
	Singles & Semi Detached	Multiples <sup>[1]</sup>	Apartments <sup>[2]</sup>	Total
2014	20	0	0	20
2015	31	0	0	31
2016	22	0	0	22
2017	30	0	0	30
2018	37	0	0	37
Sub-total	140	0	0	140
<b>Average (2014 - 2018)</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>28</b>
% Breakdown	100.0%	0.0%	0.0%	100.0%
2019	28	0	0	28
2020	49	0	0	49
2021	68	0	0	68
2022	54	0	1	55
2023	41	0	4	45
Sub-total	240	0	5	245
<b>Average (2019 - 2023)</b>	<b>48</b>	<b>0</b>	<b>1</b>	<b>49</b>
% Breakdown	98.0%	0.0%	2.0%	100.0%
2014 - 2023				
Total	380	0	5	385
<b>Average</b>	<b>38</b>	<b>0</b>	<b>1</b>	<b>39</b>
% Breakdown	98.7%	0.0%	1.3%	100.0%

<sup>[1]</sup> Includes townhouses and apartments in duplexes.

<sup>[2]</sup> Includes bachelor, 1 bedroom and 2 bedroom+ apartments.

Source: Historical housing activity derived from building permit data for the Township of Drummond/North Elmsley, by Watson & Associates Economists Ltd.



Schedule 5a  
Township of Drummond/North Elmsley  
Persons Per Unit by Age and Type of Dwelling  
(2021 Census)

Age of Dwelling	Singles and Semi-Detached						15 Year Average	15 Year Average Adjusted <sup>[1]</sup>
	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total		
1-5	-	-	-	3.000	-	<b>2.929</b>		
6-10	-	-	-	2.706	-	<b>2.667</b>		
11-15	-	-	-	2.614	-	<b>2.633</b>	2.743	2.856
16-20	-	-	-	2.481	-	<b>2.508</b>		
21-25	-	-	-	2.732	-	<b>2.688</b>		
26-30	-	-	-	2.675	-	<b>2.745</b>		
30+	-	-	1.881	2.454	3.708	<b>2.420</b>		
<b>Total</b>	-	-	1.931	2.556	3.789	<b>2.531</b>		

Age of Dwelling	All Density Types					
	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total
1-5	-	-	-	3.045	-	<b>2.862</b>
6-10	-	-	-	2.706	-	<b>2.714</b>
11-15	-	-	-	2.636	-	<b>2.547</b>
16-20	-	-	-	2.481	-	<b>2.508</b>
21-25	-	-	-	2.732	-	<b>2.660</b>
26-30	-	-	-	2.675	-	<b>2.635</b>
30+	-	1.545	1.789	2.432	3.423	<b>2.359</b>
<b>Total</b>	-	1.909	1.830	2.547	3.600	<b>2.478</b>

<sup>[1]</sup> Adjusted based on historical trends.

Note: Does not include Statistics Canada data classified as "Other."

P.P.U. Not calculated for samples less than or equal to 50 dwelling units and does not include institutional population.



Schedule 5b  
Lanark County  
Person Per Unit by Age and Type of Dwelling  
(2021 Census)

Age of Dwelling	Multiples <sup>[1]</sup>						15 Year Average	15 Year Average Adjusted <sup>[3]</sup>
	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total		
1-5	-	-	1.600	2.442	-	<b>2.264</b>		
6-10	-	-	-	2.133	-	<b>2.150</b>		
11-15	-	-	1.583	-	-	<b>1.864</b>	2.093	2.151
16-20	-	-	-	2.462	-	<b>2.261</b>		
21-25	-	-	2.083	3.176	-	<b>2.594</b>		
26-30	-	-	2.083	2.500	-	<b>2.175</b>		
30+	-	1.389	1.759	2.729	-	<b>2.149</b>		
<b>Total</b>	-	<b>1.708</b>	<b>1.820</b>	<b>2.562</b>	-	<b>2.204</b>		

Age of Dwelling	Apartments <sup>[2]</sup>						15 Year Average	15 Year Average Adjusted <sup>[3]</sup>
	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total		
1-5	-	1.233	1.681	-	-	<b>1.545</b>		
6-10	-	-	1.389	-	-	<b>1.440</b>		
11-15	-	-	-	-	-	<b>1.300</b>	1.428	1.466
16-20	-	-	-	-	-	-		
21-25	-	-	-	-	-	<b>1.188</b>		
26-30	-	1.125	1.471	-	-	<b>1.265</b>		
30+	0.733	1.175	1.620	2.545	-	<b>1.455</b>		
<b>Total</b>	<b>0.850</b>	<b>1.169</b>	<b>1.597</b>	<b>2.523</b>	-	<b>1.449</b>		

Age of Dwelling	All Density Types					
	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total
1-5	-	1.410	1.827	2.693	4.500	<b>2.434</b>
6-10	-	-	1.684	2.760	5.143	<b>2.667</b>
11-15	-	1.438	1.731	2.700	3.600	<b>2.456</b>
16-20	-	1.600	1.833	2.673	3.043	<b>2.507</b>
21-25	-	1.632	1.791	2.691	3.421	<b>2.497</b>
26-30	-	1.318	1.803	2.676	2.929	<b>2.473</b>
30+	1.500	1.249	1.771	2.501	3.443	<b>2.226</b>
<b>Total</b>	<b>1.583</b>	<b>1.296</b>	<b>1.775</b>	<b>2.580</b>	<b>3.597</b>	<b>2.328</b>

<sup>[1]</sup> Includes townhomes and apartments in duplexes.

<sup>[2]</sup> Includes studio, 1 bedroom and 2 bedroom+ apartments.

<sup>[3]</sup> Adjusted based on historical trends.

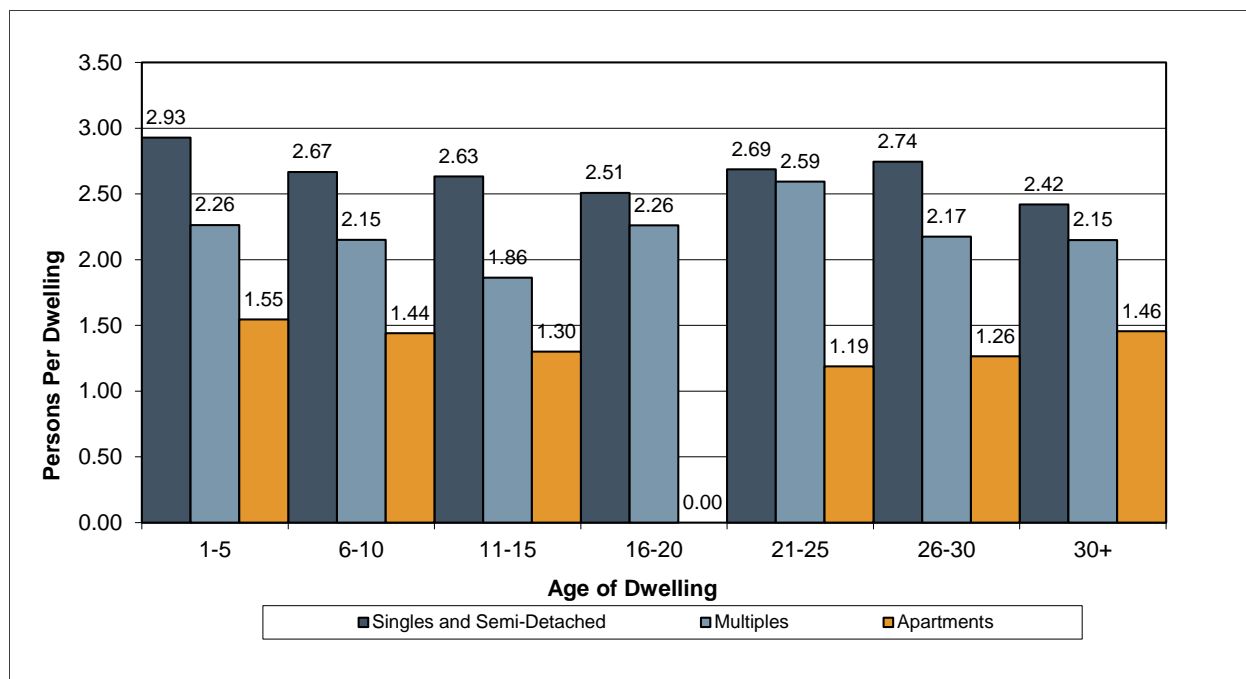
Note: Does not include Statistics Canada data classified as "Other."

P.P.U. Not calculated for samples less than or equal to 50 dwelling units and does not include institutional population





Schedule 6  
Township of Drummond/North Elmsley  
Person Per Unit Structural Type and Age of Dwelling  
(2021 Census)



Note: Multiple and Apartment P.P.U.s are based on Lanark County.



## Schedule 7a Township of Drummond/North Elmsley Employment Forecast, 2024 to 2034

Period	Population	Activity Rate								Employment								Employment
		Primary	Work at Home	Industrial	Commercial/ Population Related	Institutional	Total	N.F.P.O.W. <sup>[1]</sup>	Total Including N.F.P.O.W.	Primary	Work at Home	Industrial	Commercial/ Population Related	Institutional	Total	N.F.P.O.W. <sup>[1]</sup>	Total Employment (Including N.F.P.O.W.)	Total (Excluding Work at Home and N.F.P.O.W.)
Mid 2016	7,773	0.004	0.060	0.020	0.031	0.012	0.126	0.028	0.155	30	465	152	243	90	980	221	1,201	515
Mid 2024	8,459	0.003	0.066	0.020	0.031	0.015	0.136	0.030	0.166	29	559	172	263	130	1,153	253	1,406	594
Mid 2034	9,558	0.003	0.064	0.025	0.035	0.016	0.143	0.033	0.176	32	614	236	333	156	1,371	311	1,682	757
Incremental Change																		
Mid 2016 - Mid 2024	686	-0.0004	0.0062	0.0008	-0.0002	0.0038	0.0102	0.0015	0.0117	-1	94	20	20	40	173	32	205	79
Mid 2024 - Mid 2034	1,099	-0.0001	-0.0018	0.0044	0.0037	0.0010	0.0072	0.0026	0.0098	3	55	64	70	26	218	58	276	163
Annual Average																		
Mid 2016 - Mid 2024	86	-0.0001	0.0008	0.0001	0.0000	0.0005	0.0013	0.0002	0.0015	0	12	3	3	5	22	4	26	10
Mid 2024 - Mid 2034	110	0.0000	-0.0002	0.0004	0.0004	0.0001	0.0007	0.0003	0.0010	0	6	6	7	3	22	6	28	16

<sup>[1]</sup> Statistics Canada defines no fixed place of work (N.F.P.O.W.) employees as "persons who do not go from home to the same workplace location at the beginning of each shift. Such persons include building and landscape contractors, travelling salespersons, independent truck drivers, etc."

Note: Statistics Canada 2021 Census place of work employment data has been reviewed. The 2021 Census employment results have not been utilized due to a significant increase in work at home employment captured due to Census enumeration occurring during the provincial COVID-19 lockdown from April 1, 2021, to June 14, 2021.

Source: Watson & Associates Economists Ltd.



# Schedule 7b Township of Drummond/North Elmsley Employment Forecast, 2024 to 2034

Period	Population	Employment					Gross Floor Area in Square Feet (Estimated) <sup>[1]</sup>				
		Primary	Industrial	Commercial/ Population Related	Institutional	Total	Primary <sup>[2]</sup>	Industrial	Commercial/ Population Related	Institutional	Total
Mid 2016	7,773	30	152	243	90	515					
Mid 2024	8,459	29	172	263	130	594					
Mid 2034	9,558	32	236	333	156	757					
Incremental Change											
Mid 2016 - Mid 2024	686	-1	20	20	40	79					
Mid 2024 - Mid 2034	1,099	3	64	70	26	163	9,000	96,000	35,000	18,200	158,200
Annual Average											
Mid 2016 - Mid 2024	86	0	3	3	5	10					
Mid 2024 - Mid 2034	110	0	6	7	3	16	900	9,600	3,500	1,820	15,820

<sup>[1]</sup> Square foot per employee assumptions:

Primary 3,000

Industrial 1,500

Commercial/Population-related 500

Institutional 700

\* Reflects mid-2024 to mid-2034 forecast period.

Note: Numbers may not add up precisely due to rounding.

Source: Watson & Associates Economists Ltd.



Schedule 8  
Township of Drummond/North Elmsley  
Employment Categories by Major Employment Sector

NAICS	Employment by industry	Comments
	<b><u>Primary Industry Employment</u></b>	
11	<i>Agriculture, forestry, fishing and hunting</i>	Categories which relate to local land-based resources
21	<i>Mining and oil and gas extraction</i>	
	<b><u>Industrial and Other Employment</u></b>	
22	<i>Utilities</i>	Categories which relate primarily to industrial land supply and demand
23	<i>Construction</i>	
31-33	<i>Manufacturing</i>	
41	<i>Wholesale trade</i>	
48-49	<i>Transportation and warehousing</i>	
56	<i>Administrative and support</i>	
	<b><u>Population Related Employment</u></b>	
44-45	<i>Retail trade</i>	Categories which relate primarily to population growth within the municipality
51	<i>Information and cultural industries</i>	
52	<i>Finance and insurance</i>	
53	<i>Real estate and rental and leasing</i>	
54	<i>Professional, scientific and technical services</i>	
55	<i>Management of companies and enterprises</i>	
56	<i>Administrative and support</i>	
71	<i>Arts, entertainment and recreation</i>	
72	<i>Accommodation and food services</i>	
81	<i>Other services (except public administration)</i>	
	<b><u>Institutional</u></b>	
61	<i>Educational services</i>	
62	<i>Health care and social assistance</i>	
91	<i>Public administration</i>	

Note: Employment is classified by North American Industry Classification System (NAICS) Code.

Source: Watson & Associates Economists Ltd.



# Appendix B

## Level of Service



**Table B-1**  
**Township of Drummond/North Elmsley**  
**Summary of the Level of Service Ceiling by Services Considered**

SUMMARY OF SERVICE STANDARDS AS PER DEVELOPMENT CHARGES ACT, 1997, AS AMENDED							
Service Category	Sub-Component	15 Year Average Service Standard					Maximum Ceiling LOS
		Cost (per capita)	Quantity (per capita)		Quality (per capita)		
Service Related to a Highway	Services Related to a Highway - Roads	\$21,828.27	0.0296	km of roadways	737,442	per km	\$23,989,269
	Services Related to a Highway - Bridges, Culverts & Structures	\$1,344.67	0.0018	Number of Bridges, Culverts & Structures	747,039	per item	\$1,477,792
	Services Related to a Highway - Streetlights	\$5.13	0.0063	No. of Streetlights	814	per signal	\$5,638
	Public Works - Facilities	\$704.49	1.8721	sq.ft. of building area	376	per sq.ft.	\$774,235
	Public Works - Vehicles & Equipment	\$571.25	0.0039	No. of vehicles and equipment	146,474	per vehicle	\$627,804
Sub-Total							\$26,874,737
Fire Protection	Fire Protection Services - Facilities	\$499.02	0.6970	sq.ft. of building area	716	per sq.ft.	\$548,423
	Fire Protection Services - Vehicles & Equipment	\$263.35	0.0006	No. of vehicles	438,917	per vehicle	\$289,422
	Fire Protection Services - Small Equipment and Gear	\$119.11	0.0031	No. of equipment and gear	38,423	per item	\$130,902
Sub-Total							\$968,747
Policing	Policing Services - Facilities	\$2.34	0.0045	sq.ft. of building area	520	per sq.ft.	\$2,572
	Policing Services - Vehicles	\$12.29	0.0002	No. of vehicles and equipment	61,450	per vehicle	\$13,507
	Policing Services - Small Equipment and Gear	\$1.11	0.0005	No. of equipment and gear	2,220	per item	\$1,220
Sub-Total							\$17,298
Parks & Recreation	Parkland Development	\$46.69	0.0001	Acres of Parkland	466,900	per acre	\$51,312
	Parkland Amenities	\$37.27	0.0007	No. of parkland amenities	53,243	per amenity	\$40,960
	Parkland Trails	\$0.04	0.0213	Metres of Paths and Trails	2	per linear m	\$44
	Recreation Facilities	\$278.67	0.4896	sq.ft. of building area	569	per sq.ft.	\$306,258
	Parks & Recreation Vehicles and Equipment	\$4.02	0.0001	No. of vehicles and equipment	80,400	per vehicle	\$4,418
Sub-Total							\$402,992
Library	Library Services - Facilities	\$249.70	0.4373	sq.ft. of building area	571	per sq.ft.	\$274,420
	Library Services - Collection Materials	\$337.79	5.6005	No. of library collection items	60	per collection item	\$371,231
Sub-Total							\$645,652
Waste Diversion	Waste Diversion - Facilities - Stations/Depots	\$87.90	0.2003	sq.ft. of building area	439	per sq.ft.	\$96,602
	Waste Diversion - Other	\$0.12	0.0100	No. of items	12	per vehicle	\$132
Sub-Total							\$96,734
Grand Total							\$29,006,160



## Schedule B-2 Township of Drummond/North Elmsley Services Related to a Highway – Roads

Unit Measure: km of roadways

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/km)
Gravel - Collector Roads	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	8.13	\$697,000
HCB - Collector Roads	56.58	56.58	56.58	56.58	56.58	56.58	56.58	56.58	56.58	56.58	56.58	56.58	56.58	57.98	57.98	\$788,000
LCB - Collector Roads	8.43	8.43	8.43	8.43	8.43	8.43	8.43	8.43	8.43	8.43	8.43	8.43	8.43	7.03	7.03	\$744,000
Gravel - Local Roads External to Subdivisions	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	111.18	\$697,000
HCB - Local Roads External to Subdivisions	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	42.72	\$788,000
LCB - Local Roads External to Subdivisions	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	3.79	\$744,000
<b>Total</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	<b>230.83</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.0315	0.0311	0.0308	0.0306	0.0301	0.0299	0.0299	0.0297	0.0295	0.0292	0.0289	0.0286	0.0282	0.0278	0.0275

15 Year Average	2009 to 2023
Quantity Standard	0.0296
Quality Standard	\$737,442
Service Standard	\$21,828

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$21,828
Eligible Amount	\$23,989,269



# Schedule B-3 Township of Drummond/North Elmsley Services Related to a Highway – Bridges and Culverts

Unit Measure: Number of Bridges, Culverts & Structures

Description	Asset ID	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
<b>Bridges</b>																	
Armstrong Road	15-107	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$760,700
Buttermilk Hill Road	15-108	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$926,900
Drummond CON 9A	15-081	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$1,161,800
Poonamlie Side Road	15-110	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$966,400
Drummond CON 7	15-150	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$818,900
<b>Major Culvert</b>																	
Tennyson Road	15-A01	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$527,900
Tennyson Road	15-A02	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$558,000
Glenview Road	15-A04	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$550,800
Moore's Road	15-A05	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$850,000
Drummond CON 7	15-079	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$864,600
Ebbs Side Road	15-080	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$1,159,700
Drummond CON 7	15-A06	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$505,000
Drummond CON 8A	15-A07	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$413,600
Maple Lane Road	15-A08	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$439,600
<b>Total</b>		<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	

Population		7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard		0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002	0.002

<b>15 Year Average</b>	<b>2009 to 2023</b>
Quantity Standard	0.0018
Quality Standard	\$747,039
Service Standard	\$1,345

<b>D.C. Amount (before deductions)</b>	<b>10 Year</b>
Forecast Population	1,099
\$ per Capita	\$1,345
Eligible Amount	\$1,477,792





# Schedule B-4 Township of Drummond/North Elmsley Services Related to a Highway – Streetlights

Unit Measure: No. of Streetlights

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Utility Pole	42	42	42	42	42	42	42	42	42	42	42	42	42	43	43	\$600
Township Wood	-	-	-	-	-	-	-	-	-	-	-	-	-	7	7	\$1,500
Township Decorative	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	\$3,200
Other	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	\$600
<b>Total</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>48</b>	<b>56</b>	<b>56</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.0066	0.0065	0.0064	0.0064	0.0063	0.0062	0.0062	0.0062	0.0061	0.0061	0.0060	0.0060	0.0059	0.0067	0.0067

15 Year Average	2009 to 2023
Quantity Standard	0.0063
Quality Standard	\$814
Service Standard	\$5

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$5
Eligible Amount	\$5,638



# Schedule B-5 Township of Drummond/North Elmsley Services Related to a Highway – Public Works Facilities

Unit Measure: sq.ft. of building area

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Municipal Office/Garage (310 Port Elmsley Road)	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	3,407	\$759	\$842
Drummond Centre Garage & Hall (1920 Concession 7 Drummond)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	\$385	\$430
Storage Garage (1920 Concession 7 Drummond)	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	\$148	\$168
Salt/Sand Shed & Storage (1920 Concession 7 Drummond)	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120	\$128	\$146
Salt/Sand Shed & Storage (310 Port Elmsley Road)	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	\$142	\$162
Sea Can (310 Port Elmsley Road)	-	-	-	-	-	-	-	-	-	-	-	-	-	320	320	\$34	\$34
Salt/Sand Shed (1920 Concession 7 Drummond)	-	-	-	-	-	-	-	-	-	-	-	-	-	9,600	9,600	\$88	\$102
<b>Total</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>13,387</b>	<b>23,307</b>	<b>23,307</b>		

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	1.8286	1.8047	1.7881	1.7743	1.7445	1.7323	1.7314	1.7223	1.7106	1.6946	1.6751	1.6609	1.6360	2.8040	2.7740

15 Year Average	2009 to 2023
Quantity Standard	1.8721
Quality Standard	\$376
Service Standard	\$704

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$704
Eligible Amount	\$774,235



**Table B-6**  
**Township of Drummond/North Elmsley**  
**Services Related to a Highway – Public Works Vehicles & Equipment**

Unit Measure:

No. of vehicles and equipment

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
<b>LARGE TRUCKS</b>																
2015 International Sander/Plow Truck	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$462,200
2006 International 7600 Tandem Plow Truck	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	\$385,200
2008 International 7600 Tandem Plow Truck	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$385,000
2011 International 7600 Tandem Plow Truck	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$385,000
2015 International Sander/Plow Truck	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$385,000
2000 Spare Single Axel Plow Truck (replace with a tandem)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$462,200
2021 International Tandem	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$385,000
5-Ton Truck (New)	-	-	-	-	-	-	-	-	-	-	-	-	-	1.0	1.0	\$150,000
<b>SMALL TRUCKS</b>																
2008 Ford Cube E350 Cube Van	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	\$50,000
2016 GMC 3/4 ton Pick-Up Truck (Cold Patching)	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	\$90,000
2016 GMC 3/4 Ton Pick-Up Truck	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	\$90,000
2019 Silverado 1/2 ton 4X4 Pick-Up Truck	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	\$68,100
<b>HEAVY EQUIPMENT</b>																
2013 Volvo G9060B Grader	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$472,500
Volvo G740 Grader (2002)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$472,500
Case Loader/Backhoe/Extend-a-hoe (1999)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	-	-	-	\$236,500
Dresser Rubber Tire Loader (1988)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$151,200
Kubota 4 Wheel Drive Tractor	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	-	-	-	-	-	\$300,000
Massey Ferguson 5H/Mower/Brushing Unit	-	-	-	-	-	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	\$300,000
2019 Backhoe	-	-	-	-	-	-	-	-	-	-	1.0	1.0	1.0	1.0	1.0	\$236,500
<b>ACCESSORY EQUIPMENT</b>																
Kubota Diesel Chipper	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	-	-	\$90,900
Steamer	-	-	-	-	-	-	-	-	-	-	-	1.0	1.0	1.0	1.0	\$28,400
AMI Pavement Edger	-	-	-	-	-	-	-	-	-	-	-	-	1.0	1.0	1.0	\$20,000
Water Tank (Stainless Steel)	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$50,000
Water Tank (Stainless Steel)	-	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$58,000
Brush Cutting Unit	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	-	-	-	-	-	\$300,000
Rock Drill Compressor 2013	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$11,000
Grader Mounted Roller Packer	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$33,900
Grader Mounted Roller Packer	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$33,900
<b>OTHER</b>																
35 KW Generator	-	-	-	-	-	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	\$46,200
Reflectometer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1.0	\$23,100
GPS System	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$38,500



Table B-6 (continued)  
Township of Drummond/North Elmsley  
Services Related to a Highway – Public Works Vehicles & Equipment

Unit Measure:	No. of vehicles and equipment															
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
2-way Radios (18)	-	-	-	-	-	-	-	-	-	18.0	18.0	18.0	18.0	18.0	18.0	\$800
Emergency/Detour Equip Trailer (Night Hawk Cargo Trailer)	-	-	-	-	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$37,100
Brush Chipper	-	-	-	-	-	-	-	-	-	-	-	-	1.0	1.0	1.0	\$90,900
Total	19.6	19.6	19.6	19.6	22.6	24.1	24.1	24.1	25.1	42.1	44.1	44.1	45.1	45.1	45.1	
Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402	
Per Capita Standard	0.0027	0.0026	0.0026	0.0026	0.0029	0.0031	0.0031	0.0031	0.0032	0.0053	0.0055	0.0055	0.0055	0.0054	0.0054	
15 Year Average	2009 to 2023															
Quantity Standard	0.0039															
Quality Standard	\$146,474															
Service Standard	\$571															
D.C. Amount (before deductions)	10 Year															
Forecast Population	1,099															
\$ per Capita	\$571															
Eligible Amount	\$627,804															



**Table B-7**  
**Township of Drummond/North Elmsley**  
**Fire Protection Services - Facilities**

Service: Fire Protection Services - Facilities  
Unit Measure: sq.ft. of building area

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Drummond/North Elmsley Tay Valley Fire Rescue (Township's Share) located at 14 Sherbrooke St. E., Perth	5,395	5,395	5,395	5,395	5,405	5,385	5,415	5,465	5,465	5,495	5,495	5,495	5,495	5,495	5,495	\$601	\$716
<b>Total</b>	<b>5,395</b>	<b>5,395</b>	<b>5,395</b>	<b>5,395</b>	<b>5,405</b>	<b>5,385</b>	<b>5,415</b>	<b>5,465</b>	<b>5,465</b>	<b>5,495</b>	<b>5,495</b>	<b>5,495</b>	<b>5,495</b>	<b>5,495</b>	<b>5,495</b>		

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.7369	0.7273	0.7206	0.7151	0.7043	0.6968	0.7004	0.7031	0.6983	0.6956	0.6876	0.6818	0.6715	0.6611	0.6540

15 Year Average	2009 to 2023
Quantity Standard	0.6970
Quality Standard	\$716
Service Standard	\$499

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$499
Eligible Amount	\$548,423



**Table B-8**  
**Township of Drummond/North Elmsley**  
**Fire Protection Services – Vehicles & Equipment**

Unit Measure:                      No. of vehicles

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
1/2 Ton Truck - Ford	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$90,000
Tanker - GMC	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$675,000
Tanker - International	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$675,000
Pumper - International	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$800,000
Pumper - GMC	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$800,000
Rescue - International	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$500,000
Mini-Pumper	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$200,000
ATV - Polaris	-	-	-	-	-	-	-	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$50,000
ATV Trailer	-	-	-	-	-	-	-	-	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$15,000
Utility Trailer	-	-	-	-	-	-	-	-	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$5,000
<b>Total</b>	<b>3.78</b>	<b>3.78</b>	<b>3.78</b>	<b>3.78</b>	<b>3.79</b>	<b>3.77</b>	<b>3.79</b>	<b>4.38</b>	<b>5.47</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005	0.0006	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007

<b>15 Year Average</b>	<b>2009 to 2023</b>
Quantity Standard	0.0006
Quality Standard	\$438,917
Service Standard	\$263

<b>D.C. Amount (before deductions)</b>	<b>10 Year</b>
Forecast Population	1,099
\$ per Capita	\$263
Eligible Amount	\$289,422



**Table B-9**  
**Township of Drummond/North Elmsley**  
**Fire Protection Services – Small Equipment and Gear**

Unit Measure:	No. of equipment and gear															
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Truck Equipment	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$1,500,000
BBD&E Dry Hydrants (Township's Share)	2.70	2.70	2.70	3.24	3.25	3.77	4.34	4.38	4.92	4.95	4.95	5.50	6.05	6.60	6.60	\$15,000
Equiped Firefigters - Full Time	0.54	0.54	0.54	0.54	0.54	0.54	0.54	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	\$5,925
Equiped Firefigters - Part Time (Volunteers)	18.36	18.36	18.36	18.36	18.39	18.33	18.43	18.60	18.60	18.70	18.70	18.70	18.70	18.70	18.70	\$5,925
Total	22.14	22.14	22.14	22.68	22.72	23.18	23.85	24.07	24.62	24.75	24.75	25.30	25.85	26.40	26.40	
Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402	
Per Capita Standard	0.0030	0.0030	0.0030	0.0030	0.0030	0.0030	0.0031	0.0031	0.0031	0.0031	0.0031	0.0031	0.0032	0.0032	0.0031	
15 Year Average		2009 to 2023														
Quantity Standard	0.0031															
Quality Standard	\$38,423															
Service Standard	\$119															
D.C. Amount (before deductions)		10 Year														
Forecast Population	1,099															
\$ per Capita	\$119															
Eligible Amount	\$130,902															



**Table B-10**  
**Township of Drummond/North Elmsley**  
**Policing Services - Facilities**

Unit Measure: sq.ft. of building area

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
O.P.P. - Lanark County	34.7	34.7	34.7	34.7	34.7	34.7	34.7	34.7	34.7	34.7	34.0	34.7	34.7	34.7	34.7	\$452	\$527
Sheds (2)	-	-	-	-	-	-	-	-	-	-	-	0.6	0.6	0.6	0.6	\$88	\$107
<b>Total</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.7</b>	<b>34.0</b>	<b>35.3</b>	<b>35.3</b>	<b>35.3</b>	<b>35.3</b>		

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.0047	0.0047	0.0046	0.0046	0.0045	0.0045	0.0045	0.0045	0.0044	0.0044	0.0043	0.0044	0.0043	0.0042	0.0042

15 Year Average	2009 to 2023
Quantity Standard	0.0045
Quality Standard	520
Service Standard	\$2

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$2
Eligible Amount	\$2,572





Table B-11  
Township of Drummond/North Elmsley  
Policing Services – Vehicles & Equipment

Unit Measure: No. of vehicles and equipment

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
Equivalent Equipped Vehicles	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	\$80,000
<b>Total</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002	0.0001	0.0001	0.0001	0.0001

15 Year Average	2009 to 2023
Quantity Standard	0.0002
Quality Standard	\$61,450
Service Standard	\$12

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$12
Eligible Amount	\$13,507



**Table B-12**  
**Township of Drummond/North Elmsley**  
**Policing Services – Equipment and Gear**

Unit Measure:                      No. of equipment and gear

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Equipped Officers	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	\$2,452
<b>Total</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402	
Per Capita Standard	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005	0.0004	0.0004	0.0004	0.0004	0.0004	0.0004	

15 Year Average	2009 to 2023
Quantity Standard	0.0005
Quality Standard	\$2,220
Service Standard	\$1

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$1
Eligible Amount	\$1,220



**Table B-13**  
**Township of Drummond/North Elmsley**  
**Parks and Recreation Services – Parkland Development**

Unit Measure:                      Acres of Parkland

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Acre)
Rideau Ferry Docks Land Development	-	-	-	-	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	\$1,013,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	-	-	-	-	0.0001	0.0001	0.0001	0.0001	0.0001	0.0001	0.0001	0.0001	0.0001	0.0001	0.0001

15 Year Average	2009 to 2023
Quantity Standard	0.0001
Quality Standard	\$466,900
Service Standard	\$47

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$47
Eligible Amount	\$51,312



**Table B-14**  
**Township of Drummond/North Elmsley**  
**Parks and Recreation Services – Parkland Amenities**

Unit Measure: No. of parkland amenities

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
<b>Rideau Ferry Docks:</b>																
Finger Docks	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	\$17,000
Docks (Large)	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	\$182,700
Storage/Washroom Facility	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	\$37,000
Park Furniture (Benches, Chairs, Picnic Tables, etc.)	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	\$13,000
Kiosk/Story Board	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	\$8,400
Deck	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	\$117,100
<b>Total</b>	-	-	-	-	6	6	6	6	6	8	8	8	8	8	8	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	-	-	-	-	0.0008	0.0008	0.0008	0.0008	0.0008	0.0010	0.0010	0.0010	0.0010	0.0010	0.0010

<b>15 Year Average</b>	<b>2009 to 2023</b>
Quantity Standard	0.0007
Quality Standard	\$53,243
Service Standard	\$37

<b>D.C. Amount (before deductions)</b>	<b>10 Year</b>
Forecast Population	1,099
\$ per Capita	\$37
Eligible Amount	\$40,960



**Table B-15**  
**Township of Drummond/North Elmsley**  
**Parks and Recreation Services – Trails**

Unit Measure: Metres of Paths and Trails

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/ Linear Metre)
Nature Walking Trails (Code Road)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,682	\$1.75
<b>Total</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<b>2,682</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.3192

15 Year Average	2009 to 2023
Quantity Standard	0.0213
Quality Standard	\$1.88
Service Standard	\$0.04

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$0.04
Eligible Amount	\$44



**Table B-16**  
**Township of Drummond/North Elmsley**  
**Parks and Recreation Services – Recreation Facilities**

Unit Measure: sq. ft. of building area

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Ferguson's Falls Community Hall (1362 Ferguson's Falls Road)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	3,192	\$573	\$637
Drummond Centre Garage & Hall (1920 Concession 7 Drummond)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	\$385	\$430
Municipal Office/Garage (310 Port Elmsley Road)	250	250	250	250	250	250	250	250	250	250	250	250	250	250	250	\$759	\$842
<b>Total</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>3,750</b>	<b>4,942</b>		

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.5123	0.5056	0.5009	0.4971	0.4887	0.4853	0.4850	0.4825	0.4792	0.4747	0.4693	0.4653	0.4583	0.4512	0.5882

15 Year Average	2009 to 2023
Quantity Standard	0.4896
Quality Standard	\$569
Service Standard	\$279

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$279
Eligible Amount	\$306,258



**Table B-17**  
**Township of Drummond/North Elmsley**  
**Parks and Recreation Services – Vehicles and Equipment**

Unit Measure: No. of vehicles and equipment

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
2002 Ford F150	-	-	-	-	-	-	-	-	-	-	-	-	-	0.25	0.25	\$50,000
2008 Ford Cube E350 Cube Van	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$50,000
2016 GMC 3/4 ton Pick-Up Truck (Cold Patching)	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$90,000
2016 GMC 3/4 Ton Pick-Up Truck	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$90,000
2019 Silverado 1/2 ton 4X4 Pick-Up Truck	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	\$68,100
<b>Total</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.40</b>	<b>0.65</b>	<b>0.65</b>	

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00005	0.00008	0.00008

15 Year Average	2009 to 2023
Quantity Standard	0.00005
Quality Standard	\$80,400
Service Standard	\$4

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$4
Eligible Amount	\$4,418



## Schedule B-18 Township of Drummond/North Elmsley Library Services – Facilities

Unit Measure: sq.ft. of building area

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Perth and District Union	3,285	3,285	3,292	3,319	3,362	3,411	3,435	3,483	3,492	3,489	3,487	3,494	3,481	3,473	3,491	\$469	\$571
<b>Total</b>	<b>3,285</b>	<b>3,285</b>	<b>3,292</b>	<b>3,319</b>	<b>3,362</b>	<b>3,411</b>	<b>3,435</b>	<b>3,483</b>	<b>3,492</b>	<b>3,489</b>	<b>3,487</b>	<b>3,494</b>	<b>3,481</b>	<b>3,473</b>	<b>3,491</b>		

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.4487	0.4429	0.4397	0.4399	0.4381	0.4414	0.4442	0.4482	0.4463	0.4417	0.4363	0.4335	0.4253	0.4178	0.4155

15 Year Average	2009 to 2023
Quantity Standard	0.4373
Quality Standard	\$571
Service Standard	\$250

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$250
Eligible Amount	\$274,420





## Schedule B-19

### Township of Drummond/North Elmsley

### Library Services – Collection Materials

Unit Measure: No. of library collection items

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Reference Volumes	111.04	74.41	42.44	42.79	50.66	17.83	24.53	-	-	-	-	-	-	-	-	\$40
Reference Databases	10.59	10.87	-	-	-	-	-	-	-	-	-	-	-	-	-	\$8,316
Books Circulating	12,545.63	13,232.16	13,308.33	13,460.34	13,020.57	13,102.32	13,191.17	13,305.80	10,710.10	12,033.36	11,763.38	9,505.00	11,574.24	12,284.14	11,549.34	\$37
CD Roms - Circulating	943.23	1,094.05	-	-	-	-	-	-	-	-	-	-	-	-	-	\$39
Periodical Titles	27.76	27.76	22.65	22.84	16.99	20.80	20.94	7.59	14.91	13.98	13.97	21.00	21.83	13.92	22.50	\$6
Periodicals - Database Subscriptions	7.73	7.73	3.73	3.76	5.27	5.35	5.98	-	-	-	-	-	-	-	-	\$8,316
Electronic Periodical Titles	5,289.37	5,289.37	6,750.80	13,171.48	13,497.93	15,434.77	14,699.03	-	-	-	-	-	-	-	-	\$65
Public Access Workstations	2.86	2.86	2.58	3.76	4.98	5.05	5.09	5.16	5.17	5.17	5.47	4.87	4.55	4.24	3.34	\$1,200
Databases	-	-	2.29	4.05	4.10	5.05	4.79	1.21	1.22	1.82	1.82	1.52	1.21	1.51	0.91	\$8,316
CDs and DVDs	-	-	901.23	954.47	1,041.70	1,103.67	1,141.97	872.69	1,589.25	1,582.93	1,375.51	1,202.93	985.67	961.99	988.60	\$39
Special Collections - Original Format	-	-	-	-	-	-	-	6.07	63.89	63.83	52.24	53.88	20.62	20.57	49.57	\$56
E-resources, including E-books	-	-	6,220.61	11,748.30	15,652.21	24,919.40	23,633.76	32,759.88	38,869.10	45,030.78	45,536.46	33,975.34	34,585.98	38,046.75	33,493.68	\$69
Lending Laptops, netbooks, and tablets	-	-	-	-	1.46	-	-	-	0.91	0.91	0.91	2.74	2.73	2.72	2.74	\$518
E-readers	-	-	-	1.73	1.76	1.78	1.80	1.82	2.13	2.43	5.47	5.48	3.64	3.63	3.34	\$160
3D Printer	-	-	-	-	-	-	-	0.30	0.30	0.30	0.30	0.30	0.30	0.30	-	\$9,710
Maker Space, Mobile Maker Space, Digital Media Lab, Digital Learning Centre, Self-Publishing Centre, Recording Studio, etc.	-	-	-	-	-	-	-	0.30	0.30	0.30	0.30	0.30	0.30	0.30	-	\$5,300
Wireless Hot Spot Devices	-	-	-	-	-	-	-	-	-	-	-	0.30	1.82	1.82	1.82	\$453
<b>Total</b>	<b>18,938.21</b>	<b>19,739.21</b>	<b>27,254.67</b>	<b>39,413.52</b>	<b>43,297.63</b>	<b>54,616.02</b>	<b>52,729.06</b>	<b>46,960.82</b>	<b>51,257.29</b>	<b>58,735.82</b>	<b>58,755.83</b>	<b>44,773.66</b>	<b>47,202.89</b>	<b>51,341.90</b>	<b>46,115.85</b>	
Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402	
Per Capita Standard	2.59	2.66	3.64	5.22	5.64	7.07	6.82	6.04	6.55	7.43	7.35	5.56	5.77	6.18	5.49	

15 Year Average	2009 to 2023
Quantity Standard	5,6005
Quality Standard	\$60
Service Standard	\$338

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$338
Eligible Amount	\$371,231



**Table B-20**  
**Township of Drummond/North Elmsley**  
**Waste Diversion Services – Facilities**

Unit Measure: sq.ft. of building area

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Landfill Garage (745 Code Road)	240	240	240	240	240	240	240	240	240	240	240	240	240	240	240	\$309	\$345
Landfill Re-use Centre (745 code Road)	840	840	840	840	840	840	840	840	840	840	840	840	840	840	840	\$216	\$243
Landfill Office Trailer (745 code Road)	-	-	-	-	-	-	-	-	-	-	-	-	-	240	240	\$517	\$575
Municipal Office/Garage (310 Port Elmsley Road)	454	454	454	454	454	454	454	454	454	454	454	454	454	454	454	\$759	\$842
<b>Total</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,534</b>	<b>1,774</b>	<b>1,774</b>		

Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402
Per Capita Standard	0.2096	0.2068	0.2049	0.2034	0.1999	0.1985	0.1984	0.1974	0.1961	0.1942	0.1920	0.1904	0.1875	0.2135	0.2112

15 Year Average	2009 to 2023
Quantity Standard	0.2003
Quality Standard	\$439
Service Standard	\$88

D.C. Amount (before deductions)	10 Year
Forecast Population	1,099
\$ per Capita	\$88
Eligible Amount	\$96,602



## Schedule B-21 Township of Drummond/North Elmsley Waste Diversion Services – Other

Unit Measure:		No. of items														
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Diversion Bins	82	90	68	72	114	70	40	62	44	60	74	56	98	136	110	\$12
<b>Total</b>	<b>82.00</b>	<b>90.00</b>	<b>68.00</b>	<b>72.00</b>	<b>114.00</b>	<b>70.00</b>	<b>40.00</b>	<b>62.00</b>	<b>44.00</b>	<b>60.00</b>	<b>74.00</b>	<b>56.00</b>	<b>98.00</b>	<b>136.00</b>	<b>110.00</b>	
Population	7,321	7,418	7,487	7,545	7,674	7,728	7,732	7,773	7,826	7,900	7,992	8,060	8,183	8,312	8,402	
Per Capita Standard	0.0112	0.0121	0.0091	0.0095	0.0149	0.0091	0.0052	0.0080	0.0056	0.0076	0.0093	0.0069	0.0120	0.0164	0.0131	
<b>15 Year Average</b>		<b>2009 to 2023</b>														
Quantity Standard		0.0100														
Quality Standard		\$12														
Service Standard		\$0.12														
<b>D.C. Amount (before deductions)</b>		<b>10 Year</b>														
Forecast Population		1,099														
\$ per Capita		\$0.12														
Eligible Amount		\$132														



# Appendix C

## Long-Term Capital and Operating Cost Examination



## Appendix C: Long-Term Capital and Operating Cost Examination

As a requirement of the D.C.A. under subsection 10 (2) (c), an analysis must be undertaken to assess the long-term capital and operating cost impacts for the capital infrastructure projects identified within the D.C. background study. As part of this analysis, it was deemed necessary to isolate the incremental operating expenditures directly associated with these capital projects, factor in cost savings attributable to economies of scale or cost sharing where applicable and prorate the cost on a per unit basis (i.e., sq.ft. of building space, per vehicle, etc.). This was undertaken through a review of the Township's approved 2022 Financial Information Return (F.I.R.).

In addition to the operational impacts, over time the initial capital assets will require replacement. This replacement of capital is often referred to as lifecycle cost. By definition, lifecycle costs are all the costs that are incurred during the life of a physical asset, from the time its acquisition is first considered, to the time it is taken out of service for disposal or redeployment. Lifecycle costs were estimated by dividing the growth-related costs by the average useful life. The useful life assumptions used for each asset class are provided in Table C-1.

Table C-1  
Average Useful Life by Asset Class

Asset	Lifecycle Cost Average Useful Life
Facilities	50
Services Related to a Highway	20 to 50
Parkland Development	20
Vehicles	12 to 20
Small Equipment & Gear	10
Library Collection Items	7



Table C-1 depicts the annual operating impact resulting from the proposed gross capital projects at the time they are all in place. It is important to note that, while Township program expenditures will increase with growth in population, the costs associated with the new infrastructure (i.e., facilities) would be delayed until the time these works are in place.

**Table C-2**  
**Operating and Capital Expenditure Impacts for Future Capital Expenditures**

SERVICES/CLASS OF SERVICES	GROSS COST LESS BENEFIT TO EXISTING	ANNUAL LIFECYCLE EXPENDITURES	ANNUAL OPERATING EXPENDITURES	TOTAL ANNUAL EXPENDITURES
<b>1. Services Related to a Highway</b>				
1.1 Roads and related	2,461,916	102,014	77,585	179,599
<b>2. Fire Protection Services</b>				
2.1 Fire facilities, vehicles & equipment	117,100	1,635	65,259	66,894
<b>3. Policing Services</b>				
3.1 Vehicles and equipment, small equipment and gear	2,400	343	141,267	141,609
<b>4. Parks and Recreation Services</b>				
4.1 Park development, amenities, trails, recreation facilities, vehicles, and equipment	746,440	5,376	13,460	18,836
<b>5. Library Services</b>				
5.1 Library facilities and collection materials	370,000	52,857	27,336	80,193
<b>6. Waste Diversion</b>				
6.1 Waste diversion facilities and other	205,700	2,896	50,735	53,631
<b>7. Growth-Related Studies</b>				
7.1 Growth-related studies	262,052	-	-	-
<b>Total</b>	<b>\$4,165,608</b>	<b>\$165,120</b>	<b>\$375,642</b>	<b>\$540,763</b>



# Appendix D

## Development Charge Reserve Fund Policy



# Appendix D: Development Charge Reserve Fund Policy

## D.1 Legislative Requirements

The *Development Charges Act, 1997*, as amended (D.C.A.) requires development charge (D.C.) collections (and associated interest) to be placed in separate reserve funds. Sections 33 through 36 of the D.C.A. provide the following regarding reserve fund establishment and use:

- A municipality shall establish a reserve fund for each service to which the D.C. by-law relates; subsection 7 (1), however, allows services to be grouped into categories of services for reserve fund (and credit) purposes and for classes of services to be established.
- The municipality shall pay each D.C. it collects into a reserve fund or funds to which the charge relates.
- The money in a reserve fund shall be spent only for the "capital costs" determined through the legislated calculation process (as per subsection 5 (1) 2 to 8).
- Money may be borrowed from the fund but must be paid back with interest (O. Reg. 82/98, subsection 11 (1) defines this as Bank of Canada rate either on the day the by-law comes into force or, if specified in the by-law, the first business day of each quarter).
- D.C. reserve funds may not be consolidated with other municipal reserve funds for investment purposes and may only be used as an interim financing source for capital undertakings for which D.C.s may be spent (section 37).

Annually, the Treasurer of the municipality is required to provide Council with a financial statement related to the D.C. by-law(s) and reserve funds. This statement must be made available to the public and may be requested to be forwarded to the Minister of Municipal Affairs and Housing.

Subsection 43 (2) and O. Reg. 82/98 prescribe the information that must be included in the Treasurer's statement, as follows:

- opening balance;
- closing balance;





- description of each service and/or service category for which the reserve fund was established (including a list of services within a service category);
- transactions for the year (e.g., collections, draws) including each asset's capital costs to be funded from the D.C. reserve fund and the manner for funding the capital costs not funded under the D.C. by-law (i.e., non-D.C.-recoverable cost share and post-period D.C.-recoverable cost share);
- for projects financed by D.C.s, the amount spent on the project from the D.C. reserve fund and the amount and source of any other monies spent on the project;
- amounts borrowed, purpose of the borrowing, and interest accrued during previous year;
- amount and source of money used by the municipality to repay municipal obligations to the D.C. reserve fund;
- list of credits by service or service category (outstanding at the beginning of the year, given in the year, and outstanding at the end of the year by the holder);
- for credits granted under section 14 of the previous D.C.A., a schedule identifying the value of credits recognized by the municipality, the service to which it applies, and the source of funding used to finance the credit; and
- a statement as to compliance with subsection 59 (1) of the D.C.A., whereby the municipality shall not impose, directly or indirectly, a charge related to a development or a requirement to construct a service related to development, except as permitted by the D.C.A. or another Act.

Recent changes arising from Bill 109 (*More Homes for Everyone Act, 2022*) provide that the Council shall make the statement available to the public by posting the statement on the website or, if there is no such website, in the municipal office. In addition, Bill 109 introduced the following requirements which shall be included in the treasurer's statement:

- For each service for which a development charge is collected during the year,
  - whether, as of the end of the year, the municipality expects to incur the amount of capital costs that were estimated, in the relevant development charge background study, to be incurred during the term of the applicable development charge by-law; and
  - if the answer to the above is no, the amount the municipality now expects to incur and a statement as to why this amount is expected.



- For any service for which a development charge was collected during the year but in respect of which no money from a reserve fund was spent during the year, a statement as to why there was no spending during the year.

Additionally, as per subsection 35 (3) of the D.C.A.:

“35 (3) If a service is prescribed for the purposes of this subsection, beginning in the first calendar year that commences after the service is prescribed and in each calendar year thereafter, a municipality shall spend or allocate at least 60 per cent of the monies that are in a reserve fund for the prescribed service at the beginning of the year.”

The services currently prescribed are water, wastewater, and services related to a highway. Therefore, as of 2023, a municipality shall spend or allocate at least 60 percent of the monies in the reserve fund at the beginning of the year. There are generally two ways in which a municipality may approach this requirement:

- Include a schedule as part of the annual Treasurer’s statement; or
- Incorporate the information into the annual budgeting process.

Based upon the above, Figure D-1 and Attachments 1 and 2, set out the format for which annual reporting to Council should be provided. Figure D-4 provides the schedule for allocating reserve fund balances to projects.

Based upon the above, Tables D-1 to D-4 set out the format for which annual reporting to Council should be provided. Table D-5 provides the schedule for allocating prescribed reserve fund balances to projects.

## **D.2 Development Charge Reserve Fund Application**

Section 35 of the D.C.A. states that:

“The money in a reserve fund established for a service may be spent only for capital costs determined under paragraphs 2 to 7 of subsection 5(1).”

This provision clearly establishes that reserve funds collected for a specific service are only to be used for that service, or to be used as a source of interim financing of capital undertakings for which a D.C. may be spent.



Table D-1  
Annual Treasurer's Statement of Development Charge Reserve Funds

Description	Services to which the Development Charge Relates							Total
	Services Related to a Highway	Fire Protection Services	Policing Services	Parks and Recreation Services	Library Services	Waste Diversion	Growth- Related Studies	
<b>Opening Balance, January 1, _____</b>								<b>0</b>
<u>Plus:</u>								
Development Charge Collections								0
Accrued Interest								0
Repayment of Monies Borrowed from Fund and Associated Interest <sup>1</sup>								0
<b>Sub-Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Less:</u>								
Amount Transferred to Capital (or Other) Funds <sup>2</sup>								0
Amounts Refunded								0
Amounts Loaned to Other D.C. Service Category for Interim Financing								0
Credits <sup>3</sup>								0
<b>Sub-Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Closing Balance, December 31, _____</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<sup>1</sup> Source of funds used to repay the D.C. reserve fund

<sup>2</sup> See Attachment 1 for details

<sup>3</sup> See Attachment 2 for details

The Municipality is compliant with s.s. 59.1 (1) of the *Development Charges Act*, whereby charges are not directly or indirectly imposed on development nor has a requirement to construct a service related to development been imposed, except as permitted by the *Development Charges Act* or another Act.



Table D-2  
Annual Treasurer's Statement of Development Charge Reserve Funds  
Amount Transferred to Capital (or Other) Funds - Capital Fund Transactions

Capital Fund Transactions	Gross Capital Cost	D.C. Recoverable Cost Share					Non-D.C. Recoverable Cost Share				
		D.C. Forecast Period			Post D.C. Forecast Period		Other				
		D.C. Reserve Fund Draw	D.C. Debt Financing	Grants, Subsidies Other Contributions	Post-Period Benefit/ Capacity Interim Financing	Grants, Subsidies Other Contributions	Other Reserve/Reserve Fund Draws	Tax Supported Operating Fund Contributions	Rate Supported Operating Fund Contributions	Debt Financing	Grants, Subsidies Other Contributions
<b><u>Services Related to a Highway</u></b>											
Capital Cost A											
Capital Cost B											
Capital Cost C											
<b>Sub-Total - Services Related to Highways</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Fire Protection Services</u></b>											
Capital Cost D											
Capital Cost E											
Capital Cost F											
<b>Sub-Total - Fire Protection Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Policing Services</u></b>											
Capital Cost G											
Capital Cost H											
Capital Cost I											
<b>Sub-Total - Policing Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Parks and Recreation Services</u></b>											
Capital Cost J											
Capital Cost K											
Capital Cost L											
<b>Sub-Total - Parks and Recreation Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Library Services</u></b>											
Capital Cost M											
Capital Cost N											
Capital Cost O											
<b>Sub-Total - Library Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Waste Diversion</u></b>											
Capital Cost P											
Capital Cost Q											
Capital Cost R											
<b>Sub-Total - Waste Diversion</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Growth-Related Studies</u></b>											
Capital Cost S											
Capital Cost T											
Capital Cost U											
<b>Sub-Total - Growth-Related Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



Table D-3  
Annual Treasurer's Statement of Development Charge Reserve Funds  
Amount Transferred to Operating (or Other) Funds - Operating Fund Transactions

Operating Fund Transactions	Annual Debt Repayment Amount	D.C. Reserve Fund Draw		Post D.C. Forecast Period			Non-D.C. Recoverable Cost Share		
		Principal	Interest	Principal	Interest	Source	Principal	Interest	Source
<b><u>Services Related to a Highway</u></b>									
Capital Cost A									
Capital Cost B									
Capital Cost C									
<b>Sub-Total - Services Related to Highways</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b><u>Fire Protection Services</u></b>									
Capital Cost D									
Capital Cost E									
Capital Cost F									
<b>Sub-Total - Fire Protection Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b><u>Policing Services</u></b>									
Capital Cost G									
Capital Cost H									
Capital Cost I									
<b>Sub-Total - Policing Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b><u>Parks and Recreation Services</u></b>									
Capital Cost J									
Capital Cost K									
Capital Cost L									
<b>Sub-Total - Parks and Recreation Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b><u>Library Services</u></b>									
Capital Cost M									
Capital Cost N									
Capital Cost O									
<b>Sub-Total - Library Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b><u>Waste Diversion</u></b>									
Capital Cost P									
Capital Cost Q									
Capital Cost R									
<b>Sub-Total - Waste Diversion</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	
<b><u>Growth-Related Studies</u></b>									
Capital Cost S									
Capital Cost T									
Capital Cost U									
<b>Sub-Total - Growth-Related Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	



Table D-4  
Annual Treasurer's Statement of Development Charge Reserve Funds  
Statement of Credit Holder Transactions

Credit Holder	Applicable D.C. Reserve Fund	Credit Balance Outstanding Beginning of Year _____	Additional Credits Granted During Year	Credits Used by Holder During Year	Credit Balance Outstanding End of Year _____
Credit Holder A					
Credit Holder B					
Credit Holder C					
Credit Holder D					
Credit Holder E					
Credit Holder F					



Table D-5  
Annual Treasurer's Statement of Development Charge Reserve Funds  
Statement of Reserve Fund Balance Allocations

Service:	Services Related to a Highway
Balance in Reserve Fund at Beginning of Year:	
60% of Balance to be Allocated (at a minimum):	

Projects to Which Funds Will be Allocated

Project Description	Project Number	Total Growth-related Capital Cost Remaining to be Funded	Share of Growth-related Cost Allocated to Date	Share of Growth-related Cost Allocated - Current Year
Total		\$0	\$0	\$0



Table D-6  
Annual Treasurer's Statement of Development Charge Reserve Funds  
Description of the Service (or Class of Services) for which each Development Charge Reserve Fund was Established

Service/Class of Service	Description
Services Related to a Highway	The fund is used for growth-related projects for roads, bridges, structures, streetlights, other related road infrastructure, and studies related to the service.
Fire Protection	The fund is used for growth-related projects supporting fire protection services, including facilities, vehicles, equipment and gear, growth-related debenture payments, and studies related to the service.
Policing	The fund is used for growth-related projects supporting policing services, including facilities, vehicles, equipment, and gear.
Parks and Recreation	The fund is used for growth-related projects related to parkland development, parkland amenities, recreational trails, recreation facilities, parks and recreation vehicles and equipment, and studies related to the service.
Library	The fund is used for growth-related projects including library facilities, furniture, shelving, collection materials, vehicles, and other related library infrastructure.
Waste Diversion	The fund is used for growth-related projects for waste diversion services, including facilities, vehicles, equipment, and other waste diversion infrastructure.
Growth-Related Studies	The fund is used for growth-related studies.





# Appendix E

## Local Service Policy



## Appendix E: Local Service Policy

This Appendix sets out the Township's General Policy Guidelines on D.C. and local service funding for Services Related to a Highway, Water, Wastewater, Stormwater, and Parkland Development services. The guidelines outline, in general terms, the size and nature of engineered infrastructure that is included in the study as a D.C. project, versus infrastructure that is considered as a local service, to be emplaced separately by landowners, pursuant to a development agreement.

The following policy guidelines are general principles by which staff will be guided in considering development applications. Each application will be considered, in the context of these policy guidelines and subsection 59(2) of the *Development Charges Act, 1997*, as amended (D.C.A.), on its own merits. Other factors, such as the nature, type, and location of the development, any existing and proposed development in the surrounding area, as well as the location and type of services required and their relationship to the proposed development and to existing and proposed development in the area, will be taken into account.

### A. Services Related to a Highway

A highway and services related to a highway are intended for the transportation of people and goods via many different modes including, but not limited to passenger automobiles, commercial vehicles, transit vehicles, bicycles, and pedestrians. The highway shall consist of all land and associated infrastructure built to support (or service) this movement of people and goods regardless of the mode of transportation employed, thereby achieving a complete street. A complete street is the concept whereby a highway is planned, designed, operated, and maintained to enable pedestrians, cyclists, public transit users and motorists to safely and comfortably be moved, thereby allowing for the efficient movement of persons and goods.

The associated infrastructure to achieve this concept shall include, but is not limited to: road pavement structure and curbs; grade separation/bridge structures (for any vehicles, railways and/or pedestrians); grading, drainage and retaining wall features; culvert structures; storm water drainage systems; utilities; traffic control systems; signage; gateway features; street furniture; active transportation facilities (e.g., sidewalks, bike lanes, multi-use trails which interconnect the transportation network, etc.); transit lanes and lay-bys; roadway illumination systems; boulevard and median



surfaces (e.g. sod and topsoil, paving, etc.); street trees and landscaping; parking lanes and lay-bys; (excluding on-street parking in the downtown) and driveway entrances; noise attenuation systems; railings and safety barriers.

1. Roads Internal to a Development

- i. Roads Internal to Development – direct developer responsibility under s. 59 of D.C.A. (as a local service).

2. Roads External to a Development

- i. Roads External to Development – If within the area to which the plan relates – direct developer responsibility under s. 59 of D.C.A. (as a local service).
- ii. Roads External to Development – If not within the area to which the plan relates – include in the D.C.
- iii. Local roads external to development, as defined by the municipalities' engineering standards – direct developer responsibility under s. 59 of the D.C.A (as a local service).
- iv. All laneways and private roads external to a development – direct developer responsibility under section s.59 of the D.C.A.

3. Boundary Roads

- i. Improvements required on a boundary road due to specific development in the Township, such as road improvements, intersection improvements, traffic signalization, etc. – direct developer responsibility under s.59 of the D.C.A. from the entrance of the development to an Arterial Road to be identified through the development agreement.
- ii. Improvement related but not due to a specific development then based on the Township's shared percentage – include in the D.C.

4. County Roads and/or Provincial Roads

- i. Improvements required due to a development in the Township, on County Roads, such as road improvements, intersection improvements, traffic



- signalization, etc. – direct developer responsibility under s.59 of the D.C.A., unless identified for inclusion in the County of Lanark's D.C. by-law.
- ii. Improvements required due to a development in the Township, on Provincial Roads, such as road improvements, intersection improvements, traffic signalization, etc. – to be funded as per a condition of the development agreement as per the Province.
5. Traffic Signals
- i. Traffic signalization external to development on County or Provincial Roads, would be included in the County D.C. and/or provided by the Province.
6. Intersection Improvement
- i. Intersection improvements internal to the development or within the area to which the development relates – include as part of road costing noted above in 1 and 2.i.
  - ii. Intersection improvements external to the development and not within the area to which the development relates – include in the D.C.
  - iii. Intersection improvements on County or Provincial Roads would be included in the County D.C. and/or provided by the Province.
7. Streetlights
- i. Streetlights on internal roads and external roads to which the development relates – direct developer responsibility under s.59 of D.C.A. (as a local service).
  - ii. Streetlights that are external and not in area to which development relates – include in the D.C.
8. Paved Shoulders/Multi-Use Trails/Naturalized Walkways
- i. Within road allowance, external to development – include in the D.C.
  - ii. Internal to development – direct developer responsibility under s.59 of the D.C.A. (as a local service).



- iii. Sidewalks, multi-use trails, and bike lanes (paved shoulders), inclusive of all required infrastructure, located within arterial roads, county roads: considered part of the complete street and included in D.C.s, or, in exceptional circumstances, may be direct developer responsibility through local service provisions (s.59 of D.C.A.).
  - iv. Sidewalks, multi-use trails, and bike lanes (paved shoulders), inclusive of all required infrastructure, located within or linking to non-arterial road corridors internal to development: direct developer responsibility under s.59 of D.C.A. (as a local service).
  - v. Other sidewalks, multi-use trails, and bike lanes (paved shoulders), inclusive of all required infrastructure, located within non-arterial road corridors external to development and needed to support a specific development or required to link with the area to which the plan relates.
9. Land Acquisition of Easement
- i. Easement costs internal and external and related to area which the development relates – direct developer responsibility under s.59 of the D.C.A. (as a local service).
10. Noise Abatement Measures
- i. Noise abatement along roads and railways – direct developer responsibility under s.59 of the D.C.A. (as a local service).
  - ii. Noise abatement measures external and internal to development where it is related to, or a requirement of a specific development – direct developer responsibility under s.59 of D.C.A. (as a local service).
  - iii. Noise abatement measures on new arterial roads and arterial road improvements abutting an existing community and unrelated to a specific development – include as part of road costing funded through D.C.s.



## 2. Rail Crossings

- i. Improvement to rail crossings along roads including lights, safety barriers, road improvements and associated infrastructure included in D.C. for municipalities share to extent applicable of expense

## 3. Natural Heritage Systems (N.H.S.)

The Natural Heritage System includes natural heritage features including woodlands, wetlands, and environmental features, and their adjacent lands within the Township. It also includes areas surrounding waterbodies that are environmentally sensitive and have a direct impact on water quality (e.g. 30 metre buffer surrounding lakes and wetlands). Where a plan of subdivision or condominium has been approved that may include or are adjacent to natural heritage features/waterbodies, the Township through conditions of approval or by way of an agreement will require recommendations of Environmental Impact Studies/Assessments or other associated studies to be implemented. Works required to implement the recommendations of an Environmental Impact Study (E.I.S.) or Environmental Impact Assessment (E.I.A.), or any similar study, shall be considered a local service paid for directly by the developer.

Direct developer responsibility as a local service provision includes but is not limited to the following:

- i. Riparian planting and landscaping requirements (as required by the Township, Conservation Authority or other authorities having jurisdiction) to protect and enhance the natural heritage system and water quality.
- ii. Implementation of recommendations included in an Environmental Impact Study/Assessment, or similar study, through conditions of development approvals by the Township, County, or Conservation Authority.

## B. Parkland

### i. Parkland Development

- a) Parkland Development for Neighbourhood Parks: direct developer responsibility to provide at base condition, as follows:



- Clearing and grubbing. Tree removals as per the subdivision's tree preservation and removals plan.
- Topsoil Stripping, screening, and stockpiling.
- Rough grading (pre-grading) to allow for positive drainage of the Park, with minimum slopes of 2%. If necessary, this may include some minor drainage tile work and grading as per the overall subdivision grading design complete with any required swales or catch basins. Runoff from the development property shall not drain into the park unless approved by the Township.
- Spreading of topsoil to 150mm depth (import topsoil if existing on-site is insufficient to reach required depth).
- Seeding of site with Township-approved seed mix.
- Maintenance of seed until acceptance by Township.
- Parks shall be free of any contaminated soil or subsoil.
- Parks shall not be mined for fill.
- Parks shall be conveyed free and clear of all encumbrances.
- When Park parcels cannot be developed in a timely manner, they shall be graded to ensure positive drainage and seeded to minimize erosion and dust. These shall be maintained by the developer until construction commences thereon.
- The Park block shall not be used for topsoil or other construction material, equipment storage, or sales pavilions.

b) Program facilities, amenities, and furniture, within parkland: are included in D.C.s.

c) Parking and fencing.

## ii. Recreational Trails and Multi-Use Trails



a) Recreation Trails and Multi-Use Trails internal to the development – direct developer responsibility.

b) Recreation Trail external to the development – are included in D.C.s.

C. Water Services

i. Private Water Services – direct developer responsibility through local service provisions (s. 59 of the D.C.A.).

ii. Communal Water Services – direct developer responsibility through local service provisions (s. 59 of the D.C.A.), or contained within an area specific D.C., to be dedicated to the Township upon installation and start-up.

D. Wastewater Services

i. Wastewater Services – direct developer responsibility through local service provisions (s.59 of the D.C.A.).

ii. Communal Wastewater Services – direct developer responsibility through local service provisions (s.59 of the D.C.A.), or contained within an area specific D.C., to be dedicated to the Township upon installation and start-up.

E. Stormwater Management

i. Quality and Quantity Works – direct developer responsibility through local service provisions, including downstream or adjacent erosion works (s. 59 of the D.C.A.).

ii. Upgrades and expansions to existing Quality and Quantity Works – direct developer responsibility through local service provisions (s. 59 of the D.C.A.), including downstream or adjacent erosion works, or potentially include in an area specific D.C. for benefiting lands, where cost sharing agreements between multiple developments are not possible.

iii. Monitoring program – direct developer responsibility through local service provisions (s. 59 of the D.C.A.).





- iv. Storm sewers in the road system, linked the road funding responsibility as identified in section A, items 1 through 4.



# Appendix F

## Asset Management Plan



## Appendix F: Asset Management Plan

The *Development Charges Act*, 1997, as amended (D.C.A.) (subsection 10 (2) (c.2)) require that the background study must include an asset management plan (A.M.P.) related to new infrastructure. Subsection 10 (3) of the D.C.A. provides:

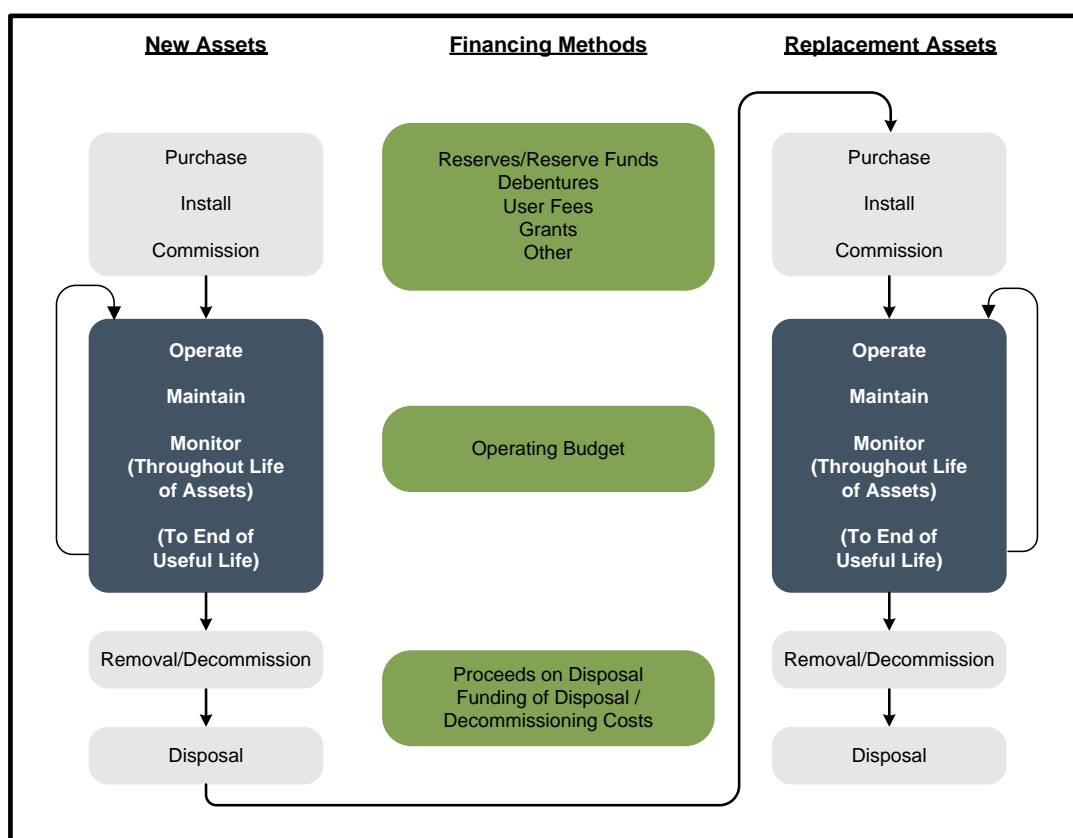
“The asset management plan shall,

- (a) deal with all assets whose capital costs are proposed to be funded under the development charge by-law;
- (b) demonstrate that all the assets mentioned in clause (a) are financially sustainable over their full life cycle;
- (c) contain any other information that is prescribed; and
- (d) be prepared in the prescribed manner.”

In regard to the above, section 8 of the regulations was amended to include subsections (2), (3), and (4) which set out specific detailed requirements for transit (only). For all services except transit, there are no prescribed requirements at this time, thus requiring the municipality to define the approach to include in the background study.

At a broad level, the A.M.P. provides for the long-term investment in an asset over its entire useful life along with the funding. The schematic below identifies the costs for an asset through its entire lifecycle. For growth-related works, the majority of capital costs will be funded by the development charge (D.C.). Non-growth-related expenditures will then be funded from non-D.C. revenues as noted below. During the useful life of the asset, there will be minor maintenance costs to extend the life of the asset along with additional program-related expenditures to provide the full services to the residents. At the end of the life of the asset, it will be replaced by non-D.C. financing sources.

It should be noted that with the passing of the *Infrastructure for Jobs and Prosperity Act* (I.J.P.A.) municipalities are now required to complete A.M.P.s, based on certain criteria, which are to be completed by 2022 for core municipal services and 2024 for all other services. The amendments to the D.C.A. do not require municipalities to complete these A.M.P.s (required under I.J.P.A.) for the D.C. background study, rather the D.C.A. requires that the D.C. background study include information to show the assets to be funded by the D.C. are sustainable over their full lifecycle.



In 2012, the Province developed Building Together: Guide for municipal asset management plans which outlines the key elements for an A.M.P., as follows:

**State of local infrastructure:** asset types, quantities, age, condition, financial accounting valuation and replacement cost valuation.

**Desired levels of service:** defines levels of service through performance measures and discusses any external trends or issues that may affect expected levels of service or the municipality's ability to meet them (for example, new accessibility standards, climate change impacts).

**Asset management strategy:** the asset management strategy is the set of planned actions that will seek to generate the desired levels of service in a sustainable way, while managing risk, at the lowest lifecycle cost.

**Financing strategy:** having a financial plan is critical for putting an A.M.P. into action. By having a strong financial plan, municipalities can also demonstrate that they have



made a concerted effort to integrate the A.M.P. with financial planning and municipal budgeting and are making full use of all available infrastructure financing tools.

Commensurate with the above, the Township prepared an A.M.P. in 2024 for its existing infrastructure assets, excluding facilities; however, it did not take into account future growth-related assets. As a result, the asset management requirement for the D.C. must be undertaken in the absence of this information.

In recognition to the schematic above, the following table (presented in 2024\$) has been developed to provide the annualized expenditures and revenues associated with new growth. Note that the D.C.A. does not require an analysis of the non-D.C. capital needs or their associated operating costs so these are omitted from the table below. As well, as all capital costs included in the D.C.-eligible capital costs are not included in the Township's A.M.P., the present infrastructure gap and associated funding plan have not been considered at this time. Hence the following does not represent a fiscal impact assessment (including future tax/rate increases) but provides insight into the potential affordability of the new assets:

1. The non-D.C.-recoverable portion of the projects that will require financing from municipal financial resources (i.e., rates, fees, etc.). This amount has been presented on an annual debt charge amount based on 20-year financing.
2. Lifecycle costs for the 2024 D.C. capital works have been presented based on a straight-line basis. The assets have been considered over their estimated useful lives.
3. Incremental operating costs for the D.C. services (only) have been included.
4. The resultant total annualized expenditures are approximately \$884,400.
5. Consideration was given to the potential new tax and user fee revenue which will be generated as a result of new growth. These revenues will be available to assist in financing the expenditures above. The new operating revenues are approximately \$828,600. This additional revenue would increase the existing revenues from \$8.44 million to \$9.27 million.
6. In consideration of the above, the capital plan is deemed to be financially sustainable.



Table F-1  
Township of Drummond/North Elmsley  
Asset Management – Future Expenditures and Associated Revenues  
2024\$

	2033 (Total)
<b>Expenditures (Annualized)</b>	
Annual Debt Payment on Non-Growth Related Capital <sup>1</sup>	\$343,361
Annual Debt Payment on Post Period Capital <sup>2</sup>	\$280
Annual Lifecycle - Municipal-wide Services	\$165,120
Incremental Operating Costs (for D.C. Services)	\$375,642
<b>Total Expenditures</b>	<b>\$884,404</b>
<b>Revenue (Annualized)</b>	
Total Existing Revenue <sup>4</sup>	\$8,436,574
Incremental Tax and Non-Tax Revenue (User Fees, Fines, Licences, etc.)	\$828,614
<b>Total Revenues</b>	<b>\$9,265,188</b>

<sup>1</sup> Non-Growth Related component of Projects

<sup>2</sup> Interim Debt Financing for Post Period Benefit

<sup>3</sup> All infrastructure costs included in Area Specific by-laws have been

<sup>4</sup> As per Sch. 10 of FIR



# Appendix G

## Proposed Development Charge By-law



# THE CORPORATION OF THE TOWNSHIP OF DRUMMOND/NORTH ELMSLEY

## BY-LAW NO. 2024-XX

### 2024 DEVELOPMENT CHARGES BY-LAW

#### BEING A BY-LAW OF THE CORPORATION OF THE TOWNSHIP OF DRUMMOND/NORTH ELMSLEY WITH RESPECT TO DEVELOPMENT CHARGES

**WHEREAS** Section 2(1) of the *Development Charges Act, 1997*, (hereinafter called the Act) enables the Council of a municipality to pass by-laws for the imposition of development charges against land located in the municipality where the development of the land would increase the need for municipal services as designated in the by-law;

**AND WHEREAS** the Council of the Corporation of the Township of Drummond/North Elmsley has undertaken and adopted the recommendations of a Study entitled "Township of Drummond/North Elmsley Development Charges Background Study", dated September 19, 2024;

**AND WHEREAS** the Council of the Corporation of the Township of Drummond/North Elmsley has given notice of and held a public meeting on October 22, 2024 for the purpose of providing both information and opportunity to the Public to understand the Development Charge proposal;

**AND WHEREAS** the Council of the Corporation of the Township of Drummond/North Elmsley has indicated its intentions to pass a By-law under the *Development Charges Act, 1997*, as amended, and to impose development charges on land subject to development or redevelopment within the geographical limits of the Township of Drummond/North Elmsley, as hereinafter provided;

**NOW THEREFORE** the Council of the Corporation of the Township of Drummond/North Elmsley exacts as follows:





## **PART 1 DEFINITIONS**

1. For the purposes of the By-law, the definitions and interpretations given in this Section shall apply:
  - (1) "Act," "the Act," or the "*Development Charges Act, 1997*", shall have the same meaning and shall mean the Development Charges Act, 1997, S.O. 1997, c.27, and all regulations made hereunder.
  - (2) "Affordable Residential Unit" shall mean a Residential Unit that meets the criteria set out in the Act.
  - (3) "Agricultural Use" shall mean the growing of crops, including nursery, biomass, and horticultural crops; raising of livestock; raising of other animals for food, fur, or fibre, including poultry and fish; aquaculture; apiaries; agro-forestry, maple syrup production; and associated on-farm buildings and structures, including but not limited to livestock facilities and manure storages, excluding:
    - (a) Residential uses;
    - (b) On-farm diversified uses;
    - (c) Cannabis Production Facilities;
    - (d) Retail Greenhouse.
  - (4) "Ancillary Residential Use" shall mean a Residential Dwelling that would be ancillary to a Single Detached Dwelling, Semi-Detached Dwelling, or Row dwelling.
  - (5) "Attainable Residential Unit" shall mean a residential unit that meets the criteria set out in the Act.
  - (6) "Bedroom" means a habitable room which can be used as sleeping quarters, but does not include a bathroom, living room, dining room or kitchen.
  - (7) "Board of Education" has the same meaning as set out in the *Education Act*, R.S.O. 1990, Chap. E.2, as amended, or any successor thereof.



- (8) "Bona Fide Farm Uses" shall mean the proposed development that will qualify as a farm business operating with a valid Farm Business Registration Number issued by the Ontario Ministry of Agriculture, Food and Rural Affairs and be assessed in the Farmland Realty Tax Class by the Ontario Property Assessment Corporation.
- (9) "Building" shall mean a permanent enclosed structure occupying an area greater than ten square metres (10 m<sup>2</sup>) and, notwithstanding the generality of the foregoing, includes, but is not limited to:
- (a) An above-grade storage tank;
  - (b) An air-supported structure;
  - (c) An industrial tent;
  - (d) A roof-like structure over a gas-bar or service station; and
  - (e) An area attached to and ancillary to a retail development delineated by one or more walls or part walls, a roof-like structure, or any one or more of them.
- (10) "Building Code Act" shall mean the *Building Code Act*, S.O. 1992, as amended, or any successor thereof;
- (11) "Cannabis" shall mean:
- (a) A Cannabis plant;
  - (b) Any part of a cannabis plant. including the phytocannabinoids produced by, or found in, such a plant, regardless of whether that part has been processed or not;
  - (c) any substance or mixture of substances that contains or has on it any part of such a plant; and
  - (d) any substance that is identical to any phytocannabinoid produced by, or found in, such a plant, regardless of how the substance was obtained.
- (12) "Cannabis Plant" shall mean a plant that belongs to the genus "Cannabis";



- (13) "Cannabis Production Facilities" shall mean a Building, or part thereof, designed, used, or intended to be used for one or more of the following: cultivation, growing propagation, production, processing, harvesting, testing, alteration, destruction, storage, packaging, shipment or distribution of cannabis where a licence, permit or authorization has been issued under applicable federal law but does not include a Building or part thereof solely designed, used, or intended to be used for retail sales of cannabis.
- (14) "Capital Cost" shall mean costs incurred or proposed to be incurred by the municipality or a local board thereof directly or by others on behalf of and as authorized by the municipality or local board,
- (a) to acquire land or an interest in land, including a leasehold interest,
  - (b) to improve land,
  - (c) to acquire, lease, construct or improve buildings and structures,
  - (d) to acquire, construct or improve facilities including,
    - (i) furniture and equipment other than computer equipment, and
    - (ii) material acquired for circulation, reference or information purposes by a library board as defined in the *Public Libraries Act*, R.S.O. 1990, Chap. P.44, as amended, or any successor thereof; and
    - (iii) rolling stock with an estimated useful life of seven years or more, and
  - (e) to undertake studies in connection with any matter under the Act and any of the matters in clauses (a) to (d) above, including the development charge background study required for the provision of services designated in this By-law within or outside the municipality, including interest on borrowing for those expenditures under clauses (a) to (e) above that are growth-related.
- (15) "Commercial" shall mean any use of land, structures, or buildings for the purposes of buying or selling commodities and services, but does not include



- industrial or agricultural uses, but does include hotels, motels, motor inns and boarding, lodging, and rooming houses.
- (16) "Council" shall mean the Council of the Township of Drummond/North Elmsley.
  - (17) "County" shall mean the County of Lanark.
  - (18) "Development" shall mean the construction, erection or placing of one or more buildings or structures on land or the making of an addition or alteration to a building or structure that has the effect of increasing the size of usability thereof, and includes redevelopment.
  - (19) "Development Charge" shall mean a charge imposed with respect to this By-law.
  - (20) "Development Charge By-law" shall mean a by-law passed under Section 2 of the *Development Charges Act*, S.O. 1997.
  - (21) "Dwelling Unit" shall mean one or more habitable rooms designed or intended to be used as a domestic establishment and in which separate kitchen and sanitary facilities are provided for the exclusive use of the occupants with a private entrance from outside the building or from a common hallway or stairway inside the building.
  - (22) "Education Act" shall mean the *Education Act*, R.S.O. 1990, c. E.2, as amended or any successor thereto.
  - (23) "Existing" shall mean the number, use, and size that existed as of the date this by-law was passed.
  - (24) "Farm Building" shall mean a building or structure associated with and located on land devoted to the practice of farming and that is used essentially for the housing of farm equipment or livestock or the production, storage or processing of agricultural and horticultural produce or feeds and as part of or in connection with a bona fide farming operation and includes barns, silos and other buildings or structures ancillary to that farming operation, including greenhouses, but excludes:



- (a) a residential use, with the exception of a bunk house for seasonal farm workers required for that farm operation; and
  - (b) any building or portion thereof used or intended to be used for any other Non- Residential Use, including, but not limited to: retail sales; commercial services; restaurants; banquet facilities; hospitality and accommodation facilities; gift shops; contractors' shops; services related to grooming, boarding, or breeding of household pets; and alcohol and marijuana production facilities.
- (25) "Grade" shall mean the average level of finished ground adjoining a building or structure at all exterior walls.
- (26) "Greenhouse" shall mean the use of a building or structure for the growing of such items as flowers, bushes, shrubs, trees, plants, fruits, vegetables, and other types of nursery stock for wholesale or retail purposes. Such use may also include the retail sale of greenhouse products customarily, incidental, subordinate, and exclusively, devoted to the principal use, located on the same lot therein. A retail space accessory to a greenhouse shall have a maximum retail floor area of 75 square metres.
- (27) "Gross Floor Area" shall mean:
  - (a) in the case of a residential building or structure, the total area of all floors above grade of a dwelling unit measured between the outside surfaces of exterior walls or between the outside surfaces of exterior walls and the-centre line of party walls dividing the dwelling unit from any other dwelling unit or other portion of a building; and
  - (b) in the case of a non-residential building or structure, or in the case of a mixed-use building or structure in respect of the non-residential portion thereof, the total area of all building floors above or below grade measured between the outside surfaces of the exterior walls, or between the outside surfaces of exterior walls and the centre line of party walls dividing a non-residential use and a residential use, except for:
    - (i) a room or enclosed area within the building or structure above or below that is used exclusively for the accommodation of heating,



cooling, ventilating, electrical, mechanical or telecommunications equipment that service the building;

- (ii) outdoor loading facilities above grade; and
  - (iii) a part of the building or structure below grade that is used for the parking of motor vehicles or for storage or other accessory use, but does not include showrooms.
- (28) "Hospice" shall mean a building or portion of a mixed-use building designed and intended to provide palliative care and emotional support to the terminally ill in a home or homelike setting so that quality of life is maintained, and family members may be active participants in care;
- (29) "Industrial" shall mean lands, buildings or structures used or designed or intended for use for manufacturing, processing, fabricating or assembly of raw goods, warehousing or bulk storage of goods, and includes office uses and the sale of commodities to the general public where such uses are accessory to an industrial use, but does not include the sale of commodities to the general public through a warehouse club, self-storage facilities, or any land, buildings or structures used for an agricultural use;
- (30) "Institutional" shall mean development of a building or structure intended for use:
- (a) as a long-term care home within the meaning of subsection 2 (1) of the *Fixing Long-Term Care Act, 2021*;
  - (b) as a retirement home within the meaning of subsection 2 (1) of the *Retirement Homes Act, 2010*;
  - (c) by any institution of the following post-secondary institutions for the objects of the institution:
    - (i) a university in Ontario that receives direct, regular, and ongoing operation funding from the Government of Ontario;
    - (ii) a college or university federated or affiliated with a university described in subclause (i); or



- (iii) an Indigenous Institute prescribed for the purposes of section 6 of the Indigenous Institute Act, 2017;
  - (d) as a memorial home, clubhouse, or athletic grounds by an Ontario branch of the Royal Canadian Legion; or
  - (e) as a hospice to provide end of life care.
- (31) “Live-work Unit” shall mean a Building, or part of thereof, which contains, or is intended to contain, both a Dwelling Unit and non-residential unit and which is intended for both Residential Use and Non-residential Use concurrently, and shares a common wall or floor with or without direct access between the residential and non-residential uses;
- (32) "Local Board" shall mean a school board, public utility, commission, transportation commission, public library board, board of park management, local board of health, board of commissioners of police, planning board, or any other board, commission, committee, body or local authority established or exercising any power or authority under any general or special Act with respect to any of the affairs or purposes, including school purposes, of the municipality or any part or parts thereof;
- (33) "Local Services" shall mean those services, facilities or things which are under the jurisdiction of the Township of Drummond/North Elmsley and are related to a plan of subdivision or within the area to which the plan relates in respect of the lands under sections 41, 51 or 53 of the *Planning Act*, R.S.O. 1990, Chap. P.13, as amended, or any successor thereof;
- (34) “Long-term Care Home” shall mean a residential building or the residential portion of a mixed-use building within the meaning of subsection 2 (1) of the *Fixing Long-Term Care Act, 2021*
- (35) “Maximum Interest Rate” shall mean on a particular date, the mean, rounded to the nearest hundredth of a percentage point, of the annual rates of interest announced by each of the Royal Bank of Canada, The Bank of Nova Scotia, the Canadian Imperial Bank of Commerce, the Bank of Montreal and The Toronto-Dominion Bank to be its prime or reference rate of interest in effect on that date for determining interest rates on Canadian dollar commercial



- loans by that bank in Canada, adjusted on the first business day of every January, April, July, and October, plus one percentage point.
- (36) "Minimum Interest Rate" shall mean the interest rate of the Bank of Canada on the day the by-law comes into force, updated on the first business day of every January, April, July, and October.
- (37) "Mixed Use Development" means a building that is used, designed, and/or designated to be used for both residential and non-residential purposes, including, but not limited to a Live-work Unit;
- (38) "Municipality" means the Corporation of the Township of Drummond/North Elmsley;
- (39) "Net Capital Cost" shall mean the capital cost less costs that benefit existing development, costs that benefit growth in the post forecast period embraced in the Development Charge calculations, costs ineligible for recovery through Development Charges, and capital grants, subsidies and other contributions made to the Township of Drummond/North Elmsley or that Council anticipates will be made, including conveyances or payments under sections 41, 50 and 52 of the *Planning Act*, R.S.O. 1990, as amended, in respect of the capital cost.
- (40) "Non-profit Housing Development" shall mean the development of a building or structure intended for use as residential premises and developed by:
- (a) a corporation to which the *Not-for-Profit Corporations Act*, 2010 applies, that is in good standing under that Act and whose primary objective is to provide housing,
  - (b) a corporation without share capital to which the *Canada Not-for-profit Corporation Act* applies, that is in good standing under that Act and whose primary objective is to provide housing, or
  - (c) a non-profit housing co-operative that is in good standing under the *Co-operative Corporations Act*, 2022.





- (41) "Non-Residential Use" shall mean development other than residential development as defined herein, and includes development for commercial and industrial uses.
- (42) "On-Farm Diversified Use" shall mean a use, occurring entirely and exclusively within a detached building that is secondary and subordinate to the active and principle agricultural use occurring on a property. Such uses shall be integrated within a farm cluster of buildings which must include a dwelling, and may include, but are not limited to, uses that produce value added agricultural products or provide a service that is supportive of regional agri-business.
- (43) "Owner" shall mean the owner of land or a person who has made application for an approval for development of land upon which a development charge is imposed.
- (44) "Planning Act" shall mean the *Planning Act*, R.S.O. 1990, c. P.13, as amended or any successor thereto.
- (45) "Prescribed" shall mean prescribed by Regulations made under the *Development Charges Act*, S.O. 1997.
- (46) "Redevelopment" means the construction, erection or placing of one or more buildings or structures on land where all or part of a building or structure has previously been demolished on such land, or changing the use of a building or structure from residential to non-residential or from non-residential to residential.
- (47) "Regulation" shall mean any regulation made pursuant to the Act.
- (48) "Rental housing" shall mean development of a building or structure with four or more dwelling units all of which are intended for use as rented residential premises.
- (49) "Residential Dwelling" shall mean a building, occupied or capable of being occupied as a home, residence or sleeping place by one or more persons, containing one or more dwelling units but not including motels, hotels, tents,



truck campers, tourist trailers, mobile camper trailers or boarding, lodging, or rooming houses.

- (50) “Residential Building” shall mean a building used or intended to be used for human habitation containing one or more dwelling units in which all domestic functions may be carried on including:
- (a) “Accessory Dwelling” shall mean a single dwelling which is accessory to a permitted non-residential use, located on the same lot therewith and is occupied either by the family of the owner such non-residential use or by a family of a person employed on the lot where such dwelling is located.
  - (b) “Apartment Unit” shall mean any residential unit within a building containing more than four dwelling units where the units are connected by an interior corridor. Despite the foregoing, an apartment dwelling includes Stacked Townhouse Dwellings.
  - (c) “Back-to-Back Townhouse Dwelling” shall mean a building containing four or more dwelling units separated vertically by a common wall, including a rear common wall, that does not have a rear yard with amenity area.
  - (d) “Converted Dwelling” shall mean a building originally designed as a single detached dwelling which has been altered or converted so as to provide therein not more than four dwelling units, with or without separate entrances, non of which shall be located in the cellar of the dwelling, but which may be located partially in the basement.
  - (e) “Duplex Dwelling” shall mean a building that is divided horizontally into two dwelling units each of which has an independent entrance.
  - (f) “Mobile Dwelling House” shall mean a dwelling house that is designed, constructed and/or manufactured to provide a permanent residence, but cannot meet the definition of a modular dwelling house, motor home, travel trailer, tent trailer or other trailer as defined under the Township's Zoning By-law. A Mobile Home shall be designed in accordance with the CSA-Z240 standard and shall only be permitted in a zone where it is clearly defined as a permitted use.



- (g) “Modular Dwelling House” shall mean a dwelling house built in one or more major pieces/modules in a manufacturing facility and transported to the site where the unit is assembled on a foundation. The structure must have a CSA-A277 certification. For the purposes of this By-law, a modular dwelling house shall be deemed either a Single Detached Dwelling or constituent part of a Semi-Detached Dwelling, Rowhouse or Other Multiple Dwelling.
- (h) "Other Multiple Dwelling" shall mean all dwellings other than Single-Detached, Semi-Detached, Apartment, Special Care/Special Dwelling units, and includes, but is not limited to, a Mobile Dwelling House and a Park Model Dwelling House.
- (i) “Park Model Dwelling House” shall mean a manufactured dwelling designed and constructed in conformity with CAN/CSA-Z241. A Park Model Dwelling House shall only be used as seasonal dwellings.
- (j) "Rowhouse" shall mean a building containing three or more attached dwelling units in a single row, each of which dwelling units has an independent entrance from the outside and is vertically separated from any abutting dwelling unit.
- (k) "Row Townhouse" shall have the same meaning as a Rowhouse.
- (l) "Semi-Detached Dwelling" shall mean a dwelling unit in a residential building consisting of two dwelling units having one vertical wall, but not other parts, attached or another dwelling unit where the residential unit are not connected by an interior corridor.
- (m) “Single Detached Dwelling” shall mean a residential building consisting of one dwelling unit and not attached to another dwelling unit above grade;
- (n) “Temporary Seasonal Dwelling Unit” shall mean a dwelling unit that is removed within eight (8) months in any given calendar year.



- (o) Triplex Dwelling shall mean a residential building that is divided horizontally into three dwelling units each of which has an independent entrance.
  - (p) "Special Care/Special Dwelling" shall mean a Building, or part of a Building:
    - (i) containing two or more Dwelling Units which units have a common entrance from street level;
    - (ii) where the occupants have the right to use, in common with other occupants, halls, stairs, yards, common rooms and accessory Buildings;
    - (iii) that is designed to accommodate persons with specific needs, including but not limited to, independent permanent living arrangements;
    - (iv) where support services, such as meal preparation, grocery shopping, laundry, housekeeping, nursing, respite care and attendant services are provided at any one or more various levels; and
    - (v) the residential building or the residential portion of a mixed-use building maintained and operated as a Long-term Care Home under subsection 2 (1) of the *Fixing Long-Term Care Act, 2021*.
    - (vi) and includes, but is not limited to, Retirement Home or Lodge, Charitable Dwelling, Group Home (including a Correctional Group Home), Hospice, and Long-term Care Home.
  - (q) "Stacked Townhouse" shall mean a building, other than a Duplex, Row Dwelling, or Back-to-Back Townhouse, containing at least two or more dwelling units; each dwelling unit separated from the other vertically and/or horizontally and each dwelling unit having a separate entrance to grade.
- (51) "Retirement Home" shall mean a residential building or the residential portion of a mixed-use building which provides accommodation primarily for retired



- persons or couples where each private bedroom or living accommodation has a separate private bathroom and separate entrance from a common hall but where common facilities for the preparation and consumption of food are provided, and common lounges, recreation rooms and medical care facilities may also be provided.
- (52) "Services" shall mean services designated in this by-law or an agreement made under the *Development Charges Act* S.O. 1997 as applicable.
- (53) "Servicing Agreement" shall mean an agreement between a landowner and the municipality relative to the provision of municipal services to specified land within the municipality.
- (54) "Temporary Structure" shall mean a building or structure constructed or erected or placed on land for a continuous period not exceeding eight months, or an addition or alteration to a building or structure that has the effect of increasing the gross floor area thereof for a continuous period not exceeding eight months.
- (55) "Township" shall mean the area within the geographic limits of the Township of Drummond/North Elmsley.
- (56) "Zoning By-Law" shall mean the Zoning By-Law of the Township of Drummond/North Elmsley, or any successor thereof passed pursuant to section 34 of the *Planning Act*, S.O. 1998.

## **PART 2 APPLICATION**

### **Designated Area**

2. The designated area within which Development Charges are imposed by this By-law are all lands and associated buildings and structures within the geographic territorial limits of the Township.

### **Designated Township Services/Class of Services**

3. The designated Township services/class of services for which Development Charges are imposed are those services identified in Schedule 1 to this By-law.



## Designated Uses

4. The Development Charges established by this By-law shall apply to all residential and non-residential development within the Township where the development of the land would increase the need for services and the development requires:
  - (a) the passing of a zoning by-law or of an amendment to a zoning by-law under section 34 of the *Planning Act*;
  - (b) the approval of a minor variance under section 45 of the *Planning Act*;
  - (c) a conveyance of land to which a by-law passed under subsection 50 (7) of the *Planning Act* applies;
  - (d) the approval of a plan of subdivision under section 51 of the *Planning Act*;
  - (e) a consent under section 53 of the *Planning Act*;
  - (f) the approval of a description under section 50 of the *Condominium Act*, R.S.O. 1990, Chap. C.26, as amended, or any successor thereof; or
  - (g) the issuing of a permit under the *Building Code Act* in relation to a building or structure.
- 4.1 Where two or more of the actions described in Subsection 4 (a) to (g) are required in order to develop land, only one development charge shall be calculated and collected in accordance with the provisions of this By-Law.
- 4.2 Notwithstanding Subsection 4.1, if two or more of the actions described in Subsection 4 (a) to (g) occur at different times, and if the subsequent action has the effect of increasing the need for all or some of the services designated in Schedule 1, an additional development charge shall be calculated and collected in accordance with the provisions of this By-law.
5. This By-law shall not apply to lands, buildings or structures that are owned by and used for the purposes of:
  - (a) The Corporation of the Township of Drummond/North Elmsley or any board thereof; or
  - (b) The County of Lanark or any local area municipality thereof and any boards thereof.



6. For the purposes of the Residential charge, only Development or Redevelopment for the purpose of creating a new dwelling or dwellings shall be subject to the provision of this By-law.
7. For the purposes of the Non-Residential charge, only Development or Redevelopment for the purpose of creating new Gross Floor Area shall be subject to the provision of this By-law.
8. No Development Charge may be imposed with respect to:
  - (a) Local Services installed at the expense of the owner within a plan of subdivision as a condition of approval under Section 51 of the *Planning Act*, R.S.O. 1990, P.13;
  - (b) Local Services installed at the expense of the owner as a condition of approval under Section 50 of the *Planning Act*, 1990, R.S.O. 1990, P.13; or
  - (c) local connections to water mains, sanitary sewers and storm drainage facilities installed at the expense of the owner including amounts imposed under a By-law passed under Section 204 of The *Municipal Act*, 2001 S.O. 2001 c.25.
9. If an owner or a former owner has, before the coming into force of this By-law, paid all or any portion of a charge related to development pursuant to an agreement under Section 50, or 51 of the *Planning Act*, R.S.O. 1990, or a predecessor thereof with respect to land within the area to which this By-law applies, a credit for the amount of the charge already paid shall be granted within the calculation of the Development Charge applied under this By-law.
10. If an owner or former owner has, before the coming into force of this By-law, entered into an agreement subject to Section 50, or 51 of the *Planning Act*, R.S.O. 1990, or a predecessor therefore, which includes provisions for payment of the Development Charge related to development but said charge has not been paid, the provisions of the said agreement shall prevail to the extent of any conflict with this By-law.
11. Development Charges as set out in Part 3 of this by-law shall apply to residential and non-residential development but only as far as:
  - (a) the growth-related net capital costs are attributable to that use; and



- (b) the growth-related net capital cost of each service is attributable to the service or standard of service being provided at the time the Development Charges are being calculated.

### **PART 3 DEVELOPMENT CHARGES**

#### **12. Amount of Charges**

##### Residential

- (a) The development charges set out in Schedule 1 shall be imposed on residential uses of lands, buildings or structures, including a dwelling unit accessory to a non- residential use and, in the case of a mixed-use building or structure, on the residential uses in the mixed use building or structure, and the residential portion for a Live-Work unit, according to the type of residential unit, and calculated with respect to each of the services according to the type of residential use.

##### Non-residential

- (b) The development charges described in Schedule 1 to this by-law shall be imposed on non-residential uses of lands, buildings or structures, and, in the case of a mixed-use building or structure, on the non-residential uses in the mixed-use building or structure, and the non-residential portion for a Live-Work unit, and calculated with respect to each of the services according to the Gross Floor Area of the non-residential use.

##### Exemptions

- 13. Notwithstanding Section 12 above, a Development Charge By-law shall not impose a Development Charge with respect to:
  - (a) the Municipality and County, or a Local Board thereof;
  - (b) a Board of Education;
  - (c) The portion of a Place of Worship that is for worship;
  - (d) Buildings or structures with a cemetery or burial ground;
  - (e) Greenhouses, excluding retail Greenhouses;
  - (f) Bona Fide Farm Uses; and





(g) A Temporary Seasonal Dwelling Unit.

14. Notwithstanding Section 12(b) above, a Development Charge By-law shall not impose a Non-Residential Development Charge with respect to:

(a) The first 3,000 square feet of G.F.A. of any Non-Residential Development. Non-Residential Development beyond 3,000 square feet of G.F.A. shall be charged the full Non-Residential Development Charge.

15. Exemption for Industrial Development

(a) Notwithstanding any other provision of this by-law, no Development Charge is payable with respect to an enlargement of the Gross Floor Area of an existing industrial building where the Gross Floor Area is enlarged by 50 percent or less, of the original Gross Floor Area.

(b) If the Gross Floor Area of an existing industrial building is enlarged by greater than 50 percent, the amount of the Development Charge payable in respect of the enlargement is the amount of the development charge that would otherwise be payable multiplied by the fraction determined as follows:

- i. determine the amount by which the enlargement exceeds 50 percent of the Gross Floor Area before the enlargement;
- ii. divide the amount determined under subsection a) by the amount of the enlargement

For the purpose of section 15 herein, "Existing Industrial Building" is used as defined in the Regulation made pursuant to the Act

#### Residential Intensification Exemptions

16. The following shall be exempt from payment of the Development Charges:

- (a) Affordable Residential Unit;
- (b) Attainable Residential Unit;
- (c) Affordable inclusionary zoning Residential Units



- (d) Non-Profit Housing units;
- (e) an enlargement to an existing dwelling unit;
- (f) A second residential unit in an existing detached house, semi-detached house, or rowhouse on a parcel of land on which residential use, other than Ancillary Residential Use, is permitted, if all buildings and structures ancillary to the existing detached house, semi-detached house or rowhouse cumulatively contain no more than one residential unit;
- (g) A third residential unit in an existing detached house, semi-detached house, or rowhouse on a parcel of land on which residential use, other than Ancillary Residential Use, is permitted, if no building or structure ancillary to the existing detached house, semi-detached house or rowhouse contains any residential units;
- (h) One residential unit in a building or structure ancillary to an existing detached house, semi-detached house or rowhouse on a parcel of land, if the existing detached house, semi-detached house or rowhouse contains no more than two residential units and no other building or structure ancillary to the existing detached house, semi-detached house or rowhouse contains any residential units;
- (i) A second residential unit in a new detached house, semi-detached house or rowhouse on a parcel of land on which residential use, other than Ancillary Residential Use, is permitted, if all buildings and structures ancillary to the new detached house, semi-detached house or rowhouse cumulatively will contain no more than one residential unit;
- (j) A third residential unit in a new detached house, semi-detached house or rowhouse on a parcel of land on which residential use, other than Ancillary Residential Use, is permitted, if no building or structure ancillary to the new detached house, semi-detached house or rowhouse contains any residential units;
- (k) One residential unit in a building or structure ancillary to a new detached house, semi-detached house or rowhouse on a parcel of land, if the new detached house, semi-detached house or rowhouse contains no more



than two residential units and no other building or structure ancillary to the new detached house, semi-detached house or rowhouse contains any residential units; or

- (l) In an existing rental residential Building, which contains four or more residential Dwelling Units, the creation of the greater of one residential Dwelling Unit or one percent of the existing residential Dwelling Units.

### Discounts

17. The Development Charge payable for Rental Housing developments will be reduced based on the number of bedrooms in each unit as follows:

- (a) Three or more bedrooms - 25% reduction;
- (b) Two bedrooms - 20% reduction; and
- (c) All other bedroom quantities - 15% reduction.

### Reduction of Development Charges for Redevelopment/Conversion

18. Despite any other provisions of this By-law, where, as a result of the redevelopment of land, a building or structure existing on the same land within three (3) years prior to the date of payment of development charges in regard to such redevelopment was, or is to be demolished, in whole or in part, or converted from one principal use to another principal use on the same land, in order to facilitate the redevelopment, the development charges otherwise payable with respect to such redevelopment shall be reduced by the following amounts:

- (a) in the case of a residential building or structure, or in the case of a mixed-use building or structure, the residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable development charge under section 12(a) by the number, according to type, of dwelling units that have been or will be demolished or converted to another principal use; and
- (b) in the case of a non-residential building or structure or, in the case of mixed-use building or structure, the non-residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable development charges under section 12(b), by the gross floor area that has been or will be demolished or converted to another principal use;



provided that such amounts shall not exceed, in total, the amount of the development charges otherwise payable with respect to the redevelopment.

## **PART 4 ADMINISTRATION**

### **Timing of Calculation of Payment**

19. A Development Charge shall be calculated and payable in full in money or by provision of services as may be agreed upon by credit granted by the Act, on the date that the first Building Permit is issued in relation to a building or structure on land to which a Development Charge applies.
20. Where a Development Charge applies to land in relation to which a completed building permit has been submitted, the building permit shall not be issued until the Development Charge has been paid in full.
21. Notwithstanding sections 19 and 20, development charges for rental housing and institutional developments are due and payable in 6 instalments commencing with the first instalment payable on the date of occupancy, and each subsequent instalment, including interest, payable on the anniversary date each year thereafter.
22. Where the development of land results from the approval of a Site Plan or Zoning By-Law Amendment received and approved between January 1, 2020, and June 5, 2024, and the approval of the application occurred within 2 years of building permit issuance, the Development Charges under section 12 shall be calculated on the Development Charges set out in Schedule 2 on the date of the planning application, including interest, based on the Maximum Interest Rate. Where both planning applications apply Development Charges under section 12 shall be calculated on the Development Charges set out in Schedule 2 on the date of the later planning application, including interest, based on the Maximum Interest Rate.
23. Where the development of land results from the approval of a Site Plan or Zoning By-Law Amendment received on or after January 1, 2020, where the approval of the application occurred on or after June 6, 2024, and the approval of the application occurred within 18 months of building permit issuance, the Development Charges under section 12 shall be calculated based on the



Development Charges set out in Schedule 2 on the date of the planning application, including interest, based on the Maximum Interest Rate. Where both planning applications apply, development charges under section 12 shall be calculated on the Development Charges set out in Schedule 2, on the date of the latter planning application, including interest, based on the Maximum Interest Rate.

24. Notwithstanding sections 19 to 23, Council from time to time, and at any time, may enter into agreements providing for all or any part of a development charge to be paid before or after it would otherwise be payable, in accordance with section 27 of the Act.
25. Interest for the purposes of sections 21 to 23 shall be determined as prescribed in the *Development Charges Act*, as amended from time to time.

#### Reserve Funds

26. Monies received from payment of Development Charges shall be maintained in separate reserve funds for each of the services/class of services and shall be used only to meet the growth-related net capital costs for which the Development Charges provided for under this By-law are levied.
27. Income received from investment of the Development Charge reserve funds shall be credited to the Development Charge reserve funds for the designated Township service or class of service (per Section 3) of this By-Law) in relation to which the investment income applies.

#### Unpaid Development Charges

28. Where any Development Charge, or part thereof, remains unpaid after the due date, the amount unpaid shall be added to the tax roll and shall be collected as taxes.
29. Where any unpaid Development Charges are collected as taxes under Section 28, the monies so collected shall be credited to the Development Charge reserve funds referred to in Section 26.



### Reporting

30. The Treasurer of the Corporation of the Township of Drummond/North Elmsley shall, on or before March 1st each year, prepare an annual financial statement for the development charges reserve funds as prescribed under Section 12 of Ontario Regulation 82/98 and shall submit the statement for Council's consideration.

### Overpayment

31. Where this By-law or any Development Charge prescribed hereunder is amended or repealed either by order of the Ontario Land Tribunal or by resolution of the Council of the Corporation of the Township of Drummond/North Elmsley, the Clerk of the Township of Drummond/North Elmsley shall calculate forthwith the amount of any overpayment to be refunded as a result of said amendment or repeal.
32. Refunds that are required to be paid under Section 25 shall be paid with interest, at the Minimum Interest Rate, to be calculated as follows:
- (a) Interest shall be calculated from the date on which the overpayment was collected to the date on which the refund is paid;
  - (b) Interest shall be paid at the Bank of Canada rate in effect on the later of,
    - (i) the date of enactment of this By-law, or
    - (ii) the date of the last quarterly adjustment thereof, in accordance with the provisions of subsection (4) of the Act.

### Indexing of Development Charges

33. The Development Charges referred to in this By-law may be adjusted annually without amendment to this By-law, as of the First day of January in accordance with the Statistics Canada Quarterly, Construction Price Statistics, unless the Council determines to waive any part or all of such adjustment.
34. This By-law shall be administered by the Treasurer of the Corporation of the Township of Drummond/North Elmsley.
35. Notwithstanding any other provision of this By-law, where a completed building permit application has been lodged with the Township of Drummond/North Elmsley prior to the date of enactment of this By-law, the Development Charge in effect prior to the date of enactment of this By-law shall apply.



### Schedule

36. The following schedules to this By-law form an integral part of this By-law:

Schedule 1 Designated Township Services and Class of Services Under This By-Law

Schedule 2 Schedule of Residential and Non-Residential Development Charges

### Effective Date

37. This By-law shall come into force and effect December 1, 2024.

### Date By-law Expires

38. This By-law shall continue in force and effect for a term not exceeding ten years unless it is repealed at an earlier date by a subsequent By-law.

### Severability

39. It is the declared intention of the Council of the Township of Drummond/North Elmsley that any section or part thereof or any Schedule or part thereof which may be held to be void or ineffective shall not be deemed to affect the validity of any other section or Schedule to this By-law.

### Short Title

40. This By-law may be cited as the Development Charges By-law for the Township of Drummond/North Elmsley.

### Repeal of Previous By-laws

41. By-law No. 2019-041 is hereby repealed effective December 1<sup>st</sup>, 2024.



READ a first and second time this 26<sup>th</sup> day of November, 2024.

READ a third time and passed this 26<sup>th</sup> day of November, 2024.

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Steve Fournier, Reeve

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Cathy Ryder, Chief Administration  
Officer/Clerk





**SCHEDULE 1 TO BY-LAW  
DESIGNATED TOWNSHIP SERVICES AND CLASS OF SERVICES UNDER THIS  
BY-LAW**

**Township-wide Services**

1. Services Related to a Highway
2. Fire Protection Services
3. Policing Services
4. Parks and Recreation Services
5. Library Services
6. Waste Diversion

**Township-wide Class of Services**

1. Growth-Related Studies



## SCHEDULE 2 TO BY-LAW SCHEDULE OF RESIDENTIAL AND NON-RESIDENTIAL DEVELOPMENT CHARGES

Services/Class of Services	RESIDENTIAL					NON-RESIDENTIAL
	Single and Semi-Detached Dwelling	Other Multiples	Apartments - 2 Bedrooms +	Apartments - Bachelor and 1 Bedroom	Special Care/Special Dwelling Units	(per sq.ft. of Gross Floor Area)
<b>Township-Wide Services:</b>						
Services Related to a Highway	3,935	2,964	2,245	1,608	1,516	1.86
Fire Protection Services	102	77	58	42	39	0.05
Policing Services	4	3	2	2	2	0.00
Parks and Recreation Services	828	624	472	338	319	0.14
Library Services	703	529	401	287	271	0.12
Waste Diversion	168	127	96	69	65	0.08
<b>Township-Wide Class of Services:</b>						
Growth-Related Studies	395	297	225	161	152	0.15
<b>Total Township-Wide Services/Class of Services</b>	<b>\$6,135</b>	<b>\$4,621</b>	<b>\$3,499</b>	<b>\$2,507</b>	<b>\$2,364</b>	<b>\$2.40</b>